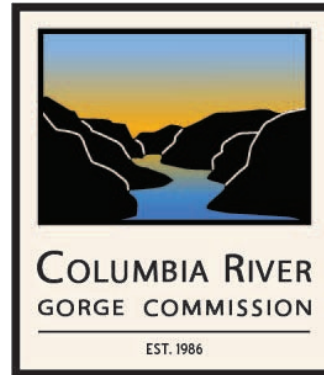


# Columbia River Gorge Commission



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## 2023-2025 Governor's Budget

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*Columbia River Gorge Commission  
PO Box 730  
White Salmon, Washington 98672  
509.493.3323*

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# CERTIFICATION

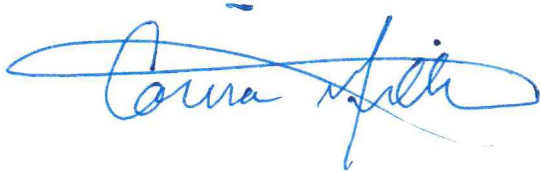
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Columbia River Gorge Commission

PO Box 730, White Salmon, WA 98672

**AGENCY NAME**

**AGENCY ADDRESS**



Commission Chair

**SIGNATURE**

**CARINA MILLER**

**TITLE**

**Notice:** Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Budget

Legislatively Adopted

**SB 5508 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Holvey

**Joint Committee On Ways and Means**

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**Action Date:** 06/04/21

**Action:** Do Pass the A-Eng bill.

**House Vote**

**Yeas:** 11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark

**Senate Vote**

**Yeas:** 12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen

**Prepared By:** Renee Klein, Department of Administrative Services

**Reviewed By:** John Terpening, Legislative Fiscal Office

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**Columbia River Gorge Commission  
2021-23**

This summary has not been adopted or officially endorsed by action of the committee.

SB 5508 A

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**Budget Summary\***

	2019-21	2021 - 23	2021-23	Committee Change from 2019-21	
	Legislatively Approved Budget <sup>(1)</sup>	Current Service Level	Committee Recommendation	Leg. Approved	
				\$ Change	% Change
General Fund	\$ 1,160,612	\$ 1,204,071	\$ 1,384,000	\$ 223,388	19.2%
Total	\$ 1,160,612	\$ 1,204,071	\$ 1,384,000	\$ 223,388	19.2%

**Position Summary**

Authorized Positions	0	0	0	0	
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00	

<sup>(1)</sup> Includes adjustments through January 2021

\* Excludes Capital Construction expenditures

**Summary of Revenue Changes**

The Columbia River Gorge Commission (CRGC) is funded jointly by the states of Oregon and Washington. Except for each state’s Commissioner Expenses program, the Commission activities must be funded equally by both states. Adjustments made by either state must be matched by the other state. The CRGC is funded solely with General Fund in the Oregon budget but occasionally receives grants or donations, which are handled by the Washington budget.

**Summary of Natural Resources Subcommittee Action**

The CRGC’s mission is to establish, implement, and enforce policies and programs protecting and enhancing the scenic, natural, recreational, and cultural resources of the Columbia River Gorge. In addition, CRGC works to support the economy of the area by encouraging growth to occur in existing urban areas and allowing economic development consistent with resource protections. While Oregon and Washington share equally in funding CRGC, positions and FTE appear in the Washington budget.

The Subcommittee approved a budget of \$1,384,000 General Fund. This represents a 19.2% percent increase from the 2019-21 legislatively approved budget and a 14.9% increase from the current service level. This increase is largely attributable to inclusion of \$212,500 of one-time funding to begin replacement of the Commissions antiquated Access database system.

### **Joint Expenses**

The Joint Expenses program represents all operational activities of CRGC except for the expenses of each state's appointed Commissioners. The Subcommittee approved a total budget of \$1,354,000 General Fund and no FTE.

The Subcommittee approved the following policy packages:

Package 101, Access Database Replacement – Phase 1. This package provides one-time funding of \$212,500 General Fund to begin the process of replacing the Commission's antiquated Access database system with a modern information management system. Updating the database will allow for electronic records management assisting the agency in processing information requests for internal work and records requests from stakeholders and should provide a great deal of efficiency to agency operations. This package is being matched with funding included in the State of Washington budget for the Commission.

Package 801, LFO Analyst Adjustments. This package reduces General Fund by \$29,241 in order to match Oregon's portion of the overall shared budget with the approved budget in the State of Washington.

### **Oregon Commissioner's Expenses**

The Oregon Commissioner Expenses program funds travel expenses and per diem for Oregon's six Commission members. The Subcommittee approved a total budget of \$30,000 General Fund and no FTE.

Package 801, LFO Analyst Adjustments. This package reduces General Fund by \$3,330 in order to match Oregon's Commissioner Expenses with the approved budgeted Commissioner expenses in the State of Washington.

### **Summary of Performance Measure Action**

See attached "Legislatively Approved 2021-23 Key Performance Measures."

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Columbia River Gorge Commission  
 Renee Klein -- 971-283-1841

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2019-21 Legislatively Approved Budget at Jan. 2021*	\$ 1,160,612	\$ -	\$ -	\$ -	\$ -	\$ -	1,160,612	0	0.00
2021-23 Current Service Level (CSL)*	\$ 1,204,071	\$ -	\$ -	\$ -	\$ -	\$ -	1,204,071	0	0.00
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 010 - Joint Expenses</b>									
Package 101: Access Database Replacement - Phase 1 Services and Supplies	\$ 212,500	\$ -	\$ -	\$ -	\$ -	\$ -	212,500		
Package 801: LFO Analyst Adjustments Services and Supplies	\$ (29,241)	\$ -	\$ -	\$ -	\$ -	\$ -	(29,241)		
<b>SCR 020 - Oregon Commissioner Expenses</b>									
Package 801: LFO Analyst Adjustments Services and Supplies	\$ (3,330)	\$ -	\$ -	\$ -	\$ -	\$ -	(3,330)		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 179,929</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>179,929</b>	<b>0</b>	<b>0.00</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 1,384,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,384,000</b>	<b>0</b>	<b>0.00</b>
% Change from 2019-21 Leg Approved Budget	19.2%	0.0%	0.0%	0.0%	0.0%	0.0%	19.2%	0.0%	0.0%
% Change from 2021-23 Current Service Level	14.9%	0.0%	0.0%	0.0%	0.0%	0.0%	14.9%	0.0%	0.0%

\*Excludes Capital Construction Expenditures

# Legislatively Approved 2021 - 2023 Key Performance Measures

Published: 6/2/2021 4:31:10 PM

**Agency:** Columbia River Gorge Commission

**Mission Statement:**

Protect and enhance the scenic, natural, cultural and recreational resource of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. County Decisions - Percentage and number of county decisions where Gorge Commission comments were addressed in the decision: a)fully; b) partially		Approved	100%	90%	90%
2. Percentage of Commission Development Reviews in which Commission staff spend no more than 72 days to make a decision after the application is deemed complete. - When Commission staff require a different design or additional information from the applicant or a federal, state, or local agency, the days waiting for that information are not included in the 72-day staff decision period.		Approved	83%	85%	85%
3. Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	a) Accuracy	Approved	75%	85%	85%
	b) Availability of Information		75%	85%	85%
	c) Expertise		71%	85%	85%
	d) Helpfulness		75%	85%	85%
	e) Timeliness		75%	85%	85%
	f) Overall		79%	85%	85%
4. Percent of total best practices met by the Board.		Approved	83%	95%	95%
5. Number of presentations to civic and community groups each year - Increase public awareness of the National Scenic Area Act and Management Plan.		Approved	49	40	40

**LFO Recommendation:**

The Legislative Fiscal Office recommends approval of the Key Performance Measures and the proposed targets.

**SubCommittee Action:**

The Subcommittee approved the Legislative Fiscal Office recommendations on Key Performance Measures.

**HB 5006 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Rayfield

**Joint Committee On Ways and Means**

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**Action Date:** 06/24/21

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark

**Exc:** 1 - Smith G

**Senate Vote**

**Yeas:** 12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen

**Prepared By:** Julie Neburka, Legislative Fiscal Office

**Reviewed By:** Laurie Byerly and Theresa McHugh, Legislative Fiscal Office

---

**Emergency Board**

**2021-23**

**Various Agencies**

**2021-23**

**Public Defense Services Commission**

**2019-21**

This summary has not been adopted or officially endorsed by action of the committee.

HB 5006 A

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**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Emergency Board</u></b>			
General Fund - General Purpose	\$	50,000,000	\$ 50,000,000
General Fund - Special Purpose Appropriations			
State Employee Compensation	\$	198,000,000	\$ 198,000,000
Non-State Employee Compensation	\$	20,000,000	\$ 20,000,000
Family Treatment Court Programs	\$	10,000,000	\$ 10,000,000
Pre-trial Release (SB 48)	\$	2,500,000	\$ 2,500,000
State Response to Natural Disasters	\$	150,000,000	\$ 150,000,000
Transforming Justice Initiative	\$	10,000,000	\$ 10,000,000
Department of Early Learning and Care	\$	5,130,265	\$ 5,130,265
Dental Rates	\$	19,000,000	\$ 19,000,000
OHA/DHS Caseload Costs	\$	55,000,000	\$ 55,000,000
Essential Workforce Health Care Program	\$	30,000,000	\$ 30,000,000
<b><u>ADMINISTRATION PROGRAM AREA</u></b>			
<b><u>Department of Administrative Services</u></b>			
General Fund	\$	76,777,383	\$ 76,777,383
General Fund Debt Service	\$	(600,308)	\$ (600,308)
Lottery Funds Debt Service	\$	(4,316,625)	\$ (4,316,625)
Other Funds	\$	180,076,580	\$ 180,076,580
Other Funds Debt Service	\$	5,189,112	\$ 5,189,112
Federal Funds	\$	2,378,604,743	\$ 2,378,604,743
<b><u>Advocacy Commissions Office</u></b>			
General Fund	\$	212,032	\$ 212,032
<b><u>Employment Relations Board</u></b>			
General Fund	\$	(77,831)	\$ (77,831)
Other Funds	\$	(51,846)	\$ (51,846)
<b><u>Oregon Government Ethics Commission</u></b>			
Other Funds	\$	(92,004)	\$ (92,004)
<b><u>Office of the Governor</u></b>			
General Fund	\$	(476,684)	\$ (476,684)
Lottery Funds	\$	(72,430)	\$ (72,430)
Other Funds	\$	(92,512)	\$ (92,512)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Oregon Liquor Control Commission</u></b>			
Other Funds		\$ 27,639,318	\$ 27,639,318
Other Funds Debt Service		\$ 7,547,093	\$ 7,547,093
<b><u>Public Employees Retirement System</u></b>			
Lottery Funds		\$ 16,792,238	\$ 16,792,238
Other Funds		\$ (3,588,447)	\$ (3,588,447)
<b><u>Racing Commission</u></b>			
Other Funds		\$ (40,195)	\$ (40,195)
<b><u>Department of Revenue</u></b>			
General Fund		\$ 22,566,168	\$ 22,566,168
General Fund Debt Service		\$ (116,730)	\$ (116,730)
Other Funds		\$ 3,758,567	\$ 3,758,567
Other Funds Debt Service		\$ 790,000	\$ 790,000
<b><u>Secretary of State</u></b>			
General Fund		\$ 2,283,134	\$ 2,283,134
Other Funds		\$ (552,483)	\$ (552,483)
Federal Funds		\$ (6,971)	\$ (6,971)
<b><u>State Library</u></b>			
General Fund		\$ (70,697)	\$ (70,697)
Other Funds		\$ (216,816)	\$ (216,816)
Federal Funds		\$ 2,924,165	\$ 2,924,165
<b><u>State Treasurer</u></b>			
Other Funds		\$ (621,233)	\$ (621,233)
<b><u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u></b>			
<b><u>State Board of Accountancy</u></b>			
Other Funds		\$ (88,512)	\$ (88,512)
<b><u>Chiropractic Examiners Board</u></b>			
Other Funds		\$ (79,230)	\$ (79,230)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Consumer and Business Services</u></b>			
General Fund		\$ 10,678,004	\$ 10,678,004
Other Funds		\$ (16,962,773)	\$ (16,962,773)
Federal Funds		\$ (1,813,776)	\$ (1,813,776)
<b><u>Construction Contractors Board</u></b>			
Other Funds		\$ (186,817)	\$ (186,817)
<b><u>Board of Dentistry</u></b>			
Other Funds		\$ (23,039)	\$ (23,039)
<b><u>Health Related Licensing Boards</u></b>			
State Mortuary and Cemetery Board			
Other Funds		\$ (54,881)	\$ (54,881)
Board of Naturopathic Medicine			
Other Funds		\$ (31,572)	\$ (31,572)
Occupational Therapy Licensing Board			
Other Funds		\$ (14,198)	\$ (14,198)
Board of Medical Imaging			
Other Funds		\$ (30,351)	\$ (30,351)
State Board of Examiners for Speech-Language Pathology and Audiology			
Other Funds		\$ (26,641)	\$ (26,641)
Oregon State Veterinary Medical Examining Board			
Other Funds		\$ (31,762)	\$ (31,762)
<b><u>Bureau of Labor and Industries</u></b>			
General Fund		\$ 2,150,530	\$ 2,150,530
Other Funds		\$ (142,287)	\$ (142,287)
Federal Funds		\$ (14,786)	\$ (14,786)
<b><u>Licensed Social Workers, Board of</u></b>			
Other Funds		\$ (86,002)	\$ (86,002)
<b><u>Oregon Medical Board</u></b>			
Other Funds		\$ (84,573)	\$ (84,573)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Mental Health Regulatory Agency</u></b>			
General Fund		\$ 300,000	\$ 300,000
Other Funds		\$ (145,731)	\$ (145,731)
<b><u>Board of Nursing</u></b>			
Other Funds		\$ (123,016)	\$ (123,016)
<b><u>Board of Pharmacy</u></b>			
Other Funds		\$ (65,797)	\$ (65,797)
<b><u>Public Utility Commission</u></b>			
Other Funds		\$ (383,286)	\$ (383,286)
<b><u>Real Estate Agency</u></b>			
Other Funds		\$ (66,208)	\$ (66,208)
<b><u>Board of Tax Practitioners</u></b>			
Other Funds		\$ (69,152)	\$ (69,152)

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Oregon Business Development Department**

General Fund		\$ 84,378,762	\$ 84,378,762
General Fund Debt Service		\$ 3,868,512	\$ 3,868,512
Lottery Funds		\$ 13,325,399	\$ 13,325,399
Lottery Funds Debt Service		\$ (3,989,798)	\$ (3,989,798)
Other Funds		\$ 674,834,190	\$ 674,834,190
Other Funds Debt Service		\$ 5,800	\$ 5,800
Other Funds Nonlimited		\$ 90,000,000	\$ 90,000,000
Federal Funds		\$ (1,674)	\$ (1,674)

**Employment Department**

General Fund		\$ (3,991)	\$ (3,991)
Other Funds		\$ (425,511)	\$ (425,511)
Federal Funds		\$ (1,444,089)	\$ (1,444,089)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Housing and Community Services Department</u></b>			
General Fund		\$ 272,205,984	\$ 272,205,984
General Fund Debt Service		\$ 19,081,360	\$ 19,081,360
Lottery Funds Debt Service		\$ (5,045,010)	\$ (5,045,010)
Other Funds		\$ 60,014,215	\$ 60,014,215
Other Funds Debt Service		\$ 33,240	\$ 33,240
Other Funds Nonlimited		\$ (7,709)	\$ (7,709)
Federal Funds		\$ (79,166)	\$ (79,166)
<b><u>Department of Veterans' Affairs</u></b>			
General Fund		\$ (80,837)	\$ (80,837)
Lottery Funds		\$ 123,226	\$ 123,226
Lottery Funds Debt Service		\$ (190,826)	\$ (190,826)
Other Funds		\$ 5,874,346	\$ 5,874,346
<b><u>EDUCATION PROGRAM AREA</u></b>			
<b><u>State School Fund</u></b>			
General Fund		\$ (27,849,006)	\$ (27,849,006)
Lottery Funds		\$ 219,059,876	\$ 219,059,876
Other Funds		\$ 8,789,130	\$ 8,789,130
<b><u>Department of Education</u></b>			
General Fund		\$ 519,250	\$ 519,250
General Fund Debt Service		\$ (1,290,011)	\$ (1,290,011)
Other Funds		\$ 143,325,528	\$ 143,325,528
Other Funds Debt Service		\$ 330	\$ 330
Federal Funds		\$ (367,455)	\$ (367,455)
<b><u>Higher Education Coordinating Commission</u></b>			
General Fund		\$ 15,011,738	\$ 15,011,738
General Fund Debt Service		\$ (8,497,705)	\$ (8,497,705)
Lottery Funds Debt Service		\$ (6,200,051)	\$ (6,200,051)
Other Funds		\$ 39,003,000	\$ 39,003,000
Other Funds Debt Service		\$ 2,470,060	\$ 2,470,060
Other Funds Debt Service Nonlimited		\$ (10,321,594)	\$ (10,321,594)
Federal Funds		\$ (59,193)	\$ (59,193)

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**Budget Summary\***

**Teacher Standards and Practices Commission**

	<b>2019-21 Legislatively Approved Budget</b>	<b>2021-23 Committee Recommendation</b>	<b>Committee Change</b>
Other Funds		\$ (242,855)	\$ (242,855)

**HUMAN SERVICES PROGRAM AREA**

**Commission for the Blind**

General Fund	\$	(33,596)	\$ (33,596)
Other Funds	\$	(11,532)	\$ (11,532)
Federal Funds	\$	(162,344)	\$ (162,344)

**Oregon Health Authority**

General Fund	\$	(307,082,178)	\$ (307,082,178)
General Fund Debt Service	\$	958,626	\$ 958,626
Lottery Funds	\$	(97)	\$ (97)
Other Funds	\$	335,156,675	\$ 335,156,675
Federal Funds	\$	(3,708,714)	\$ (3,708,714)

**Department of Human Services**

General Fund	\$	65,114,746	\$ 65,114,746
General Fund Debt Service	\$	(1,406,985)	\$ (1,406,985)
Other Funds	\$	108,991,448	\$ 108,991,448
Other Funds Debt Service	\$	1,112,515	\$ 1,112,515
Federal Funds	\$	(8,501,838)	\$ (8,501,838)

**Long Term Care Ombudsman**

General Fund	\$	(54,604)	\$ (54,604)
Other Funds	\$	(5,302)	\$ (5,302)

**Psychiatric Security Review Board**

General Fund	\$	(53,732)	\$ (53,732)
--------------	----	----------	-------------

**JUDICIAL BRANCH**

**Judicial Department**

General Fund	\$	403,673	\$ 403,673
General Fund Debt Service	\$	(5,111,991)	\$ (5,111,991)
Other Funds	\$	105,627,958	\$ 105,627,958

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Commission on Judicial Fitness and Disability</u></b>			
General Fund		\$ (16,357)	\$ (16,357)
<b><u>Public Defense Services Commission</u></b>			
General Fund		\$ (190,407)	\$ (190,407)
<b><u>LEGISLATIVE BRANCH</u></b>			
<b><u>Legislative Administration Committee</u></b>			
General Fund		\$ (204,324)	\$ (204,324)
General Fund Debt Service		\$ (2,644,700)	\$ (2,644,700)
Other Funds		\$ 4,310,000	\$ 4,310,000
Other Funds Debt Service		\$ 627,060	\$ 627,060
<b><u>Legislative Assembly</u></b>			
General Fund		\$ (262,700)	\$ (262,700)
<b><u>Legislative Commission on Indian Services</u></b>			
General Fund		\$ (28,888)	\$ (28,888)
<b><u>Legislative Counsel</u></b>			
General Fund		\$ (130,806)	\$ (130,806)
<b><u>Legislative Fiscal Office</u></b>			
General Fund		\$ (7,562)	\$ (7,562)
<b><u>Legislative Policy and Research Office</u></b>			
General Fund		\$ (35,929)	\$ (35,929)
<b><u>Legislative Revenue Office</u></b>			
General Fund		\$ (5,636)	\$ (5,636)
<b><u>NATURAL RESOURCES PROGRAM AREA</u></b>			
<b><u>Columbia River Gorge Commission</u></b>			
General Fund		\$ (1,251)	\$ (1,251)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>State Department of Agriculture</u></b>			
General Fund		\$ 2,302,669	\$ 2,302,669
Lottery Funds		\$ (75,930)	\$ (75,930)
Other Funds		\$ (577,029)	\$ (577,029)
Federal Funds		\$ (59,359)	\$ (59,359)
<b><u>State Department of Energy</u></b>			
General Fund		\$ 20,831,296	\$ 20,831,296
General Fund Debt Service		\$ 3,500,000	\$ 3,500,000
Other Funds		\$ 9,978,775	\$ 9,978,775
Federal Funds		\$ (561)	\$ (561)
<b><u>Department of Environmental Quality</u></b>			
General Fund		\$ 4,293,013	\$ 4,293,013
General Fund Debt Service		\$ 395,030	\$ 395,030
Lottery Funds		\$ (6,402)	\$ (6,402)
Other Funds		\$ 17,187,363	\$ 17,187,363
Other Funds Debt Service		\$ (300,000)	\$ (300,000)
Federal Funds		\$ (294,828)	\$ (294,828)
<b><u>State Department of Fish and Wildlife</u></b>			
General Fund		\$ 1,288,101	\$ 1,288,101
General Fund Debt Service		\$ 446,579	\$ 446,579
Lottery Funds		\$ (88)	\$ (88)
Other Funds		\$ 3,414,021	\$ 3,414,021
Federal Funds		\$ (1,964)	\$ (1,964)
<b><u>Department of Forestry</u></b>			
General Fund		\$ 5,468,079	\$ 5,468,079
General Fund Debt Service		\$ 363,596	\$ 363,596
Other Funds		\$ (1,242,680)	\$ (1,242,680)
Other Funds Debt Service		\$ 404,124	\$ 404,124
Other Funds Capital Improvements		\$ 4,820,772	\$ 4,820,772
Federal Funds		\$ (76,252)	\$ (76,252)



**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Department of Geology and Mineral Industries</u></b>			
General Fund		\$ 352,558	\$ 352,558
Other Funds		\$ (180,158)	\$ (180,158)
Federal Funds		\$ (155,246)	\$ (155,246)
<b><u>Department of Land Conservation and Development</u></b>			
General Fund		\$ 3,341,733	\$ 3,341,733
Other Funds		\$ (2,493)	\$ (2,493)
Federal Funds		\$ (48,580)	\$ (48,580)
<b><u>Land Use Board of Appeals</u></b>			
General Fund		\$ 70,325	\$ 70,325
<b><u>Oregon Marine Board</u></b>			
Other Funds		\$ (90,157)	\$ (90,157)
<b><u>Department of Parks and Recreation</u></b>			
General Fund		\$ 316,480	\$ 316,480
General Fund Debt Service		\$ 2,232,560	\$ 2,232,560
Lottery Funds		\$ (1,056,882)	\$ (1,056,882)
Lottery Funds Debt Service		\$ (449,808)	\$ (449,808)
Other Funds		\$ 9,854,807	\$ 9,854,807
<b><u>Department of State Lands</u></b>			
Other Funds		\$ 278,542	\$ 278,542
<b><u>Water Resources Department</u></b>			
General Fund		\$ 4,708,023	\$ 4,708,023
Lottery Funds Debt Service		\$ (3,970,980)	\$ (3,970,980)
Other Funds		\$ 92,085,895	\$ 92,085,895
<b><u>Watershed Enhancement Board</u></b>			
General Fund		\$ 20,420,000	\$ 20,420,000
Lottery Funds		\$ (81,602)	\$ (81,602)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>			
<b><u>Oregon Criminal Justice Commission</u></b>			
General Fund		\$ 15,260,442	\$ 15,260,442
Other Funds		\$ 9,999,469	\$ 9,999,469
Federal Funds		\$ (133)	\$ (133)
<b><u>Department of Corrections</u></b>			
General Fund		\$ (850,587,024)	\$ (850,587,024)
General Fund Debt Service		\$ 9,041,899	\$ 9,041,899
Other Funds		\$ 871,784,778	\$ 871,784,778
Other Funds Debt Service		\$ 700,870	\$ 700,870
<b><u>District Attorneys and their Deputies</u></b>			
General Fund		\$ (223,358)	\$ (223,358)
<b><u>Department of Justice</u></b>			
General Fund		\$ 14,032,460	\$ 14,032,460
Other Funds		\$ (1,703,572)	\$ (1,703,572)
Federal Funds		\$ (887,121)	\$ (887,121)
<b><u>Oregon Military Department</u></b>			
General Fund		\$ 25,697,037	\$ 25,697,037
General Fund Debt Service		\$ 1,881,079	\$ 1,881,079
Other Funds		\$ 10,338,860	\$ 10,338,860
Federal Funds		\$ 5,993,566	\$ 5,993,566
<b><u>Oregon Board of Parole and Post-Prison Supervision</u></b>			
General Fund		\$ (133,859)	\$ (133,859)
<b><u>Oregon State Police</u></b>			
General Fund		\$ 192,065	\$ 192,065
General Fund Debt Service		\$ 2,674,818	\$ 2,674,818
Other Funds		\$ 3,255,070	\$ 3,255,070
Federal Funds		\$ (40,739)	\$ (40,739)

**Budget Summary\***

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Department of Public Safety Standards and Training</u></b>			
Other Funds		\$ 790,679	\$ 790,679
Federal Funds		\$ (2,797)	\$ (2,797)
<b><u>Oregon Youth Authority</u></b>			
General Fund		\$ (99,885,993)	\$ (99,885,993)
General Fund Debt Service		\$ (326,464)	\$ (326,464)
Other Funds		\$ 114,476,380	\$ 114,476,380
Other Funds Debt Service		\$ 1,137,980	\$ 1,137,980
Federal Funds		\$ (129,816)	\$ (129,816)
<b><u>TRANSPORTATION PROGRAM AREA</u></b>			
<b><u>Department of Aviation</u></b>			
Other Funds		\$ 4,571,958	\$ 4,571,958
<b><u>Department of Transportation</u></b>			
General Fund		\$ 3,250,000	\$ 3,250,000
General Fund Debt Service		\$ (547)	\$ (547)
Lottery Funds		\$ 650,000	\$ 650,000
Lottery Funds Debt Service		\$ (3,210,960)	\$ (3,210,960)
Other Funds		\$ 119,733,929	\$ 119,733,929
Other Funds Debt Service		\$ 550	\$ 550
Federal Funds		\$ (73,077)	\$ (73,077)
<b><u>2021-23 Budget Summary</u></b>			
<b>General Fund Total</b>	\$ -	\$ (63,441,300)	\$ (63,441,300)
<b>General Fund Debt Service Total</b>	\$ -	\$ 24,448,618	\$ 24,448,618
<b>Lottery Funds Total</b>	\$ -	\$ 248,657,308	\$ 248,657,308
<b>Lottery Funds Debt Service Total</b>	\$ -	\$ (27,374,058)	\$ (27,374,058)
<b>Other Funds Total</b>	\$ -	\$ 2,936,718,828	\$ 2,936,718,828
<b>Other Funds Debt Service Total</b>	\$ -	\$ 19,718,734	\$ 19,718,734
<b>Other Funds Debt Service Nonlimited Total</b>	\$ -	\$ (10,321,594)	\$ (10,321,594)
<b>Other Funds Capital Improvements</b>	\$ -	\$ 4,820,772	\$ 4,820,772
<b>Other Funds Nonlimited</b>	\$ -	\$ 89,992,291	\$ 89,992,291
<b>Federal Funds Total</b>	\$ -	\$ 2,369,591,995	\$ 2,369,591,995

**Budget Summary\***

**Public Defense Services Commission**

Other Funds

<u>2019-21 Legislatively Approved Budget</u>	<u>2019-21 Committee Recommendation</u>	<u>Committee Change</u>
	\$ 92,721	\$ 92,721

**Position Summary**

**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Authorized Positions	6	6
Full-time Equivalent (FTE) positions	6.00	6.00

**Oregon Advocacy Commissions**

Authorized Positions	1	1
Full-time Equivalent (FTE) positions	1.00	1.00

**Oregon State Library**

Authorized Positions	1	1
Full-time Equivalent (FTE) positions	1.00	1.00

**Department of Revenue**

Authorized Positions	12	12
Full-time Equivalent (FTE) positions	7.76	7.76

**Secretary of State**

Authorized Positions	1	1
Full-time Equivalent (FTE) positions	1.00	1.00

**CONSUMER AND BUSINESS SERVICES PROGRAM AREA**

**Consumer and Business Services**

Authorized Positions	(20)	(20)
Full-time Equivalent (FTE) positions	(21.00)	(21.00)

**Bureau of Labor and Industries**

Authorized Positions	8	8.00
Full-time Equivalent (FTE) positions	8.00	8.00

<b>Position Summary</b>	<b>2019-21 Legislatively Approved Budget</b>	<b>2021-23 Committee Recommendation</b>	<b>Committee Change</b>
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**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Oregon Business Development Department**

Authorized Positions	15	15
Full-time Equivalent (FTE) positions	15.00	15.00

**Employment Department**

Authorized Positions	10	10
Full-time Equivalent (FTE) positions	5.00	5.00

**Housing and Community Services**

Authorized Positions	15	15
Full-time Equivalent (FTE) positions	13.77	13.77

**EDUCATION PROGRAM AREA**

**Department of Education**

Authorized Positions	14	14
Full-time Equivalent (FTE) positions	12.92	12.92

**HUMAN SERVICES PROGRAM AREA**

**Oregon Health Authority**

Authorized Positions	23	23
Full-time Equivalent (FTE) positions	21.84	21.84

**Department of Human Services**

Authorized Positions	14	14
Full-time Equivalent (FTE) positions	12.00	12.00

**JUDICIAL BRANCH**

**Judicial Department**

Authorized Positions	16	16
Full-time Equivalent (FTE) positions	13.08	13.08

**Position Summary**

**NATURAL RESOURCES PROGRAM AREA**

**State Department of Agriculture**

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		2.92	2.92

**Department of Energy**

Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.50	5.50

**Department of Environmental Quality**

Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00

**Department of Fish and Wildlife**

Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00

**Department of Forestry**

Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.25	5.25

**Department of Land Conservation and Development**

Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00

**Department of Parks and Recreation**

Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88

**Water Resources Department**

Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00

## Position Summary

	<u>2019-21 Legislatively Approved Budget</u>	<u>2021-23 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Watershed Enhancement Board</u></b>			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
<b>PUBLIC SAFETY PROGRAM AREA</b>			
<b><u>Department of Justice</u></b>			
Authorized Positions		8	8
Full-time Equivalent (FTE) positions		7.01	7.01
<b><u>Department of Corrections</u></b>			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
<b><u>Criminal Justice Commission</u></b>			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
<b>TRANSPORTATION PROGRAM AREA</b>			
<b><u>Department of Transportation</u></b>			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		1.00	1.00



### **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2021 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, plus other actions to adjust state agency expenditures. Federal Funds revenues include American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery and Capital Projects Funds allocations of \$2.6 billion and \$155.2 million, respectively, as well as other direct ongoing federal funding streams and allocations for specific purposes, some of which are also related to the effects of the pandemic.

### **Summary of Capital Construction Subcommittee Action**

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to agency budgets and position authority as described in the subsequent narrative.

#### **Emergency Board**

The Emergency Board allocates General Fund from the Emergency Fund, along with providing Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$50 million General Fund to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$650,000 for the Secretary of State for potential voter's pamphlet costs in excess of funding provided in the agency's adopted budget. The Secretary of State may request allocation of the reservation from the Emergency Board if the actual costs of producing the voter's pamphlet are in excess of funding provided in the agency's 2021-23 legislatively adopted budget.

HB 5006 makes ten special purpose appropriations for the Emergency Board, totaling \$499.6 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The ten special purpose appropriations are:

- \$198 million General Fund for state employee compensation changes.
- \$20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- \$2.5 million General Fund for allocation to the Oregon Judicial Department for the implementation of pretrial release modifications authorized under SB 48 (2021).
- \$150 million General Fund for allocation for the state's natural disaster prevention, preparedness, response, and recovery activities.

- \$10 million General Fund for allocation to the Criminal Justice Commission to support a Transforming Justice Initiative to advance promising practices for reshaping Oregon’s public safety system.
- \$5,130,265 General Fund for allocation to the Department of Education and the proposed Department of Early Learning and Care for the establishment of a new agency.
- \$19 million General Fund for allocation to the Oregon Health Authority for dental rates for medical assistance programs.
- \$55 million for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- \$30 million General Fund for allocation to the Oregon Health Authority for the Oregon Essential Workforce Health Care Program established by SB 800 (2021).
- \$10 million General Fund for allocation to state agencies for family treatment court programs.

Regarding family treatment courts, while related legislation was not passed during the 2021 legislative session, the Legislature would still like to see the development of a statewide coordinated program. In addition to approving the special purpose appropriation, the Subcommittee recommended the following budget note:

**BUDGET NOTE**

On or before February 1, 2022, the Oregon Judicial Department, Public Defense Services Commission, Department of Justice, Department of Human Services, Criminal Justice Commission, and the Housing and Community Services Department are requested to report jointly to the Legislature on the criteria and need for the establishment of a statewide Family Treatment Court program, and possible alternative programs to achieve the objectives of a Family Treatment Court Program. The report is to be submitted to the House and Senate Committees on Judiciary and the Joint Committee on Ways and Means.

The report is to include the following:

- (1) A proposed statewide, integrated structure and organizational principles for a Family Treatment Court program based on national best practices adapted for Oregon, including:
  - a. a delineation of the eligibility and exclusion criteria indicating which families can be served safely and effectively in the Family Treatment Court ensuring equity and inclusion;
  - b. a proposed method to encourage voluntary participation by families balanced with necessary monitoring of participant progress and compliance with the program; and
  - c. the array of services, treatment, programs, and providers necessary to address the complex challenges affecting families. Such services might include but are not limited to interdisciplinary legal representation

teams, and behavioral and mental health, substance abuse, domestic violence, housing, parenting, educational, and medical services.

- (2) A least-cost implementation model based on existing legislative funding for:
  - a. Family Treatment programs in circuit courts;
  - b. Child advocacy legal representation provided by the Department of Justice to the Department of Human Services;
  - c. Public defense for both juvenile representation as well as the Parent Child Representation Program;
  - d. The provision of services to families in child welfare cases by the Department of Human Services;
  - e. Behavioral, mental health, and substance use disorder treatment; and
  - f. Transitional and permanent housing services.
- (3) Identification of three least-cost implementation counties that could serve as pilot locations for a Family Treatment Court Program, including a cost estimate for the aforementioned types of services in the pilot counties.
- (4) An evidence-based method for monitoring progress and outcomes, and an evaluation of the program.

Receipt of the report is a precondition for the release of the special purpose appropriation established by HB 5006 for the expansion of Family Treatment Courts.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining funds become available to the Emergency Board for general purposes.

### **Adjustments to Approved 2021-23 Agency Budgets**

#### **STATEWIDE ADJUSTMENTS**

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services and Attorney General rates. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, refundings, unissued lottery bonds, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are \$98.2 million General Fund, \$47.4 million Lottery Funds, \$43.4 million Other Funds, and \$18.5 million Federal Funds.

Specific reductions include \$115.8 million total funds from lower Department of Administrative Services' assessments and service rates; \$14.2 million total funds from lower Attorney General rates; and \$77.5 million total funds from debt service interest rate savings and refunding of outstanding bonds.

Section 299 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

## **ADMINISTRATION**

### **Department of Administrative Services**

The Subcommittee approved \$2,779,673 General Fund to supplement the funding for the Court Appointed Special Advocate (CASA) Volunteer Program, and \$250,000 General Fund for the Department of Administrative Services to contract with a nongovernmental statewide coordinating entity to oversee the CASA Volunteer Program and its services. A one-time \$1.5 million General Fund increase to the on-going operating subsidy for the Oregon Historical Society was also approved.

The Subcommittee approved \$7,884,472 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505(2021) that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of \$1.8 million was included for the cost of issuance of the bonds. The Subcommittee also approved \$4,615,761 in additional Lottery Funds Debt Service to support repayment of lottery bonds that will be issued before the end of the biennium.

The Subcommittee also approved, on a one-time basis, \$3,765,271 General Fund and 6 positions (6.00 FTE) for a study to determine if inequities exist in public procurement and contracting that adversely affect businesses owned by minority, women, and/or service disabled veterans by looking at state contract data. A disparity study provides a factual, data-driven foundation that state enterprises can use to help improve procurement processes to achieve fair and equitable outcomes. The six limited duration positions being added are at the PEM-E level as the project manager, an Operations and Policy Analyst 4, an Operations and Policy Analyst 2, and three Research Analyst 4s.

The Subcommittee approved an increase of \$6,394,311 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services to make grants for the following purposes:

- \$2,500,000 for disbursement to Fair Housing Council of Oregon for a collaborative housing partnership
- \$1,000,000 for disbursement to Oregon Law Center for legal help related to housing issues
- \$1,500,000 for disbursement to Mid-Columbia Community Action Center for a navigation center

- \$500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition
- \$250,000 for disbursement to Friends of Tryon Creek State Park for park improvements
- \$2,302,052 for disbursement to Multnomah County School District #7 for the Reynolds High School Health Center
- \$1,785,000 for disbursement to Umatilla County Jail for the Expansion/Mental Health Facility
- \$280,000 for disbursement to City of Spray for an EMS Complex
- \$630,000 for disbursement to Illinois Valley Wellness Resources for the Illinois Valley Shelter and Resource Center
- \$250,000 for disbursement to Council on Aging of Central Oregon for the Central Oregon Senior Services Center Renovation
- \$1,885,178 for disbursement to City of Depoe Bay for Restoration of Pilings and Docks
- \$1,000,000 for disbursement to City of John Day for the Ne Kam Wah Chung Interpretive Center
- \$1,546,000 for disbursement to Harney County for Communication Upgrades
- \$650,000 for disbursement to Grant County for Public Safety Network
- \$200,000 for disbursement to Project DOVE for Transitional Units Updates
- \$1,900,000 for disbursement to Sheridan School District for CTEC West
- \$500,000 for disbursement to High Desert Rangeland Fire Protection Association for Lake County Wildland Fire Needs
- \$150,000 for disbursement to Bowman Museum for an Exhibits Center
- \$600,000 for disbursement to Creating Housing Coalition for Hub City Village
- \$400,000 for disbursement to Vietnam War Memorial Fund for a Vietnam War Memorial on the Oregon State Capitol Grounds
- \$750,000 for disbursement to City of Mosier for the Mosier Center
- \$520,000 for disbursement to Oregon Humane Society for the New Road Ahead Animal Crimes Forensic Center
- \$1,800,000 for disbursement to McKenzie Valley Wellness for McKenzie Valley Health Clinic Replacement
- \$1,600,000 for disbursement to Bend-Redmond Habitat for Humanity for the Quince Town Home Project
- \$500,000 for disbursement to City of Turner for Ball Brothers Seismic Upgrade
- \$700,000 for disbursement to The Trust for Public Land for the Butte Falls Community Forest Project
- \$1,400,000 for disbursement to Blue River Community Library for the Rebuild Project
- \$903,520 for disbursement to McKenzie Fire & Rescue for a Disaster Relief Logistics Center
- \$200,000 for disbursement to United Way of Jackson County for Affordable Home Ownership
- \$1,400,000 for disbursement to Community Counseling Solutions for the Boardman Regional PRTS/Sub Acute Children's Facility
- \$1,800,000 for disbursement to City of Umatilla for a Minority Entrepreneurial Development & Business Center
- \$385,000 for disbursement to Molalla Rural Fire Protection District for Wildland Fire Protection
- \$2,100,000 for distribution to the Upper McKenzie Rural Fire Protection District for facility and equipment replacement

- \$800,000 for disbursement to the City of Salem for a Turnkey Project
- \$816,000 for disbursement to the City of Salem Police Body Cameras
- \$1,000,000 for disbursement to the City of Salem for a voucher program
- \$10,500,000 for disbursement to the City of Salem for shelters
- \$5,000,000 for disbursement to Multnomah County for the Arbor Lodge Shelter and Village
- \$5,928,184 for disbursement to Cherriots to offset expiring tax credits
- \$718,079 for disbursement to Yamhill County Transportation to offset expiring tax credits
- \$288,451 for disbursement to Columbia County Rider Transportation to offset expiring tax credits
- \$44,975 for disbursement to Lebanon Transportation to offset expiring tax credits
- \$2,000,000 for disbursement to the Jackson County Fire District for firefighter apprentices
- \$2,000,000 for disbursement to the Clackamas Fire District for firefighter apprentices
- \$2,000,000 for disbursement to the Eugene Springfield Fire Department for firefighter apprentices
- \$2,000,000 for disbursement to the Innovation Law Lab for Immigration Defense
- \$1,500,000 for disbursement to the Northwest Health Foundation II for public safety reform activities

The Subcommittee added \$173,499,294 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2021-23 Lottery Bond sales; projects are detailed below and approved in SB 5534 (2021). Cost of issuance for these Lottery Bonds totals \$2,913,324. A total of \$4,615,761 Lottery Funds Debt Service was provided to support repayment of lottery bond proceeds approved in SB 5534 that will be issued before the end of the biennium. Debt service payments on all the projects described below are estimated to be \$29,350,840 Lottery Funds for the 2023-25 biennium, the first full biennium of repayments, and \$292,995,727 over the life of the bonds. The approved projects and amounts are:

- \$7,500,000 Other Funds for disbursement to the Center for Hope and Safety for the Hope Plaza
- \$2,000,000 Other Funds for disbursement to City of Gresham for the Gradin Community Sports Park
- \$15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- \$5,400,000 Other Funds for disbursement to Jefferson County - Jefferson County Health and Wellness Center
- \$5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- \$3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services for building renovation
- \$2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- \$12,000,000 Other Funds for disbursement to Klamath County for Klamath Crimson Rose
- \$4,000,000 Other Funds for disbursement to the Latino Network for La Plaza Esperanza

- \$6,921,150 Other Funds for disbursement to Willamette ESD for the Willamette Career Academy
- \$5,000,000 Other Funds for disbursement to City of Eugene for Downtown Riverfront Park Development
- \$15,000,000 Other Funds for disbursement to Woodburn Community Center
- \$3,000,000 Other Funds for disbursement to Rogue River School District for the Rogue River Wimer Wellness Center
- \$4,000,000 Other Funds for disbursement to East Lincoln County Fire and Rescue for the Eddyville Fire Hall
- \$3,000,000 Other Funds for disbursement to Greater Toledo Aquatic and Community Center
- \$10,000,000 Other Funds for disbursement to Multnomah County for Behavioral Health Resource Center
- \$5,000,000 Other Funds for disbursement to City of North Plains for a Public Works/Emergency Operations Center
- \$2,000,000 Other Funds for disbursement to City of John Day for the Central Grant County Aquatics Center
- \$6,250,000 Other Funds for disbursement to Family Justice Center of Washington County for Family Peace Center
- \$5,000,000 Other Funds for disbursement to Corvallis Homeless Shelter Coalition for Project Turnkey Corvallis (PSH Housing Project)
- \$4,500,000 Other Funds for disbursement to Wasco County for the Columbia Gorge Resolution Center
- \$4,000,000 Other Funds for disbursement to Port of Portland for PDX Seismically Resilient Runway Engineering Design
- \$7,250,000 Other Funds for disbursement to Willamette Falls Locks and Canal
- \$13,600,000 Other Funds for disbursement to City of Phoenix for a Public Safety Building
- \$4,578,144 Other Funds for disbursement to Mid-Willamette Family YMCA for Multi-Purpose Sports Field Complex
- \$2,800,000 Other Funds for disbursement to Serendipity Center for Believe In Me Campus Expansion
- \$5,000,000 Other Funds for disbursement to OMSI District for New Water Avenue
- \$2,500,000 Other Funds for disbursement to City of Lincoln City for the D River Welcome Center
- \$4,300,000 Other Funds for disbursement to Port of Morrow for a Workforce Center
- \$3,000,000 Other Funds for disbursement to City of Redmond for a Public Safety/Mental Health Triage Center

The Subcommittee approved \$65,476,928 Federal Funds expenditure limitation for monies from the CARES Act Coronavirus Relief Fund. Of the total, \$16,303,591 is provided for carry-forward of monies provided for COVID-19 vaccination incentives, including monies provided for County Vaccination Incentive grants. The remaining \$49,173,337 of the total expenditure limitation increase represents the Coronavirus Relief Fund monies projected to be either uncommitted or unspent at the end of the 2019-21 biennium. This \$49,173,337 will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency. Oregon received a total of almost \$1.39 billion in state support from the CARES Act Coronavirus Relief Fund during the 2019-21 biennium.

The Subcommittee also approved \$120 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) Capital Projects Funds for the purpose of transferring to the Oregon Business Development Department for deposit in the Broadband Fund. The Oregon Business Development Department will use this funding for grants to increase broadband internet availability across the state.

Federal Funds expenditure limitation of \$3 million was added for monies from the ARPA State Fiscal Recovery Fund for a grant to the Pendleton Round Up Foundation to partner with Blue Mountain Community College on the second phase of the Facility for Agricultural Resource Management project. This regional training center will allow Blue Mountain Community College to expand its agriculture programs, create regional workforce training opportunities, and bolster the local economy through workshop, Career-Technical Education, and event opportunities utilizing the connections of its community partners.

The Subcommittee also approved \$1,950,127,815 Federal Funds expenditure limitation for monies from the ARPA State Fiscal Recovery Fund for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency.

**Department of Administrative Services - American Rescue Plan Act (ARPA)**

As part of HB Bill 5006, \$240 million in federal ARPA funds were approved for the Department of Administrative Services (DAS) to distribute to each Senate and House district in the amounts of \$4 million per Senate district and \$2 million per House district, for projects identified in the following table, as long as the identified use is ARPA eligible. Should an item in the table be determined to be ineligible for ARPA funding, DAS will notify the Legislative Fiscal Office which will work with legislative leadership and the Senator or Representative of the affected district to ensure the funds are spent on ARPA eligible items.



District	Member	Project	Amount	Recipient
S-1	Heard	Southwestern Oregon Emergency Recovery, Revitalization, and Preparedness Project	1,940,000	Douglas County
		City of Powers Sewer/Drainage and lateral line repairs and upgrades	60,000	City of Powers
		Bandon Marina Redevelopment	1,500,000	Port of Bandon
		Rogue River-Siskiyou Regional Wildfire & Emergency Services Training Center	500,000	Curry County
S-2	Robinson	Grants Pass Pregnancy Care Center Expansion	4,000,000	Pregnancy Care Center of Grants Pass
S-3	Golden	Coordinated Care Facility Replacement	1,400,000	Family Nurturing Center
		Equity in Learning Facilities	1,300,000	Armadillo Technical Institute
		Houseless relocation from Bear Creek Greenway to urban campground property	1,000,000	City of Medford
		Habitat for Humanity ReStore	300,000	Habitat for Humanity- Rogue Valley
S-4	Prozanski	Lane County Investments	2,255,000	Lane County Organizations
		Western Lane County Fire Response	375,000	Lane County Fire Authority
		Douglas County Investments	1,370,000	Douglas County Organizations
S-5	Anderson	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
		Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
S-6	Beyer	Lane County Emergency Shelter	2,250,000	Lane County
		Linn County Public Safety Improvements	1,000,000	Linn County
		Lane County Investments	750,000	Lane County
S-7	Manning Jr.	Lane County Latinx & Immigrant Family Wellness Hub Building Project	1,000,000	Centro Latino Americano
		Junction City Earmarked Projects	820,000	Junction City
		Eugene Earmarked Projects	574,839	Eugene Police Department, St. Mark CME
		Lane County Investments	1,605,161	Lane County
S-8	Gelser	Millersburg Rail Quiet Zone	700,000	Linn County
		Benton County -Wildfire Safety, First Responder, Food initiatives	1,150,000	Benton County
		Education Success for Students impacted by COVID-19	1,400,000	Linn County Lincoln ESD
		Nonviolent Crisis Intervention Training for Children's Residential Facilities staff	750,000	Oregon Department of Human Services

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District	Member	Project	Amount	Recipient
S-9	Girod	Stayton Police Department -IT/Security Upgrades	100,000	Stayton Police Department
		Idanha-Detroit Fire Station	2,400,000	Idanha-Detroit Rural Fire Protection District
		Pedestrian Crosswalk Sweet Home - 22nd and Hwy 20	500,000	City of Sweet Home
		Expansion of Rural Broadband Services	1,000,000	Drakes Crossing Rural Fire Protection District
S-10	Patterson	Monmouth-Independence Trolley	1,000,000	City of Monmouth
		Small Business Support Monmouth/Independence Chamber	200,000	Monmouth/Independence Chamber of Commerce
		Non-Congregate Sheltering for Chronically Homeless in Salem	750,000	Mid-Willamette Valley Community Action Agency
		United Way	2,050,000	United Way
S-11	Courtney	YMCA Child Care	4,000,000	Salem YMCA
S-12	Boquist	Polk County Rural Broadband Enhancement Assistance	1,680,000	Polk County
		Yamhill County Rural Broadband Assistance	2,320,000	Yamhill County
S-13	Thatcher	SD13 Strong – Business & Community Recovery Coalition	3,335,000	Wilsonville Chamber in conjunction with 3 others (Chehalem Valley, Keizer, Sherwood)
		Sherwood/Wilsonville Broadband Infrastructure Expansion	665,000	City of Sherwood, an Oregon municipal corporation
S-14	Lieber	Beaverton YMCA Childhood Development Center	1,000,000	Beaverton YMCA
		Beaverton Homeless Shelter/Mental Health Court	2,244,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	456,000	HomePlate Youth Services
		Forth Electric School Bus Pilot	300,000	Forth Mobility
S-15	Riley	North Plains Jessie May Community Park and Pedestrian Pathway Improvements	1,000,000	City of North Plains
		Hillsboro School District Electric Bus project	1,000,000	Hillsboro School District
		Habitat for Humanity	1,700,000	Habitat for Humanity
		Forest Grove senior center	300,000	Forest Grove Senior and Community Center
S-16	Johnson	Louisiana Avenue North/South Connection	400,000	City of Vernonia
		Scappoose Water & Wastewater Infrastructure	3,600,000	City of Scappoose

District	Member	Project	Amount	Recipient
S-17	Steiner Hayward	Oregon Jewish Museum & Center for Holocaust Education	400,000	Oregon Jewish Museum & Center for Holocaust Education
		Washington County Investments	2,155,000	PCC Rock Creek, Habitat for Humanity - Denney Gardens, Pat Reser Center for the Arts, and Tualatin Hills Parks and Rec. Dept.
		Reach Out and Read Program	195,000	Reach Out and Read
		Central City Respite Center & Recuperative Care	1,250,000	Central City Concern
S-18	Burdick	Downtown/Old Town Respite Center	1,000,000	Central City Concern
		Hopewell House	250,000	Friends of Hopewell House
		Just Compassion of East Washington County	2,000,000	Just Compassion of East Washington County
		Red Electric Trail Project	750,000	City of Portland Parks and Recreation
S-19	Wagner	South Metro Racial Justice and Equity Grant Program	600,000	MRG Foundation
		Hillsdale to Lake Oswego Trail	600,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	2,000,000	Habitat for Humanity Portland/Metro East
		SATF & OCADSV Violence Prevention Education Programs	800,000	Oregon Sexual Assault TF and the Oregon Coalition Against Domestic and Sexual Violence
S-20	Kennemer	Clackamas County Fairgrounds Livestock Barn and RV Park / Emergency Housing Center	3,040,800	Clackamas County Fair Improvement Foundation
		Business Recovery Centers of Clackamas County	700,000	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers
		Estacada Rural Fire District #69 - Wildland Fire and Emergency Medical Response Equip.	134,200	Estacada Rural Fire District
		Canby Fire District COVID Response Supplies	125,000	Canby Fire District
S-21	Taylor	Bowman Brea Park & Scott Park	1,250,000	City of Milwaukie
		Abandoned and Derelict Boats	1,000,000	Oregon State Marine Board
		Domestic Violence Support	500,000	Raphael House
		DVSA Housing Navigator	1,250,000	Department of Justice

District	Member	Project	Amount	Recipient
S-22	Frederick	NAYA/PCC Development, Head Start	1,500,000	Home Forward
		Airway Science for Kids Center for STEAM and CTE	1,000,000	Airway Science
		Modernize OJD electronic access to records	1,000,000	Oregon Judicial Department
		Kitchen and Culinary Academy Project	500,000	Portland Opportunities Industrialization
S-23	Dembrow	Multnomah County	2,320,000	Multnomah County
		PCC Cascade Campus Fire Science Program	330,000	Portland Community College
		Rahab's Sisters: Women's Center and Housing	350,000	Rahab's Sisters
		AYCO Dream	1,000,000	African Youth and Community Organization
S-24	Jama	Business Recovery Center's Technical Assistance, Support Services, and Grant Program	350,000	North Clackamas County Chamber of Commerce
		Rosewood Equitable Neighborhood Development	350,000	The Rosewood Initiative
		Sunflower Village	600,000	Hacienda Community Development Corp., Inc
		Economic Recovery, Affordable Housing Development and Community Resiliency Plan	2,700,000	MRG Foundation
S-25	Gorsek	East County Youth Support Project	2,220,000	Multnomah County
		Gresham Barlow District's School Based Health Center	500,000	Gresham Barlow School District
		Affordable Rents to College Students	280,000	College Housing Northwest
		IRetractable pool cover for MHCC pool and creation of Multicultural Diversity and Equity Center at MHCC	1,000,000	Mt. Hood Community College
S-26	Thomsen	Hood River County Fair Enhancement	538,100	Hood River County Fair
		Commercial Hangar at Ken Jernstedt Airfield /Anchor Way Multi-modal Street and Transit Improvement	500,000	Port of Hood River
		Business Recovery Center Enhancement	1,661,900	North Clackamas Chamber of Commerce
		Cascade Locks Business and Tourism Boost	1,300,000	Port of Cascade Locks
S-27	Knopp	Midtown Bicycle and Pedestrian Crossing	2,000,000	City of Bend
		Little Kits Early Learning	1,000,000	OSU-Cascades
		New well #9 City of Redmond	1,000,000	City of Redmond

District	Member	Project	Amount	Recipient
S-28	Linthicum	Crook County Infrastructure and Economic	1,500,000	Crook County Board of Commissioners
		Jackson County Infrastructure and Economic Dev.	300,000	Jackson County Board of Commissioners
		Klamath County Infrastructure & Economic	1,500,000	Klamath County Board of Commissioners
		Lake County Infrastructure and Economic	700,000	Lake County Board of County Commissioners
S-29	Hansell	East Umatilla Fire and Rescue, New Fire Station	3,900,000	East Umatilla Fire and Rescue (District)
		Wheat Research at the Columbia Basin Agricultural Research Center	100,000	Columbia Basin Agricultural Research Center of OSU's Agricultural Experiment Station
S-30	Findley	Vale Wastewater Treatment Facility	1,000,000	City of Vale
		John Day Wastewater Treatment Plant	1,500,000	City of John Day
		Jefferson Cty. Housing-Disadvantaged Community	750,000	The Jefferson County Faith Based Network
		Madras Industrial Grant Space	750,000	Jefferson County/City of Madras
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Coquille School District
		Bandon Marina Redevelopment	1,300,000	Port of Bandon
		Central Curry Early Learning Center	250,000	Central Curry School District 1
		SAFTE - SW Achieves Fire Training Excellence, Charleston Trade School, OR Coast STEM Hub Career Connected Learning	350,000	SW Oregon Community College
H-2	Leif	Educational Technology for House Dist. 2 Schools	2,000,000	Douglas Education Service District (ESD)
H-3	Morgan	Rural Josephine County Library Building Projects	1,200,000	Josephine Community Library Foundation
		Josephine County Support Grants Project	600,000	Illinois Valley Community Development Organization (IVCDO)
		School WasteWater Treatment Facility	200,000	Three Rivers School District
H-4	Stark	Eagle Point Economic Revitalization Project	500,000	City of Eagle Point
		Southern Oregon Strong Business Success Grants	1,000,000	The Chamber of Medford & Jackson County
		City of Central Point - Urban Renewal/Economic Dev.	500,000	City of Central Point
H-5	Marsh	Talent Maker City Permanent Location	1,800,000	Talent Maker City (nonprofit)
		Applegate Valley Internet Accessibility	100,000	A Greater Applegate (nonprofit)
		Green Springs Fire Protection Engines	100,000	Greensprings Rural Fire District

District	Member	Project	Amount	Recipient
H-6	Wallan	MURA Liberty Park Sidewalk Construction	250,000	City of Medford
		Sidewalk Infill - Various near schools	1,000,000	City of Medford
		South Stage Road Overcrossing Phase 2	700,000	City of Medford
		United Way of Jackson County	50,000	United Way of Jackson County
H-7	Hayden	Special Districts Support Funds	800,000	Oregon Special Districts Association
		Lane County Support Funds	600,000	Lane County
		Douglas County Support Funds	400,000	Douglas County
		Umpqua Community College scholarships/support for students qualified for assistance in CDL training	200,000	Umpqua Community College
H-8	Holvey	Western Lane Emergency Response and Preparedness	375,000	Lane Fire Authority
		McKenzie River Finn Rock Restoration Project	325,000	Eugene Water and Electric Board (EWEB)
		Lane County Investments	1,300,000	Lane County
H-9	Wright	Port Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
H-10	Gomberg	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
H-11	Wilde	Linn County Food Support - Sharing Hands	85,000	Sharing Hands, Inc.
		Creswell Broadband	80,000	City of Creswell
		Lane Community College Career & Technical Education	500,000	Lane Community College
		Lane County Investments	1,335,000	Lane County
H-12	Lively	Broadband Micro-Carrier Hotel Fiber Expansion	750,000	City of Springfield
		Springfield Essential Infrastructure Project	185,000	City of Springfield
		Long-Term Affordable Housing in Springfield	620,000	City of Springfield
		Manufactured Home Park Preservation	445,000	City of Springfield
H-13	Nathanson	Eugene Community Broadband Plan	150,000	City of Eugene
		Nonprofit Organization Support - Lane County	278,000	Lane County Dept. of Health & Human
		Looking Glass Homeless Youth Facility	310,000	Looking Glass Community Services
		Lane County Investments	1,262,000	Lane County

District	Member	Project	Amount	Recipient
H-14	Fahey	Nelson Place Townhomes	600,000	DevNW
		Public Health Equity and Resilience Grants Program	225,000	Lane County
		Lane County Investments	1,175,000	Lane County
H-15	Boshart Davis	Mid-Willamette Family YMCA	1,548,000	YMCA
		BGCA Capital Projects and Improvements	327,000	Albany Boys & Girls Club
		Waverly Satellite Site	125,000	Albany Boys & Girls Club
H-16	Rayfield	Benton County Crisis Respite Center	1,250,000	Benton County
		Affordable Housing Land Acquisitions	750,000	Linn-Benton Housing Authority
H-17	Cate	Santiam Canyon Wildfire Recovery and Public Safety	900,000	Marion County
		Community Improvements	235,000	City of Scio
		Cheadle Lake Trail System Expansion	325,000	City of Lebanon
		Linn County Public Safety Improvements	540,000	Linn County
H-18	Lewis	City of Silverton Police/City Hall Construction Project	500,000	City of Silverton
		City of Mt Angel Marquam SS Trunk Line Project	500,000	City of Mt Angel
		Molalla Forest Road Bike/Ped Path Project	500,000	City of Molalla
		Aurora City Well Project	500,000	City of Aurora
H-19	Moore-Green	City of Aumsville, Tower Well Project	300,000	City of Aumsville
		City of Turner, Burkland Pool	300,000	City of Turner
		Willamette Career Academy	150,000	Willamette Career Academy
		United Way of the Mid-Willamette Valley	1,250,000	United Way of the Mid-Willamette Valley
H-20	Evans	Mid-Willamette Valley Trolley	2,000,000	City of Monmouth
H-21	Clem	Salem Community Investment Fund	2,000,000	Marion County (Economic Development)
H-22	Alonso Leon	Legion Park Athletic Complex	1,004,300	City of Woodburn
		Salem Free Clinics - free clinic funding	172,000	Salem Free Clinics, 501(c)3
		Fire engine	323,700	Chemeketa Comm. Col. Brooks Training
		Community media and health care	500,000	Alianza Poder
H-23	Currently	8" Loop along Goucher Street	1,200,000	City of Amity
	Unrepresented	Replace Existing 8" Transmission Pipeline	800,000	City of Amity

District	Member	Project	Amount	Recipient
H-24	Noble	CARES NW and the Family Justice Center	400,000	CARES NW
		A Family Place Child Abuse Prevention	250,000	A Family Place Relief Nursery Yamhill County
		Juliette's House Enhanced Services	600,000	Juliette's House Child Intervention Center
		Small Business Grant Program	750,000	City of McMinnville
H-25	Post	St. Paul Water System	696,000	City of St. Paul
		Butteville Landing	54,000	Friends of Historic Butteville Board
		City of Newberg	400,000	City of Newberg
		City of Keizer	850,000	City of Keizer
H-26	Neron	Just Compassion of East Washington County (Grayber-	500,000	Just Compassion of East Washington County
		Human Services Investments	400,000	Department of Administrative Services
		Municipal Grants- Broadband & Business Stabilization	1,000,000	City of Sherwood
		Public Health Outreach Van	100,000	Clackamas County Public Health
H-27	Schouten	Patricia Reser Center for the Arts	1,200,000	Beaverton Arts Foundation
		Beaverton YMCA Childhood Development Center	800,000	Beaverton YMCA
H-28	Campos	HomePlate Youth Services Drop-in Center	643,000	HomePlate Youth Services
		Beaverton Homeless Shelter	500,000	City of Beaverton
		Washington County Park Restroom Improvements	801,000	Washington County
		Children's Library at the Aloha Community Library	56,000	Aloha Community Library
H-29	McLain	Food Security for economically vulnerable immigrant families: Food access/infrastructure - Covid-19	160,000	Adelante Mujeres
		Centro Cultural Food Services Building	660,000	Centro Cultural
		Forest Grove Foundation Housing for Homeless	680,000	Forest Grove Foundation
		Bienestar Plaza Los Amigos	500,000	Bienestar, Inc.
H-30	Sollman	North Plains Jessie Mays Community Park and Pedestrian Pathway Improvements	800,000	City of North Plains
		Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	500,000	Asian Pacific American Network of Oregon (APANO)
		Family Promise Washington County House	500,000	Family Promise of Washington County
		Hillsboro Schools Foundation Bilingual Career Kits	200,000	Hillsboro Schools Foundation



District	Member	Project	Amount	Recipient
H-31	Witt	Fox Creek Culvert	100,000	City of Rainier
		Skyline Community Hall Retrofits	155,000	Skyline Grange #894
		Sauvie Island Fire District Improvements	930,000	Sauvie Island Fire District 30
		River Access Near NW 107th Ave/Community Center Earthquake Retrofit	815,000	Linnton Neighborhood Association
H-32	Weber	Anderson Creek Raw Water Transmission Main	400,000	City of Nehalem
		Well and Wastewater Treatment resiliency	820,000	City of Bay City
		Cannon Beach Resiliency Project	360,000	City of Cannon Beach
		Astoria Public Library Renovation	420,000	City of Astoria
H-33	Dexter	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	450,000	APANO
		Beaverton Health Clinic & Support for Innovative Startups and Emerging Nonprofits	650,000	City of Beaverton
		Central City Concern Clinical Respite Center	700,000	Central City Concern
		Washington County Park Restroom Improvements	200,000	Washington County
H-34	Helm	Oregon Outdoor Recreation Stimulus	1,000,000	Oregon Department of Fish & Wildlife, Oregon Conservation and Recreation Fund
		Support for Innovative Startups and Emerging	200,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	401,000	HomePlate Youth Services
		Washington County Park Restroom Improvements	399,000	Washington County
H-35	Grayber	Just Compassion of East Washington County	1,500,000	Just Compassion of East Washington County
		Broadway Rose Improvements	350,000	Broadway Rose Theatre Company
		Southwest Corridor Community Investment Trust Model Feasibility Study and Implementation	150,000	Southwest Corridor Equity Coalition
H-36	Reynolds	Street Roots Center	1,400,000	Street Roots
		Food Pantry - Emergency Food processing/distribution	100,000	Neighborhood House
		Open for Fall, Open for All	400,000	Portland State University
		Central City Concern Peer Respite Center	100,000	Central City Concern

District	Member	Project	Amount	Recipient
H-37	Prusak	Washington County Economic and Transit Support	500,000	Washington County
		Packed with Pride & Afterschool Homework & Social Support club	500,000	The Foundation for Tigard Tualatin Schools
		Tualatin Together	500,000	Tualatin Together
		West Linn and Lake Oswego Small Business Support	500,000	West Linn Small Business Recovery Center
H-38	Salinas	Hillsdale to Lake Oswego Trail	300,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	1,000,000	Habitat for Humanity Portland/Metro East
		South Metro Racial Justice and Equity Grant Program	400,000	MRG Foundation
		Partnership for Community Health Care and Education	300,000	Clackamas Volunteers in Medicine
H-39	Drazan	Wildland Fire & Emergency Medical Response	146,700	Estacada Rural Fire District #69
		Clackamas County Fairgrounds Livestock Barn Project	1,750,000	Clackamas Cty. Fair Improvement Foundation
		Canby Fire District COVID response supplies	103,300	Canby Fire District
H-40	Meek	Parrott Creek Child & Family Services	600,000	Parrott Creek Child & Family Services
		Gladstone and Oak Lodge Community Library	500,000	Clackamas County
		Partnership for Community Health Care and	300,000	Clackamas Volunteers in Medicine
		Business Recovery Centers of Clackamas County	600,000	Oregon City Chamber of Commerce and Business Recovery Center
H-41	Power	City of Milwaukie Neighborhood Park Development	1,000,000	City of Milwaukie
		Oak Grove Community Project	750,000	Clackamas County
		Sellwood Community House Capital Improvements	250,000	Sellwood Community House
H-42	Nosse	Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
		Central City Concern Clinical Respite Center	950,000	Central City Concern
		Street Roots Center	950,000	Street Roots
H-43	Sanchez	Albina Head Start classrooms	300,000	Home Forward
		NAYA Family Center/Home Forward 42nd and Killingsworth Project	1,700,000	NAYA Family Center

District	Member	Project	Amount	Recipient
H-44	Kotek	Center for Black Excellence	250,000	Albina Vision Trust
		NAYA Capital Improvements	1,250,000	Native American Youth and Family Center (NAYA)
		Co-Located Early Childhood Classroom Space at N. Maryland Affordable Housing Development	500,000	Neighborhood House
H-45	Smith Warner	Central City Concern's Recuperative Care Program	800,000	Central City Concern
		NAYA Home Forward Workforce & Early Childhood Education Center	600,000	NAYA
		Mainspring	100,000	Mainspring
		Street Roots Renovation	500,000	Street Roots
H-46	Pham	APANO Property Acquisition Fund	1,600,000	APANO
		82nd Avenue Transportation Justice Advocacy Grants	225,000	Oregon Walks
		Community Safety Infrastructure Investments	100,000	Coalition of Communities of Color
		East Portland Community Placemaking Projects	75,000	City Repair Project
H-47	Valderrama	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	350,000	APANO
		East Portland Community Prosperity Project: Small Business Development	500,000	Unite Oregon
		Rosewood Equitable Neighborhood Development	1,150,000	The Rosewood Initiative
H-48	Reardon	Leach Botanical Garden Historical Building Improvement	1,550,000	Leach Garden Friends
		Zenger Farms Capital Improvements	150,000	Friends of Zenger Farms
		MHCC Pool and Multi-Cultural Center	300,000	Mt. Hood Community College
H-49	Hudson	East County Food Pantry	10,000	East County Food Pantry
		Troutdale Terrace Food Assistance	6,000	Oregon Food Bank
		Aldercrest Apartments renovation	1,200,000	Human Solutions of Oregon
		Habitat for Humanity land purchase	784,000	Habitat for Humanity
H-50	Ruiz	Gresham-Barlow School Based Health Center Development	1,000,000	Gresham Barlow School District - Multnomah County School District
		City of Gresham Funding Project	700,000	City of Gresham
		MHCC Pool and Multi-Cultural Center	100,000	Mt. Hood Community College
		Youth Voice, Youth Vote: Youth Participatory	200,000	Participatory Budgeting Oregon

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District	Member	Project	Amount	Recipient
H-51	Bynum	Friends of Baseball	100,000	Friends of Baseball
		Building United Futures Complex	800,000	The Black United Fund of Oregon
		Paramount Apartments	1,000,000	Albina Vision Trust
		Black Economic Prosperity Project/Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
H-52	Williams	MHCC Pool and Multi-Cultural Center	1,000,000	Mt. Hood Community College
		Columbia Gorge Community College Child Care Center, Ag-Tech-Ed Study, and ECE Spanish GED Program	1,000,000	Columbia Gorge Community College
H-53	Zika	City of Redmond - Neighborhood Revitalization	1,000,000	City of Redmond
		REACH & Redmond Early Learning Center	200,000	REACH & Redmond Early Learning Center
		NeighborImpact	800,000	NeighborImpact
H-54	Kropf	City of Bend Low-Barrier Shelter	2,000,000	City of Bend
H-55	Breese-Iverson	Prineville N. Peters/N. Main Intersection Update	900,000	City of Prineville
		Lake County Rural Fire Protection	500,000	Lake County
		La Pine Highway 97 East Pedestrian Improvements	375,000	City of La Pine
		HD 55 Main Street Grants	225,000	Crook County Chamber of Commerce (HD 55)
H-56	Reschke	Klamath County Economic Development Association	1,000,000	Klamath County Economic Dev. Association
		South Central Oregon Economic Development District	1,000,000	S. Central Oregon Economic Dev. District
H-57	Smith, G	District 57 Community Development Fund	2,000,000	Port of Morrow
H-58	Levy	Union County Business Assistance Grant Program	500,000	Union County
		East Umatilla Fire and Rescue, New Fire Station	1,000,000	East Umatilla Fire and Rescue (District)
		Wallowa County Fairgrounds Project	500,000	Wallowa Cty. for the Wallowa County Fair
H-59	Bonham	Columbia Gorge Community College Child Care Center/ Family Child Care Program Renovation	1,000,000	Columbia Gorge Community College
		Smith Rock State Park Infrastructure Improvements & Terrebonne Road Interchange	1,000,000	Deschutes County

District	Member	Project	Amount	Recipient
H-60	Owens	Harney County Fairgrounds	1,000,000	Harney County
		Malheur County Fair Barn Replacement	455,000	Malheur County
		Unity Water Tower Replacement	500,000	Baker County
		Sumpter Valley Railroad upgrades	45,000	Sumpter Valley Railroad Restoration, Inc

**Oregon Advocacy Commissions Office**

The Subcommittee approved an appropriation of \$228,372 General Fund for the Oregon Advocacy Commissions Office to hire one permanent, full-time Public Affairs Specialist 2 to engage with constituent communities.

**Oregon Liquor Control Commission**

To finance construction of a new liquor distribution center and headquarters facility, the Subcommittee approved the cost of bond issuance and 2021-23 debt service for the Oregon Liquor Control Commission (OLCC) as follows:

- For purchase of land and warehouse construction, \$632,735 Other Funds expenditure limitation for cost of issuance and \$3.4 million Other Funds expenditure limitation for debt service.
- For information technology systems for licensing, enforcement, and distribution center sales and inventory management, \$390,000 Other Funds expenditure limitation for cost of issuance, and \$3.2 million Other Funds expenditure limitation for debt service.
- For an order fulfillment and conveyor system, \$175,000 Other Funds expenditure limitation for cost of issuance and \$896,730 Other Funds expenditure limitation for debt service.

The cost of the new facilities is estimated to total \$89.5 million. Bond authorization is provided in SB 5505 for the acquisition of property and construction of a new liquor distribution center and headquarters facility (\$52.5 million); a new distribution center sales and inventory management information technology system (\$27 million); and a conveyor and order fulfillment system for the new facility (\$10 million). Expenditure limitation for the land and construction and the conveyor system is included in SB 5506, the Capital Construction bill.

OLCC has been working with the Capitol Projects Advisory Board and the Department of Administrative Services on due diligence related to facility replacement and property acquisition. A market evaluation is scheduled to occur in the autumn of 2021, final site selection is projected to occur in April of 2022, and construction is anticipated to be completed in 2024.

The Subcommittee provided the following instruction to OLCC:

**BUDGET NOTE**

Prior to disposition of its existing properties adjacent to McLoughlin Boulevard in Milwaukie, the Oregon Liquor Control Commission is directed to report to the Joint Committee on Ways and Means on plans for the sale and disposition of its existing distribution center, office headquarters, and Milport Road warehouse. The report shall include information on the zoning of the properties, submitted offers, real estate fees and commissions paid to contractors and real estate professionals engaged, conditions of sale, and listing price of the properties. In addition, the OLCC shall report on the new warehouse and headquarters location, purchase price, construction and relocation schedule; its interim operations plan including new leases and estimated costs; an overview of measures the agency will take to minimize disruption to licensees, contract liquor agents, and other stakeholders; and a summary of efforts to secure financial systems and data during the transition.

**Public Employees Retirement System**

The Subcommittee approved \$16,792,238 Lottery Funds expenditure limitation for the Employer Incentive Fund to be used for a 25% state match program for employer side accounts, which are pre-paid employer contributions held in trust for the payment of employer contributions.

**Department of Revenue**

A General Fund appropriation of \$292,002 was approved for the Department of Revenue to support one full-time Operations and Policy Analyst 4 position (1.00 FTE) in the Administration Division. The position will lead initiatives to improve the efficiency and effectiveness in the management of resources, lead analyses of systems and processes, and work with agency management to develop business cases and policy option packages.

A one-time General Fund appropriation of \$23.2 million was approved for the Department to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. Distribution of these funds will be limited to counties included in Executive Order 20-60 that were impacted by the 2020 wildfires and that can demonstrate losses due to the September 2020 wildfires in property tax years beginning on or after July 1, 2020. For 2020-21, the following estimated amounts of lost tax revenues will be provided to the following counties:

- Lincoln: \$208,178
- Marion: \$715,634
- Clackamas: \$116,831
- Lane: \$579,208
- Linn: \$72,226
- Douglas: \$65,060
- Jackson: \$2,829,073

- Klamath: \$228,162

Prior to disbursement of funds by the Department, each county must apply by December 1, 2021, and annually thereafter. Applications must include a copy of a county ordinance or resolution authorizing the request and a sworn statement that the amount represents estimated revenue lost in that property tax year due to the September 2020 wildfires. The Department will review applications and distribute funds as requested by December 31st and each year thereafter. The Department is authorized to establish rules for the purposes of these distributions.

Other Funds expenditure limitation was increased by \$4,245,000 for expenditure of Article XI-Q Bond proceeds on the Electronic Valuation Information System (ELVIS) project authorized in SB 5506. The objective of this project is to modernize the various outdated appraisal systems and associated manual processes used by the valuation section. One Information Systems Specialist 7 (0.88 FTE) and one Information Systems Specialist 8 (0.88 FTE) are provided to support the system. The Department's General Fund appropriation for debt service and related costs was increased by \$672,270 for debt service for the 2021-23 biennium. Debt service is estimated to be \$1,349,060 for the 2023-25 biennium.

To address the Department's cost of implementing SB 139 relating to taxation, \$161,387 General Fund was approved for one permanent, part-time Tax Auditor 2 position (0.50 FTE) to answer questions from businesses and personal income taxpayers and assist with written objections related to the tax rate changes.

To address the Department's cost of implementing SB 727 relating to taxation, \$438,569 General Fund was approved for three positions (2.00 FTE). One permanent, full-time Tax Auditor 2 (1.00 FTE) was approved to assist with the implementation of the Business Alternative Income Tax (BAIT) and to answer technical questions. One permanent, part-time Data Entry Operator (0.50) was approved to key additional schedules and fields on paper returns into Quick Modules for processing into GenTax. One permanent, part-time Operations and Policy Analyst 3 (0.50 FTE) was approved for GenTax testing and business entity analysis.

To address the Department's cost of implementing HB 2433 relating to taxation, \$397,011 General Fund was approved for five positions (2.50 FTE). One permanent Administrative Specialist 2 position (0.50 FTE) was approved to provide clerical support, and four permanent seasonal Public Service Representative 3 positions (2.00 FTE) were approved to process Individual Taxpayer Identification Number filers.

### **Secretary of State**

The Subcommittee approved a total of \$2,474,287 General Fund and one limited duration Program Analyst 4 position (1.00 FTE) for the Elections Division. Of the total, \$2 million was added for grants to counties to address county elections offices equipment and technology needs. This includes, but is not limited to, updating voting machines, purchasing new processing equipment (ballot sorters, tabulator upgrades, postmark scanners, keyed locks, and equipment for implemented upgrades), video surveillance upgrades, ballot drop boxes, and software needed for implementation of risk limiting audits. In addition, \$120,000 General Fund was added for GIS interface updates needed to implement

a redistricting plan. The limited duration position is supported with \$354,287 General Fund and will assist with distributing resources to counties and addressing local county clerk redistricting needs.

**Oregon State Library**

An increase in Federal Funds expenditure limitation of \$2,924,165 was approved for the State Library for the expenditure of American Rescue Plan Act (ARPA) funds for five focal project areas. These areas include connectivity; digital equity and inclusion; equity, diversity, inclusion, and antiracism; needs arising from the pandemic; and workforce development. These focal areas apply to the State Library’s direct spending as well as subgrants provided to museums, tribes, and other entities. One Administrative Specialist position (1.00 FTE), supported with Federal Funds, is provided to help with the disbursement of ARPA funds.

**Oregon State Treasury**

Nonlimited authority for the Trust Property programs was modified to include charges for investment-related transactions.

**CONSUMER AND BUSINESS SERVICES**

**Bureau of Labor and Industries**

A General Fund appropriation of \$2,310,459 was approved for the agency’s role in the Fair Housing Enforcement Statewide Investment collaborative partnership between the Fair Housing Council of Oregon (FHCO), the Bureau of Labor and Industries (BOLI), the Department of Justice (DOJ), and other housing partners. This funding supports one Program Manager (1.00 FTE); Six Civil Rights Investigators (6.00 FTE) to support housing discrimination investigation in four priority regions; and one Training and Development Specialist (1.00 FTE) to provide statewide fair housing education and outreach.

**Consumer and Business Services**

The Subcommittee approved the transfer of the Senior Health Insurance Benefits Assistance (SHIBA) program from the Department of Consumer and Business Services (DCBS) to the Department of Human Services (DHS). The intent of this transfer is to consolidate all the SHIBA funding and programs in DHS since that agency already has two of the three SHIBA-related federal grants. This transfer requires a \$1,813,619 Federal Funds expenditure limitation reduction to DCBS’ budget and a reduction of two Program Analyst 2 positions (2.00 FTE) and two Public Service Representative 4 positions (2.00 FTE).



A technical adjustment was approved to accurately reflect the number of positions needed to support the new behavioral health treatment oversight requirements established in HB 3046 (2021). This adjustment adds one position to the three that are already approved.

A General Fund appropriation of \$10,678,004 was approved as part of the Wildfire Recovery Initiative. This funding is for a new grant program to incentivize residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. Administration for the new grant program is capped at \$678,004. One Principal Executive Manager E (1.00 FTE) is also approved for the program.

The Subcommittee approved the transfer of the Compact of Free Association (COFA) Premium Assistance Program and health insurance exchange from the DCBS to the Oregon Health Authority (OHA) as described in SB 65 (2021). This transfer requires DCBS to reduce its Other Funds expenditure limitation by \$14,870,281 and eliminate 18 positions (18.00 FTE).

### **Mental Health Regulatory Agency**

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions in the state, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Subcommittee approved \$300,000 General Fund and the following budget note:

#### **BUDGET NOTE**

The Mental Health Regulatory Agency shall engage a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity, including an examination of the boards' application processes, investigation of complaints and allegations related to application disclosures, and the boards' consideration of applicant character and fitness. A written report on the study and plan must be provided to the appropriate legislative policy committee(s) no later than December 31, 2022. The agency must also present this information to a subcommittee of the Joint Committee on Ways and Means during the 2023 legislative session.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

Anticipating the issuance of general obligation bonds for the seismic rehabilitation program at the Oregon Business Development Department (OBDD), the Subcommittee approved expenditure limitation of \$160 million Other Funds for program grants: \$110 million for public school

buildings and \$50 million for emergency services facilities. An increase in Other Funds expenditure limitation of \$2 million was approved for paying the cost of bond issuance.

The Subcommittee approved an increase of \$6,371,670 in the Department’s General Fund appropriation for the payment of debt service on bonds issued for the seismic rehabilitation program.

A General Fund appropriation of \$4 million was approved for the Business Innovation and Trade Division to provide grants to local governments to aid in the short and long-term efforts to recover from the 2020 wildfire season. The total amount of funding represents the reestablishment of funding that was provided for this purpose by the Emergency Board in January 2020 but was unspent at the end of the 2019-21 biennium, plus an additional \$2 million due to anticipated program need. The funding is available for a variety of activities that include, but are not limited to, human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved \$80,000 General Fund for the Infrastructure Division to distribute as a grant to Crawford Electric Company to reimburse the company for the cost of temporary power poles that the State of Oregon used immediately following the 2020 wildfires.

A total of \$4,238,074 General Fund was approved for the Department’s Infrastructure Division to make grants to specific local governments for financial assistance for their building and planning departments’ staffing needs. The individual recipients are:

- Lane County                 \$755,319
- Linn County                 \$275,000
- Lincoln County             \$190,000
- Douglas County            \$375,000
- Marion County             \$975,000
- Jackson County            \$710,000
- City of Talent             \$280,000
- City of Phoenix            \$677,755

The Subcommittee approved an appropriation of \$772,000 General Fund for making grants to the following entities for staffing and operational needs associated with the 2020 wildfire season:

- City of Gates             \$251,000

- City of Detroit           \$521,000

An allocation of \$275,722,721 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds) was approved for the Department to make grants to local governments in the following amounts, for the critical drinking water, storm water, and sanitary sewer projects identified below:

- \$2,923,500 for the City of Mill City storm drainage improvements
- \$2,694,953 for Hood River waterfront stormwater line
- \$2,640,125 for the City of Elgin wastewater collection system
- \$14,700,000 for the City of Sandy wastewater treatment plant
- \$50,000,000 for Marion County North Santiam septic to sewer project
- \$3,000,000 for the City of Turner water pipe project
- \$100,000 for the City of Vale wastewater treatment facility headworks improvements
- \$2,790,000 for the City of Astoria 16th St distribution waterline replacement
- \$2,930,000 for the City of Astoria Pipeline Road waterline resilience
- \$10,000,000 for the City of Clatskanie - waste water treatment plant
- \$5,260,000 for the Lyons-Mehama Water District tank and pipeline project
- \$2,425,798 for the Port of Toledo sanitary sewer extension to Hwy 20
- \$974,850 for the City of Waldport water tank project
- \$2,000,000 for the Arch Cape Domestic Water Supply District Arch Cape Forest project
- \$4,860,000 for the City of Astoria wastewater treatment plant headworks improvement project
- \$5,530,000 for the City of Echo water system improvements
- \$1,500,000 for the City of Echo wastewater system improvements
- \$10,545,543 for the City of Aurora wastewater treatment plant facility
- \$4,284,203 for the City of Aurora water storage tank and pump station
- \$3,200,000 for the Crane Union School District 1J Crane community water and sewer system
- \$250,000 for the City of Arlington Columbia River municipal pump station
- \$65,000 for the City of Arlington wastewater facilities plan
- \$12,000,000 for the City of Tillamook water transmission line replacement
- \$1,140,000 for the Mapleton Water District water infrastructure projects
- \$14,628,685 for the City of Lakeside wastewater treatment plant replacement

- \$10,000,000 for the City of Scappoose water infrastructure projects
- \$2,500,000 for the City of Aumsville water system improvements
- \$12,000,000 for the City of Philomath water treatment plant and reservoir construction
- \$900,000 for the Wasco County Soil and Water Conservation District Mosier Million #2 well replacement project
- \$835,000 for the Crescent Sanitary District wastewater collection system
- \$5,800,000 for the City of Carlton wastewater treatment plant
- \$15,500,000 for Lane County McKenzie River Valley drinking water and wastewater system replacements
- \$1,800,000 for the Panther Creek Water District water reservoir replacement
- \$15,000,000 for Lincoln County Panther Creek septic and stormwater systems
- \$3,000,000 for the City of Detroit drinking water system
- \$3,000,000 for the City of Ashland for Talent, Ashland, and Phoenix intertie improvements
- \$500,000 for Lincoln County well repair
- \$25,000 for the City of Gates water meter replacement
- \$5,000,000 for the City of Phoenix Charlotte Ann Water District disbanding transition costs
- \$3,000,000 for the City of Powers sewer collection system and sewer plant
- \$1,570,064 for the City of Roseburg stormwater system improvements
- \$200,000 for Cave Junction water distribution center
- \$2,500,000 for the City of Mosier wastewater treatment plan update
- \$3,000,000 for the City of Nyssa water system expansion
- \$2,700,000 for the City of Medford SW Medford water and sewer infrastructure
- \$950,000 for the City of Redmond Skyline Village affordable housing sewer
- \$10,500,000 for the City of Corvallis Rock Creek transmission main
- \$15,000,000 for the Lakeview water treatment facility

The Subcommittee approved an increase of \$15 million Other Funds expenditure limitation for the Infrastructure Division to provide grants for levee projects from the net proceeds of Lottery Bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Additionally, the Subcommittee approved adjustments to the agency's Nonlimited Other Funds budgeted expenditures that produced a net increase of \$90 million. Increases were made for net Lottery bond proceeds of \$50 million to be deposited in the Special Public Works Fund from authorized bond issues in the upcoming 2021-23 biennium. Another \$50 million General Fund was appropriated for deposit in the Special Public

Works Fund, and \$10 million of net proceeds of Lottery Bonds was approved for deposit in the Brownfields Redevelopment Fund. These increases are offset by a reduction of \$20 million Nonlimited Other Funds that had been provided in the agency's budget bill (HB 5023) in error.

The \$50 million General Fund deposited in the Special Public Works Fund provides loans and grants for publicly owned facilities that support economic and community development in Oregon. Funds are available to public entities for planning, designing, purchasing, improving, and constructing publicly-owned facilities.

An increase of \$20 million Other Funds expenditure limitation was approved for the Infrastructure Division to grant funding to the City of Salem for a drinking water system project. The expenditure is supported by bond proceeds.

Other Funds expenditure limitation was increased by \$50 million for the Business Innovation and Trade Division to provide grants to local independent movie theaters and entities in Oregon's live events industry to support their recovery from business closures due to the pandemic. Approximately \$5 million is intended for distribution to small and community movie theaters. Remaining funds are to be distributed to support the live events industry, including live event operators, music, cultural and community venues, and other entities supporting live events. Grants made to organizations for subsequent distribution to individual entities are eligible for administrative costs related to the distribution of funding. All qualifying entities are required to self-certify as to the need being directly related to the COVID-19 pandemic.

The Subcommittee approved \$25 million General Fund to support flexible grants to public and/or private entities for projects targeted at facilitating private investment in Oregon, with a focus on leading or emerging business sectors. The funding is intended to complement efforts under other OBDD programs or funds. Examples of potential uses include public infrastructure such as rail, road, docks, terminal, or airport improvements; power infrastructure; natural resources/wetland mitigation; and other projects enabling investment and long-term public return and benefit. Private sector projects might involve areas such as manufacturing, emerging energy, environmental, supply chain, and feedstock development.

The Department will need to set up the program and create rules prior to awarding grants. If statutory language or further legislative direction is needed to implement the program, OBDD will work with the Legislature to obtain these; depending on requirements, this may mean program initiation may be delayed until the latter half of the biennium.

The Subcommittee approved increases in Other Funds expenditure limitation totaling \$9,149,378 for the Department's Arts and Cultural Trust to distribute grants funded by the issuance of Lottery Bonds for cultural facilities as follows:

- \$750,000 for the Maxville Heritage Interpretive Center - Preservation of Maxville Townsite
- \$2,000,000 for the Artists Repertory Theatre
- \$600,000 for the Josephy Center for Arts and Culture

- \$295,000 for the Eastern Oregon Regional Theatre - Baker Orpheum Theatre Restoration
- \$1,250,000 for the Chehalem Cultural Center - Performing Arts Wing
- \$750,000 for the Siletz Tribal Arts and Heritage Society
- \$1,600,000 for the Jon G. Shedd Institute for the Arts
- \$600,000 for the Little Theatre on the Bay - Liberty Theatre Expansion
- \$304,378 for the Columbia River Maritime Museum - Lightship Columbia Preservation
- \$1,000,000 for the Portland Art Museum - Rothko Pavilion

The Subcommittee approved an increase in expenditure limitation of \$10 million Other Funds for the Infrastructure Division to make grants for county fair capital improvements.

Increases in Other Funds expenditure limitation of \$1,254,312 for the Infrastructure Division and \$361,350 for the Arts and Cultural Trust were approved by the Subcommittee for payment of costs associated with the issuance of Lottery Bonds. Also approved was an increase of \$6,905,674 Lottery Funds expenditure limitation for the Infrastructure Division to pay debt service on Lottery Bonds.

Other Funds expenditure limitation of \$120 million was established for the Department's Operations Division for expenditure of American Rescue Plan Act (ARPA) Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to the Department for deposit in the Broadband Fund. Monies in the fund can be used to provide grants or loans through the Oregon Broadband Office and for the administrative costs of the office. Eligible uses of the grants and loans include projects for the planning and development of broadband service infrastructure, digital literacy, digital inclusion, and digital adoption.

The Subcommittee approved budget adjustments to allow the Department to expand staffing capacity. These adjustments include: Lottery Fund expenditure limitation increases of \$1,387,837 for the Operations Division and \$480,743 for the Business Innovation and Trade Division. General Fund is increased by \$85,845 for the Business Innovation and Trade Division and \$219,660 for the Infrastructure Division. Other Funds expenditure limitation is increased by \$272,00 for the Operations Division, \$461,286 for the Business Innovation and Trade Division, and \$219,660 for the Infrastructure Division. For the Operations Division, the establishment of 8 positions (8.00 FTE) are authorized including a human resources analyst, an accounting technician, two procurement and contract specialists, two information technology specialists, and two public affairs specialists. For the Business Innovation and Trade Division, the establishment of 5 positions (5.00 FTE) are authorized that include three regional project managers, a loan specialist, and a program analyst. The Subcommittee also authorized the establishment of a federal grant manager position (1.00 FTE) and an operations and policy analyst (1.00 FTE) in the Infrastructure program.

The Subcommittee approved an increase in Lottery Funds expenditure limitation for the Film and Video Office of \$112,500 for program enhancements. The Film and Video office will use \$60,000 of the funding for workforce development and paid placement programs; \$22,000 for

regional festival and event sponsorship support; \$3,500 for travel and accommodation costs; \$23,000 for special events, a residency program, and regional office support; and \$4,000 for business recruitment.

Increased Lottery Fund expenditure limitation of \$1.6 million was approved for the Infrastructure Division to provide a grant to the Port of Port Orford for the Seafood Hub Redevelopment Project. The project centers on the creation of a seawater system that would allow the Port to provide sustainable operational support to the fishing fleet, facilities for on-site marine research, and ocean-related recreational opportunities. Additional funding to support the total project cost of \$7,657,020 includes \$5,275,020 from the U.S. Economic Development Administration and \$800,000 in local funds.

Interest earnings on general obligation bond proceeds produced \$5,800 that is available to offset General Fund for debt service. The subcommittee approved the establishment of an Other Funds expenditure limitation of \$5,800 for the use of these interest earnings on debt repayment.

The Subcommittee approved an increase of \$500,000 Other Funds expenditure limitation for the Business Innovation and Trade Division to make grants from the Oregon Rural Capacity Fund established in HB 2345 (2021). The fund is for making grants to Economic Development Districts to assist rural jurisdictions in learning about, applying for, and managing grants and other funding opportunities that can be used to support workforce, infrastructure, economic development, and community development.

Expenditure limitation of \$10 million Other Funds was approved for the Business Innovation and Trade Division to make grants from the Disadvantaged and Emerging Small Business Loan Fund established in HB 2266 (2021), in conjunction with the establishment of a direct loan program for making loans to eligible business that have been certified by the Certification Office for Business Inclusion and Diversity and have been referred to the department by a technical assistance provider.

The Subcommittee approved an increase in expenditure limitation of \$10 million Lottery Funds for the Business Innovation and Trade Division to provide a grant to Oregon21, LLC for the direct costs of the World Track and Field Championship.

### **Employment Department**

Other Funds expenditure limitation is increased by \$872,278 to accommodate administrative expenses of the Employment Department related to carrying out the provisions of SB 172 (2021) which limits the window in which non-fraudulent overpayments can be recovered from a claimant to five years and creates the ability for certain overpayments to be waived. Notification procedures and changes to automated systems require support for 10 limited duration Revenue Agent 1 positions (5.00 FTE) in the 2021-23 biennium associated with this work. Personal services costs are \$647,578 and services and supplies costs are \$180,000.

### **Housing and Community Services Department**

The Subcommittee approved \$30 million General Fund on a one-time basis for the Housing and Community Services Department (HCSD) to compensate landlords for 100% of missed rental payments for applications submitted to the Landlord Compensation Fund for rent owed between April 1, 2020 and the date of the landlord's application through June 30, 2021, subject to availability of funds. These funds can also be used to complete compensation payments for applications approved prior to passage of SB 278. Any amount remaining unallocated upon closure of the application portal and disbursement of funds is not intended to be carried forward into future biennia.

An additional \$5 million General Fund is appropriated to the Department on a one-time basis for a grant to Home Forward to make distributions to landlords who delayed termination notices or eviction proceedings pursuant to section 9 of SB 278 (2021). Landlords can apply for this compensation if they can demonstrate that they waited at least 60 days to receive rent payments from a tenant who was denied rental assistance. Home Forward is responsible for primary program design, with HCSD providing application verification information. Up to 10% of the appropriation can be used by Home Forward for administrative costs or those of its subcontractors; separate accounting and reporting mechanisms are to be maintained for this program.

A one-time General Fund appropriation of \$2 million was approved for the Department to make a grant to SquareOne Villages for a shared equity affordable homeownership pilot project. Upon awarding the grant, the Oregon Housing Stability Council may request information from SquareOne Villages regarding description of the project, number of units, characteristics of housing built and populations served, other financing partners, and evaluation of outcomes.

Proceeds from the sale of \$410 million in Article XI-Q bonds will be used by the Department to develop affordable housing units and supportive housing units for Oregonians who have experienced chronic homelessness. The LIFT program produces approximately 750 units of affordable housing for every \$100 million in funding. Of the total amount of bond proceeds, \$60 million is intended to fund applications submitted in the 2019-21 biennium that would have been successful candidates for project funding but for the fact that available funding was insufficient to meet demand. An estimated \$50 million in bond proceeds will be directed toward construction of approximately 350 units of housing with supportive services for very low-income Oregonians who require tenancy services and rental assistance to remain stably housed. General Fund of \$1.6 million is included for supportive services and rental assistance payments associated with those units, based on the timing of bond issuance and units ready for occupancy in the 2021-23 biennium. Supportive services and rental assistance on these units is anticipated to cost \$15.5 million General Fund in the 2023-25 biennium; coupled with service and rent assistance for units constructed with bonds authorized in 2019-21 biennium, the total "service dollars" costs are expected to reach \$28.7 million in 2023-25. Expenditure limitation for cost of bond issuance in 2021-23 was approved in the amount of \$3,490,000 Other Funds, General Fund debt service was increased by \$21.4 million, and administrative costs to develop the units total \$2,037,700 Other Funds expenditure limitation. Eleven positions (10.25 FTE) are needed for accounting, compliance, underwriting, and reporting.



To capitalize revolving loans that can be used by developers of low-income housing to purchase land or naturally-occurring affordable housing, the Subcommittee approved \$30 million General Fund on a one-time basis. The Department will use this revolving loan fund to support the long-term affordable rental housing needs of Oregonians who have been historically rent-burdened or underrepresented in home ownership. A portion of these loan funds are intended to be awarded to applicants who have demonstrated experience or expertise in serving these communities.

To preserve an estimated 1,600 units of existing affordable housing, the Subcommittee approved \$100 million General Fund. This funding can be used for publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

The Subcommittee approved \$3 million General Fund on a one-time basis to provide a grant to a not for profit organization to develop or improve infrastructure for a manufactured dwelling park in Springfield Oregon. The Department will require the organization receiving the grant to provide a report to the agency that includes information on accounting and the use of grant money, identification of other funding to support the project, and resources provided to park residents.

General Fund of \$225,953 was approved for the Department to study and make legislative recommendations on the incorporation of a Regional Housing Needs Analysis into state and local planning programs. The funds will support a position (1.00 FTE) to conduct stakeholder outreach and engagement and data improvement, with the goal of developing a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

**BUDGET NOTE**

The Housing and Community Services Department is directed to work with the Department of Land Conservation and Development to provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

The Subcommittee approved Other Funds expenditure limitation of \$4.5 million for rental assistance payments associated with a long-term rental assistance program established in HB 2163 (2021). The program is for rental assistance payments to individuals age 25 and younger who are or have recently been homeless, in substitute care, incarcerated, or in a facility for mental health or dependency treatment. One Operations and Policy Analyst position (1.00 FTE) is authorized to develop and manage the program. General Fund to support the program was included in HB 2163 on a one-time basis.

For wildfire recovery efforts, the Subcommittee approved \$100.4 million General Fund for construction, rebuilding, and financing initiatives for wildfire survivors. Two positions (1.76 FTE) were authorized to support these initiatives. Other Funds expenditure limitation of \$50.8 million

(including \$780,071 for cost of bond issuance) will allow the Department to acquire land for rebuilding efforts, as well as to provide interim housing for those displaced by wildfires. Debt service on these bonds is \$2.2 million Lottery Funds for the 2021-23 biennium.

### **Department of Veterans' Affairs**

Other Funds expenditure limitation of \$6,113,208 was established for distribution of Lottery bond proceeds for the veterans' affordable housing project, including \$113,208 for bond issuance costs. Lottery Funds debt service of \$499,184 was established for the 2021-23 biennium and is estimated to be \$993,687 in the 2023-25 biennium.

The Subcommittee approved \$175,000 Lottery Funds expenditure limitation on a one-time basis for the Veteran Educational Bridge Grant Program. These grants are designed to provide some support to student veterans that find themselves unable to complete their academic programs on time due to the unavailability of a required class.

## **EDUCATION**

### **State School Fund**

The Subcommittee approved a reduction of \$27,849,006 General Fund, an increase of \$219,059,876 Lottery Funds, and an increase of \$8,789,130 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. This assumes no transfer of Education Stability Fund resources to the State School Fund and brings the total funds State School Fund amount to \$9.3 billion.

### **Oregon Department of Education**

The Subcommittee approved \$125 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds authorized in SB 5505 are used for grants to school districts which match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved \$17.5 million Other Funds expenditure limitation for Lottery Bond proceeds authorized in SB 5534 for deposit into the Connecting Oregon School Fund (COSF) for expanding Internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to districts that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. Projects in which federal and state resources do not fully fund a project will be the responsibility of the district to provide through

other resources. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds. ODE estimates these funds will leverage up to an additional \$70.8 million in resources for 40 to 60 projects that focus on improving both schools and district-wide area network connectivity.

Three capital projects were approved for the Oregon School for the Deaf to be financed with Article XI-Q bonds. There is a total of \$666,308 General Fund designated for debt service on these bonds during 2021-23. The projects are for remodeling restrooms to bring them to ADA standards, fire alarm system replacement, and upgrades of windows.

A total of \$1,459,142 Other Funds expenditure limitation was approved for the cost of issuance of general obligation (SB 5505) and Lottery bonds (SB 5534). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and for Broadband Connecting Oregon Schools grants (Lottery bonds). An Other Funds debt service expenditure limitation was established for \$330 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

A one-time \$500,000 General Fund appropriation was approved for a study of the impacts of State School Fund spending and to determine if this spending pattern results in disparities between students who are black, indigenous or people of color (BIPOC) and those who are not BIPOC students. The Oregon Department of Education will award a contract to an experienced researcher who has done research on exploring and modeling education finance policy and practice including research on the effects of fiscal policies and implications on resources at the school and classroom levels. The researcher awarded the contract should have completed at least one multi-year study of weighted student funding. The Department is to provide support and data for the researcher(s). The Department should also appoint an advisory committee with representatives from various educational advocacy and community groups with experience working with historically underserved students. This committee is to review variations in school level spending across multiple types of expenditures across 25 school districts, and to review the proportion of diverse teachers and students. The Department is to submit a report with the results and findings of the study and advisory committee by December 15, 2022.

Funding and Other Funds expenditure limitation was approved for the provisions of HB 3073 (2021), which establishes the new Department of Early Learning and Care (DELIC), eliminates the existing Early Learning Division of the Oregon Department of Education, transfers the Employment Related Day Care (ERDC) program to the new DELIC effective July 1, 2023, and makes policy and eligibility changes to the ERDC program. In this bill, there is \$3.5 million General Fund appropriated to the Oregon Department of Education for 14 positions (12.92 FTE) hired before March 1, 2020 necessary to establish the new agency and develop its payment systems, accounting structures, Information Technology systems, employee hiring processes, and other activities. The funding for these positions is for the full 2021-23 biennium. A special purpose appropriation to the Emergency Board of \$5.1 million General Fund is included for the costs of staff hired after March 1, 2020 and other costs of the new agency. Finally, an Other Funds expenditure limitation increase of \$95 million is provided to the Department of Human Services for

ERDC costs including a new co-pay policy. These Other Funds for the ERDC program are resources transferred from the Early Learning Division/DELDC and include American Rescue Plan Act funding specifically for early learning and child care related spending.

SB 5513 (2021), the budget bill for the Oregon Department of Education, includes \$9 million General Fund for preschool program spending during the 2021 Summer months. This funding is part of the \$250 million Summer Learning initiative passed in HB 5042 earlier in the 2021 legislative session. The budget report for HB 5042 included specific allocations of \$6 million for the Preschool Promise, Oregon Prekindergarten, and Early Learning Equity Fund programs. Based on the applications for this funding, the Early Learning Division has determined that the allocations in the HB 5024 budget report will result in not all of the funding for the Oregon Prekindergarten and the Early Learning Equity Fund being spent and insufficient funding for the Preschool Promise program to meet the volume of applications. Given this situation, the Subcommittee instructed the Early Learning Division to adjust the allocations among the three programs to maximize the amount of funding awarded to providers.

### **Higher Education Coordinating Commission**

After the passage of SB 5528 (2021), the budget bill for the Higher Education Coordinating Commission (HECC), it was discovered that the appropriations for Public University Statewide Programs and Statewide Public Services programs were mistakenly switched in the amendment. This measure includes a \$103,420,570 General Fund decrease in the Public University Statewide Programs appropriation (section 1(8) of SB 5528) and a corresponding increase in the appropriation for the Statewide Public Services (section 1(9) of SB 5528) to correct the error.

Other Funds expenditure limitation of \$5 million was approved for the Financial Management Information System, or FAMIS, project which is financed with the proceeds from the sale of Article XI-Q Bonds. The FAMIS project will replace out-of-date existing systems supporting the student financial aid programs of the Commission. Better student access to assistance, security issues, and the need for a more web-based system are just a few of the factors driving the need for this project. The project has approval for an early bond sale requiring debt service for 2021-23; the Subcommittee approved \$867,805 General Fund to pay that expense.

An additional bond financed project received approval for an early bond sale requiring debt service for 2021-23. This is the Oregon Manufacturing Innovation Center's Research and Development Center for Additive Manufacturing Innovation Phase II project. This project requires \$773,239 General Fund for debt service in 2021-23.

The Subcommittee approved Other Funds expenditure limitation of \$7,003,106 for the cost of issuance for bonds authorized in SB 5505 (Article XI-G, XI-Q, XI-F bonds) and in SB 5534 (Lottery Bonds) for public universities, community colleges, and for HECC. Other Funds expenditure limitation of \$530,575 was approved for debt service on general obligation bonds issued on behalf of community colleges. These Other Fund resources will offset General Fund in the same amount for payment of the debt service. Nonlimited Other Funds debt service is reduced by

\$10.3 million for savings generated from the refunding of Article XI-F bonds issued for the benefit of public universities and the Oregon Health and Science University.

The Subcommittee approved \$5 million General Fund for distribution to five programs or organizations that assist college-going individuals or those considering post-secondary education. Each of these programs will receive \$1 million in one-time funding:

- ASPIRE, which is a mentoring based program, will use the funds to expand the number of ASPIRE sites across the state and increase the size of the participation grants to expand their college and career preparation resources, transition activities, career training resources, and staff/volunteer training.
- College Possible is a program designed to reduce barriers to students in accessing post-secondary education, especially students from underserved backgrounds. This \$1 million grant will assist the organization to serve the 1,150 students currently in the program and will increase the number of students served by 25%. Several school districts have expressed interest in partnering with College Possible for programming and this will increase the ability to meet those requests.
- The Oregon TRIO Association (TRIO) promotes educational equity, access, and opportunity for underrepresented students. This funding will be used for three initiatives: (1) a study abroad/exchange scholarship program for low-income students; (2) a “Last Mile” scholarship fund targeted to post-secondary students who are at risk of having to drop out in their last year before graduation; and (3) to provide grant-writing training to organizations to increase the number of TRIO programs in targeted areas.
- Advancement via Individual Determination (AVID) is a program to prepare middle and high school students for success in four-year post-secondary institutions. Funding will be used for professional development for over 400 educators to assist their students, and to expand the AVID College Readiness System to an additional two to three rural school districts.
- Build EXITO, the National Institutes of Health’s Building Infrastructure leading to Diversity (BUILD) initiative in Oregon, is an undergraduate research training program for students. This funding will increase the organization’s recruitment efforts with partner community colleges in the metro area, provide sophomore research preparation for 400 students, and recruit professional research mentors at the Oregon Health & Science University and Portland State University.

SB 551 (2021) appropriated \$12.9 million General Fund for the costs of providing health care insurance for part-time faculty at community colleges and public universities. The General Fund appropriation was for deposit in the Part-Time Faculty Insurance Fund created in the measure. After review of SB 551, it was determined that Other Funds expenditure limitation was required to actually spend money out of this new fund; the Subcommittee approved an Other Funds expenditure limitation increase of \$12.9 million for HECC for this purpose.

SB 762 (2021) appropriated \$10 million General Fund to provide resources for the Oregon Conservation Corps program. The program is established to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. The General Fund appropriation was to the Oregon Conservation Corps Fund created in SB 762. After review of that bill, it was

determined that Other Funds expenditure limitation is required to spend money out of this new fund. The Subcommittee approved an Other Funds expenditure limitation increase of \$10 million for the Higher Education Coordinating Commission for this purpose.

The Commission recently changed the Student Success and Completion funding model which is used to distribute the Public University Support Fund to the state's seven public universities. One outcome of that change was to remove two programs at Oregon State University (OSU) from the formula, the Veterinary Diagnostic Laboratory and the Facilities Maintenance resources for facilities at OSU that are used by the Experiment Station, the Extension Service, and the Forest Research Laboratory. When this action was taken, the amounts used in the 2021-23 budget were not adjusted for inflation. The Subcommittee recognized this need and increased the Public University Statewide Program budget by \$162,753 General Fund for the Veterinary Diagnostic Laboratory and the appropriation for Statewide Public Services by \$236,922 General Fund for the OSU facilities maintenance.

Two projects were approved for funding from the American Rescue Plan Act State Fiscal Recovery Funds. These funds will be transferred from the Department of Administrative Services to the agency to be spent as Other Funds and be distributed to the appropriate institution. The two projects are:

- A one-time grant of \$3.5 million to Southern Oregon University (SOU) to demolish Cascades Hall, a former dormitory that is currently being used primarily for storage and flex space. The Cascades Hall building is estimated to have a deferred maintenance backlog totaling \$12 million and demolition is more cost effective than renovation. SOU anticipates the removal of the facility will result in operations and maintenance savings due to the reduction in utility costs.
- A one-time grant of \$636,812 for Umpqua Community College (UCC) for land movement reparation for a large and dangerous slide and sink hole. Since UCC's property insurance does not cover land movement, the reparation would have left a large deficit in the college's finances. UCC will start the project as soon as funds become available.

The Subcommittee approved a number of projects that are part of the Public University Statewide Programs budget unit. These projects are:

- A total of \$5.5 million General Fund for a one-time distribution to Oregon Institute of Technology (OIT) for the Center of Excellence in Applied Computing and for expanding health-related clinical and laboratory facilities. OIT will use \$3 million to establish the new Center of Excellence and support the hardware, software, and related resources for the Center. Students will be trained in the new Center through targeted certificate and degree programming. The remaining \$2.5 million is for rural health initiatives starting in Southern Oregon. Programming will be in the areas of dental hygiene, applied behavior analysis, applied psychology, and the new doctoral program in physical therapy. Funds will be used for clinical and laboratory facilities.

- One-time funding of \$1 million General Fund is approved for distribution to Portland State University (PSU) for the Center for Women’s Leadership. This funding is to support the New Leadership Oregon Program and will be used for student scholarships and activities to formalize a sustainable and expanded long-term future for the Center.
- In the 2019-21 budget for Public University Statewide Programs, the funding for the Dispute Resolution program was reduced. A \$349,000 General Fund increase will restore this reduction, bringing the total funding for the Dispute Resolution program to \$2,921,696 General Fund.
- One-time funding of \$427,083 General Fund was approved for distribution to Oregon State University (OSU) for a study to: (a) identify practical techniques for painting wind energy facilities that are scientifically shown to increase the visibility of the facilities to birds and prevent avian deaths; (b) evaluate the suitability of the techniques identified for use at wind energy facilities in the state; and (c) evaluate the feasibility of implementing the techniques in a manner that complies with any applicable requirements of the Federal Aviation Administration. OSU should consult with the Oregon Department of Energy in undertaking this study. The study must also discuss the potential effects that the practical techniques identified may have on wildlife in this state other than birds. OSU shall report the study’s findings to the interim committees of the Legislative Assembly related to agriculture and natural resources.

The Subcommittee approved projects that are part of the Statewide Public Services budget unit. These projects are:

- A one-time grant of \$150,000 General Fund for the Berry Research Initiative program located at the North Willamette Regional Extension Center. This program does research on cost-effective agricultural planting, growing, and harvesting. The funding will enable the program to assist strawberry growers with focus on invigorating the fresh-market industry for sustainability-minded growers. The funding will also enable four students to be mentored and contribute to research projects under the program.
- General Fund in the amount of \$2,680,000 for a one-time distribution to Oregon State University Wine Research Institute to increase its capacity to test more wine grapes, fruits, and other agricultural products that have been subject to smoke from wildfires. This testing provides growers with information on how severely their grapes or fruits have been impacted by wildfire smoke and whether they should be harvested and processed into wine. A portion of these funds will be used to enable research on wildfire smoke damage on agricultural products, and a portion will be used to remodel space for an analytical smoke research laboratory and for testing equipment, laboratory technicians, and support staff.

## **HUMAN SERVICES**

### **Oregon Health Authority**

The Subcommittee approved a General Fund appropriation of \$145,714 for the Oregon Health Authority (OHA) for one-time costs associated with pharmacist training and related activities by the Oregon State University College of Pharmacy. These costs result from the university's implementation of chapter 95, Oregon Laws 2019, which authorizes pharmacists to prescribe and dispense emergency "bridge" refills of insulin and related devices.

The budget includes \$300,000 General Fund and one position (1.00 FTE) for OHA to study behavioral health services provided by other state agencies. The subcommittee approved the following instruction related to this investment.

#### **BUDGET NOTE**

The Oregon Health Authority (OHA) shall study the behavioral health structures for services provided through state agencies and whether the structure adequately meets the current needs of the state as identified by the Alcohol and Drug Policy Commission strategic plan and the State Health Improvement Plan. OHA shall analyze the cost required to meet projected unmet needs, current revenue sources, and additional revenue options, including, but not limited to, taxes related to alcohol, income, and telecommunications. OHA shall report its findings to an interim committee of the Legislative Assembly related to behavioral health no later than February 1, 2022.

The budget includes \$958,626 General Fund and \$117,250 Other Funds expenditure limitation for debt service and cost of issuance of general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include a new well water treatment facility and replacement of automated dispensing cabinets for prescription drugs. For cash-funded capital projects at OSH, the budget includes \$2.3 million, which is available from the federal American Rescue Plan Act, for deferred maintenance in Salem and Pendleton and equipment replacement in Salem and Junction City.

The budget includes the following adjustments to support OHA's cost of implementing policy bills passed late in the legislative session:

- \$14.9 million Other Funds expenditure limitation and 18 positions (18.00 FTE) for the transfer of the Health Insurance Marketplace from the Department of Consumer and Business Services to OHA (SB 65);
- \$5 million General Fund for developing behavioral health quality incentive metrics and other behavioral health system improvements (HB 2086);
- \$20.3 million Other Funds expenditure limitation for the Behavioral Health Housing Incentive Fund (HB 2316); and



- \$780,457 General Fund and four positions (2.84 FTE) for the review of health care mergers, acquisitions, and affiliation transactions (HB 2362).

The Subcommittee approved a budget-neutral reduction of \$300 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use federal American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Oregon Health Authority for maintaining health-related services at the Oregon State Hospital.

### **Department of Human Services**

The Subcommittee approved an increase in Federal Funds expenditure limitation of \$1.8 million for the Department of Human Services (DHS) and authorized four positions (4.00 FTE) to administer the Senior Health insurance Benefits Assistance Program (SHIBA), which is being transferred to DHS from the Department of Consumer and Business Services.

For administering shelter and feeding services for wildfire survivors, the Subcommittee approved \$76,488,018 General Fund on a one-time basis and authorized nine limited-duration positions (7.50 FTE). Of this amount, \$75 million is for programmatic expenditures and \$1,488,018 supports the limited-duration positions.

The Subcommittee approved a total of \$5.8 million General Fund for nutrition and anti-hunger programs, including \$4 million for Double-up Food Bucks, \$150,000 for the Oregon Hunger Task Force, and \$1.7 million for the Oregon Hunger Response Fund. Additionally, \$14 million Other Funds expenditure limitation was approved to allow the agency to use one-time federal American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services and transferred to DHS for emergency food supply stabilization.

This measure includes an increase of \$99,503 Other Funds expenditure limitation for the DHS Aging and People with Disabilities program to allow the Department to hire one new permanent, full-time Administrative Specialist 3 position (0.50 FTE) to assist with the Senior Emergency Medical Services Innovation Program established by HB 2397 (2021). Position costs are funded through the DHS Quality Care Fund.

SB 5529, the primary 2021-23 budget bill for the Department of Human Services, includes a total of \$131 million total funds (\$44.3 million General Fund) for implementation of new rate models for Intellectual and Developmental Disabilities services. Effective July 1, 2021, a portion of the funds will be used to provide an across-the-board 3.2% rate increase. Effective July 1, 2022, the balance of the funds will be used to implement the new rate models at 80% of cost. The intent of the following budget note is to direct DHS to fully fund the new rate models at 100% of cost, which has an estimated additional 2021-23 cost of \$55.3 million total funds (\$28.5 million General Fund).

### **BUDGET NOTE**

The Department of Human Services' Office of Developmental Disabilities Services (ODDS) is directed to fully fund the new rate models that go into effect on July 1, 2022. As this action is intended to strengthen and enhance Home and Community Based Services, the ODDS shall use funds made available through the temporary 10% FMAP increase to cover the 2021-23 costs required for implementation, unless the U.S. Centers for Medicare and Medicaid Services determines this to be an ineligible use of those funds, in which case the Department is directed to submit a request to the Emergency Board for the required funding. It is the Legislature's intent to fully fund provider rates for adult and children's group home services, day support services, employment services, attendant care, supported living, and non-medical transportation.

SB 749 (2021) appropriated \$467,993 General Fund, along with \$253,709 Federal Funds expenditure limitation and \$10,660 Other Funds expenditure limitation, to the DHS for the implementation of a new program to register providers of residential care referrals (referral agents). Because of how the agency accounts for shared services, funding authorization should also include a corresponding Other Funds expenditure limitation in DHS Shared Services. After review of SB 749, it was determined that this Other Funds expenditure limitation was inadvertently omitted from SB 749. The Subcommittee approved an Other Funds expenditure limitation increase of \$628,913 for DHS to correct this omission.

Other Funds expenditure limitation of \$95 million was approved for Employment-Related Day Care (ERDC) costs, including a new co-pay policy. The source of Other Funds for the ERDC program is funding transferred from the Department of Education's Early Learning Division and includes American Rescue Plan Act funds specifically for early learning and child care related spending.

## **JUDICIAL BRANCH**

### **Oregon Judicial Department**

The Subcommittee approved \$721,500 General Fund for two new statutory circuit court judgeships (1.50 FTE) in the eleventh Judicial District and Deschutes County, for a total of nine circuit court judges for the district. The judgeships are statutorily-established in HB 3011 (2021). The judgeships would begin on January 1, 2022. County government will assume facility (courtroom and office space) and associated costs for the judgeships and staff. Additionally, the Subcommittee approved \$867,280 General Fund for six permanent full-time positions, including one Judicial Assistant, one Courtroom Clerk, and one back-office Clerk for each newly established judgeship (5.00 FTE). Judicial staff would begin on November 1, 2021.

The Subcommittee approved \$1.2 million General Fund on a one-time basis and authorized eight limited duration positions (6.58 FTE) for the expungement of criminal records for marijuana infractions.

For the non-bondable costs of capital construction projects, the Subcommittee approved, on a one-time basis:

- \$5 million Other Funds expenditure limitation for the Supreme Court Building. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- \$250,000 of Other Funds expenditure limitation for the cost of issuing general obligation bonds for the Supreme Court Building Renovation. The revenue source is from the bond proceeds.
- \$3.5 million Other Funds expenditure limitation for planning and costs associated with replacement of the Curry County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- \$169,827 Other Funds expenditure limitation for planning and costs associated with replacement of the Crook County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund and both state and local matching funds, with the difference between the state and local match related to the cost of bond issuance that is paid as part of the state match:

<b>Courthouse Project</b>	<b>State Match</b>	<b>Local Match</b>	<b>Total</b>
Benton County	\$20,730,000	\$20,383,129	\$41,113,129
Linn County	\$16,110,000	\$15,900,000	\$32,010,000
Crook County	\$11,885,000	\$11,700,000	\$23,585,000
Clackamas	\$1	\$1	\$2

The revenue to support state matching funds is General Obligation bonds (Article XI-G) authorized in SB 5505 (2021). The timing of the issuance of the bonds will occur late in the 2021-23 biennium and, therefore, there is no associated General Fund debt service related to the issuance for the 2021-23 biennium.

The Subcommittee provided the following instruction to the Judicial Department about the Clackamas County Courthouse project.

**BUDGET NOTE**

The Oregon Judicial Department (OJD), in coordination with Clackamas County, is requested to submit a report to the Joint Committee on Ways and Means, prior to the legislative session in 2022, on the design, build, finance, operation, and maintenance public-private partnership (P3) agreement(s) for the Clackamas County Courthouse, as well as the funding agreement between OJD and Clackamas County, related to constitutional and statutory requirements for state support and local matching funds for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The report is to include, but not be limited to:

- the legal sufficiency of the Clackamas County public-private partnership agreement(s), from the state’s perspective, pertaining to funding agreement requirements;
- estimated total cost of ownership to construct, occupy, and maintain the Clackamas County Courthouse;
- affirmation of county ownership of the Clackamas County Courthouse building and property;
- a final master funding agreement; and
- a long-term flow-of-funds for state and local matching deposits into, and withdrawals from, the OCCCIF.

The report may also include recommendations for statutory changes related to public-private partnership agreement(s) and the OCCCIF. The submission of this report is a prerequisite for the consideration of supplemental Other Funds expenditure limitation for the Clackamas County Courthouse project.

## **LEGISLATIVE BRANCH**

### **Legislative Administration Committee**

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of \$4,310,000 for the cost of issuing general obligation bonds and for project costs. In addition, \$663,587 General Fund is provided to LAC for debt service on bonds issued during the 2021-23 biennium for the DPMS project.

## **NATURAL RESOURCES**

### **Department of Agriculture**

The Subcommittee approved several General Fund increases for the Department of Agriculture (ODA), totaling \$2,501,685. First, \$200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. This funding is provided on a one-time basis. Next, \$450,000 of one-time General Fund was provided for additional funding for the Department’s Noxious Weed Control Program. Additionally, \$468,311 General Fund and the establishment of two permanent full-time positions (2.00 FTE) was approved for the Native Plant Conservation Program. The two Natural Resources Specialist positions will function as a Lead Botanist and a Conservation Biologist for the program and will allow for more focus on the administrative needs of the program and the development of State projects.

Finally, the Subcommittee approved two General Fund increases as part of a statewide investment in water-related priorities. First, \$883,374 General Fund and a permanent full-time Natural Resource Specialist 3 (0.92 FTE) was added to support water quality work in small watersheds. Part of this work includes land condition assessments for compliance with agricultural water quality rules. Of the amount provided, \$650,000

will be used to contract with local partners, like Soil and Water Conservation Districts or watershed councils, to provide technical support to local landowners. Secondly, \$500,000 of one-time General Fund was approved to continue work related to the State's groundwater management areas (GWMA). The Department will use \$250,000 of this amount to contract with a facilitator to coordinate a task force around the Lower Umatilla Basin GWMA with state agencies and local partners. The other \$250,000 of one-time funds will be used to complement existing research the Department is doing related to fertilizers and nitrate levels that are impacting groundwater.

### **Department of Energy**

The Subcommittee approved funding for two new grant programs to be operated by the Department of Energy in 2021-23. First, a one-time General Fund appropriation of \$10 million was provided for the solar rebate program established in HB 2618 (2019). The \$10 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. Of the \$10 million, almost \$9.2 million is available for rebates through Special Payments with \$803,822 estimated for administration. The Department will hire three limited duration positions, a half-time Program Manager 3 and two Office Specialist 2 positions (2.50 FTE). Personal Services costs are anticipated to be \$364,182, with \$439,640 for services and supplies that include IT upgrade and indirect costs. This program was previously provided \$2 million of one-time General Fund in 2019-21.

Second, the Subcommittee approved \$10,831,296 General Fund for the Department to establish a new grant program designed to incentivize residential and commercial energy efficiency for 2020 wildfire survivors who are rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. Of the total, \$10 million is provided for grants and \$831,296 General Fund is for administration of the program. The Department will hire three full-time limited duration positions, an Accounting Tech 3 and two Program Analysts, along with utilizing existing personnel to assist with program establishment, implementation and oversight.

The Subcommittee approved \$247,974 Other Funds expenditure limitation for the Department to conduct the study on small scale renewable energy projects that is outlined in HB 2021 (2021). The position authority for this study, an Economist 4, was provided in the budget report for HB 2021, however the Other Funds limitation provided in that measure is solely related to the Community Renewable Energy Project grant program established in the bill. The Economist position tasked with doing this study should not be paid from administrative grant funds but with Other Funds from the Department's Energy Supplier Assessment revenue.

The Subcommittee approved \$3.5 million for General Fund debt service to cover bond payments due in April 2022 and 2023 for the Small-Scale Energy Loan Program (SELP) Fund. This debt service is due to losses sustained from loans dating back to 2007. The total projected overall cash flow shortfall in the SELP Fund is currently around \$5 million but is dynamic and may be reduced further based on revenue received.

### **Department of Environmental Quality**

The Subcommittee approved several General Fund appropriations totaling \$4,339,481 to the Department of Environmental Quality (DEQ). First, as part of an overall statewide investment in water-related priorities, \$350,000 General Fund was provided to begin initial scoping and design of a database framework of water and infrastructure data. While this is provided as a one-time appropriation, this is likely to become a significant information technology project, which will need to be reviewed by the Legislative Fiscal Office and the State Chief Information Office as part of the Stage Gate process. DEQ will need to develop a funding request for further development of this database framework.

Also included is \$420,099 General Fund to backfill the costs of positions within DEQ's Section 401 Hydropower Program. This program, named after Section 401 of the federal Clean Water Act, issues certifications for hydroelectric projects as part of a licensing process in conjunction with the Water Resources Department for hydroelectric water rights. Fee revenue for this program was insufficient to maintain operations, so a fee increase had been proposed in HB 2143 (2021). However, the increase to the annual fees in that measure were amended to not take effect until the 2023-25 biennium, resulting in a revenue shortfall for DEQ. This one-time General Fund has been provided in order to maintain operations through the 2021-23 biennium until the fee increase becomes effective.

Additionally, \$569,382 General Fund was approved on a one-time basis to cover the administrative costs of a new financial assistance program that will provide funding to public agencies or qualified institutions for the repair, replacement, upgrade, or evaluation of residential or other on-site septic systems. The Department will hire two full-time limited duration positions, a Program Analyst 2 (1.00 FTE) and a Natural Resource Specialist 4 (1.00 FTE), to provide funding coordination, oversight, outreach, and assistance to local entities. DEQ will need to determine the most efficient and effective method of distribution for this financial assistance program, intended to assist wildfire impacted communities, including the possibility of providing low-interest loans, forgivable loans, or, potentially, grants. The funding for this financial assistance program will come from the Department of Administrative Services through a revenue transfer of federal American Rescue Plan Act State Fiscal Recovery Fund monies. The Subcommittee approved \$15 million of Other Funds expenditure limitation for this program. Because federal ARPA funding can be spent through 2026, it is anticipated that DEQ will need to request General Fund and position authority to continue administering the program for the 2023-25 biennium and beyond if necessary.

Finally, \$3 million of one-time General Fund was provided for DEQ's cost share with the Federal Emergency Management Agency for the hazardous waste and structural debris clean up related to the 2020 wildfires.

The Subcommittee approved \$4.3 million Other Funds expenditure limitation to expend a portion of the proceeds from \$10 million in Article XI-H general obligation bonds requested in SB 5505 (2021). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable or unwilling to perform cleanup-related work. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at federally funded Superfund sites. DEQ typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Of the

limitation provided, \$300,000 is for costs of issuing the bonds. Also approved is \$395,030 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2022 and March 2023.

Finally, the Subcommittee approved the reduction of \$300,000 Other Funds intended for the cost of bond issuance that was mistakenly included in SB 5516 (2021), the Department's budget bill, under the Debt Service section. The limitation for the cost of issuance is appropriately included above, along with the \$4 million in bond proceeds, within the Land Quality program where it will be expended.

### **Department of Fish and Wildlife**

The Subcommittee approved several General Fund appropriations for the Department of Fish and Wildlife totaling \$1,776,635. First, one-time General Fund of \$545,000 was provided for deposit into the Conservation and Recreation Fund established by HB 2829 (2019) in order to match expected donations, from sources other than a government entity that are received into the fund in the 2019-21 biennium. This estimate is based on anticipated donations expected to be received by June 30, 2021. If the amount of donations falls short of this appropriation, the difference can be applied to the General Fund that is being set aside by the Emergency Board through HB 2171 (2021) to match, up to \$1 million, donations received in 2021-23. A corresponding increase in Other Funds expenditure limitation of \$1,090,000 was also approved to allow the Department to spend the monies that have been deposited into the fund. Next, \$200,000 General Fund was approved for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. This appropriation is considered one-time only, with a similar one-time appropriation provided to the Department of Agriculture.

Additionally, the Subcommittee approved \$585,056 General Fund and position authority for three permanent full-time Natural Resource Specialist 2 positions (3.00 FTE) for the Western Oregon Streams Restoration program. The positions and funding will restore the program's capacity to provide technical support for the implementation of habitat restoration projects in western Oregon. The program was reduced in 2017 due to General Fund shortfalls. Included in the total is \$80,970 in services and supplies. Finally, \$446,579 General Fund was added on a one-time basis for the payment of debt service associated with Article XI-Q General Obligation bonds to finance \$5 million of capital improvement projects on non-hatchery related facilities. The Subcommittee also approved \$105,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The \$5 million Other Funds expenditure limitation is provided in the Capital Construction bill (SB 5506). Finally, the Subcommittee approved \$5 million of Other Funds expenditure limitation in order to expend federal American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies, that will be received by the Department of Administrative Services and transferred to the Department for funding of fish screens and fish passage projects.

### **Oregon Department of Forestry**

General Obligation bonds that are authorized to be issued in the 2021-23 biennium are anticipated to produce \$4,820,722 in net proceeds to address maintenance needs of facilities owned by the Department of Forestry. This amount represents 2% of the replacement value of these facilities. The Subcommittee approved an increase of \$4,820,722 Other Funds Capital Improvement expenditure limitation for the Capital Improvement program for the expenditure of the bond proceeds. An increase in the Other Funds expenditure limitation for the Agency Administration program of \$64,229 was approved for the cost of bond issuance. For the Debt Service program, the General Fund appropriation is increased by \$260,395 and Other Funds expenditure limitation is increased by \$255,807 for the payment of debt service related to the bonds.

The Subcommittee approved the establishment of a \$5 million General Fund appropriation to the Department's Private Forests Division to provide grants to plant nurseries to develop tree seedling capacity in order to increase the supply of tree seedlings for replanting needs due to the 2020 wildfire season.

Also approved was an increase of \$49,196 Other Funds expenditure limitation for the Department's Agency Administration Division, to pay issuance costs for bonds that will be issued to replace the agency's facility in Toledo, Oregon. General Fund for the Debt Service program was increased by \$105,260 and Other Funds expenditure limitation is increased by \$146,257 for debt service.

To support rangeland protection associations, the Subcommittee approved \$666,937 General Fund in the Fire Protection Division and authorized the establishment of three positions (2.25 FTE). Senate Bill 590 (2021) expands the definition of rangelands to include those lands that are used primarily for cultivating crops. Including these lands will allow for additional associations to be formed, providing access to assistance programs from the State Forester with organizing, training, acquisition of equipment, and insurance obligations.

The Subcommittee approved increases of \$686,300 General Fund and \$457,530 Other Funds expenditure limitation, and authorized establishment of three permanent full-time positions (3.00 FTE) for the Department's Private Forests Division. The three positions, a riparian and aquatic monitoring specialist, a forest roads specialist, and a geotechnical specialist, will support the administration of the Forest Practices Act and provide technical assistance to forest landowners to ensure sound forest management and ecological protection.

### **Department of Geology and Mineral Industries**

The Subcommittee approved \$328,710 General Fund for the Department of Geology and Mineral Industries to align the budget and actual expenditures with the appropriate source of funding for payment of State Government Service Charges. The Department's budget had assumed that these charges would be paid with a mix of General Fund, Other Funds, and Federal Funds. However, the Other Funds and Federal Funds that the Department receives are related to specific projects or grants and, therefore, are not eligible to be used for payment of these central-service charges. With the additional General Fund, there is a corresponding reduction to Other Funds expenditure limitation of \$173,464 and to Federal Funds expenditure limitation of \$155,246.



**Department of Land Conservation and Development**

The Subcommittee approved \$2,205,418 General Fund on a one-time basis and authorized one permanent position (1.00 FTE) for the Department of Land Conservation and Development (DLCD) to provide assistance and grants to local governments for planning and capacity-building related to the assessment of housing need, increasing housing supply and choice (particularly middle housing), including studies of infrastructure constraints, and support of local housing coordinators.

Additionally, the Subcommittee approved \$1,306,912 General Fund on a one-time basis for DLCD to study and make legislative recommendations, in consultation with the Housing and Community Services Department, on the incorporation of a Regional Housing Needs Analysis (RHNA) into state and local planning programs. The Subcommittee authorized one limited duration position to support this work. The approved funding includes \$1,146,100 for studies and stakeholder outreach to examine the following areas: (1) data needed, including but not limited to race/ethnicity, to improve estimations of housing need; (2) definition of “regions” in the state; (3) how a RHNA can be used to address equity, discrimination, and segregation in housing supply; (4) incorporation of a RHNA into the projection of local housing need as well as those actions and policies adopted to address housing shortages; and (5) any other issues appropriate to the implementation of the RHNA.

**BUDGET NOTE**

The Department of Land Conservation and Development, in consultation with Oregon Housing and Community Services, shall provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

**Land Use Board of Appeals**

The Subcommittee approved a one-time General Fund appropriation of \$50,000 for the Agency to begin the business systems analysis, requirements gathering, and business case development work needed to develop and implement an electronic filing and case management system.

**Oregon Parks and Recreation Department**

For the Oregon Main Street Program, the Subcommittee approved \$10,214,553 Other Funds expenditure limitation in the Department’s Community Support and Grants program. The Division will spend \$10 million in net proceeds from Lottery bonds on the program and \$214,553 on cost of bond issuance. Lottery Funds expenditure limitation is increased by \$414,812 for the payment of debt service.

The Subcommittee approved an increase of \$750,000 Other Funds expenditure limitation in the Department's Central Services Division, for the cost of bond issuance of General Obligation bonds for State Parks capital improvement and renewal projects. The bonds will be used to finance improvements to facilities in multiple Oregon state parks. The projects include improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds. The Subcommittee also established a \$2,232,560 General Fund appropriation for payment of debt service associated with the bonds.

General Fund of \$316,480 and the authorization of one limited-duration Operations and Policy Analyst position (0.88 FTE) for the Department's Director's Office was approved by the Subcommittee. The funding supports the position and provides for contracted consulting services to enable the agency to establish statewide standards for the design of recreation projects as directed by House Bill 2171 (2021). A portion of the funding supports travel and other expenses of the Outdoor Recreation Advisory Committee.

#### **Department of State Lands**

The Subcommittee approved \$1.1 million Other Funds expenditure limitation for the Department of State Lands to make grants from the Oregon Ocean Science Trust Fund established by ORS 196.567. This grant program provides competitive grants in consultation with the Oregon Coordinating Council on Ocean Acidification and Hypoxia as described in House Bill 3114 (2021).

#### **Oregon Watershed Enhancement Board**

The Subcommittee approved a total of \$19,750,000 General Fund for three grant categories to address wildfire recovery and restoration activities in affected areas of the state on a one-time basis. An additional \$670,000 General Fund and three limited duration positions (3.00 FTE) was provided to the agency to pay the operational and administrative costs of overseeing the grants. The three positions are an Operations and Policy Analyst 4, Natural Resource Specialist 4, and an Accountant 1. The three grant categories are detailed below.

- \$10 million General Fund was approved for OWEB to make grants for riparian and upland restoration, protection of water quality. Grants in this category will focus on restoring riparian and upland areas via broadly applied restoration approaches such as replanting. OWEB will leverage its granting infrastructure to develop a focused restoration grant offering, with an emphasis on upland and riparian plantings and associated treatments, during the 2021-23 biennium for areas impacted by the 2020 wildfires. These grants will support work by eligible local partners to restore riparian and upland areas in locations that will pose substantial threats to water quality due to post-fire erosion if not restored. The grant-making process will prioritize areas where water quality impacts could negatively affect drinking water supplies and/or important aquatic habitat. Process steps will include project solicitation using a tailored grant application, evaluation by an interagency team of experts,

grant award, project implementation, and post-project reporting about outputs and outcomes related to the project's success at addressing post-fire natural resources concerns and community benefits associated with the project.

- \$5 million General Fund was authorized for OWEB to make grants for floodplain restoration and reconnection. Grants in this category will focus on more complex projects that restore and reconnect rivers to floodplain areas, re-establishing hydrologic and ecological functions in ways that help reduce post-fire impacts. OWEB would leverage its granting infrastructure to develop a focused restoration grant offering, with a focus on restoring and reconnecting floodplain areas, during the 2021-23 biennium for areas impacted by the 2020 wildfires.
- \$4 million General Fund was approved for OWEB to pass-through to the Eugene Water and Electric Board (EWEB) for restoration and targeted acquisition of high-priority McKenzie riparian/floodplain properties. This funding will support work by EWEB, in coordination with its local partners, to restore and/or acquire riparian and floodplain areas to reduce risks from post-fire impacts.

### **Water Resources Department**

The subcommittee approved a \$250,000 General Fund appropriation to the Water Resources Department (WRD) for distribution as a grant to the Nesika Beach Ophir Water District. The District currently serves approximately 560 connections which includes mostly residential homes and some businesses. The funds will be used to extend a water pipeline to a new firehouse near Ophir.

The Subcommittee approved an increase of \$40,598,860 in Other Funds expenditure limitation established in the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the total, \$30 million Other Funds expenditure limitation is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. Other Funds expenditure limitation in the amount of \$10 million is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals. The remaining \$521,689 is for the payment of bond issuance costs.

Additionally, an increase of \$28,443,481 Other Funds expenditure limitation was established for the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, \$443,481 is for the cost of bond issuance and \$14 million is for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining \$14 million is for a grant to the City of Newport for remediation of the Big Creek Dams, including design, environmental permitting, and construction of a seismically sound replacement dam.

The Subcommittee approved an increase of \$3,514,230 Lottery Funds expenditure limitation for the Department to pay debt service on Lottery bonds anticipated to be issued during the 2021-23 biennium.

The Subcommittee approved \$500,000 General Fund on a one-time basis for the Department's Technical Services Division to make grants for the qualifying costs of planning studies performed to evaluate the feasibility of developing water conservation, reuse, or storage projects as described in chapter 13, Oregon Laws 2008.

The Subcommittee approved \$500,000 General Fund on a one-time basis for distribution as a grant to Umatilla County for the purpose of implementing agreements of the Columbia River - Umatilla Solutions Task Force. The Task Force objectives include the identification of options to increase the utilization of Columbia River water for in-stream and out-of-stream uses in the Umatilla Basin without negatively impacting instream flow need for fish species, that are technically, economically, legally, and politically feasible and that provide both economic and environmental benefits that support other water-related planning efforts.

The Subcommittee approved \$500,000 General Fund on a one-time basis to engage Oregon Consensus to convene a process to develop a framework and path for state-supported water planning and management at the water region/basin level. Funds will provide facilitation support and may include funding for regional convenings and for other entities and organizations to participate in the process as appropriate.

**BUDGET NOTE**

Oregon Water Resources Department is directed to use provided funding to contract with Oregon Consensus to convene a workgroup comprised of a balanced membership including, but not limited to, conservation groups, agricultural water users, municipal water users, environmental justice organizations, tribal interests, and state agencies including Water Resources Department and the Oregon Department of Fish and Wildlife to consider regional water management opportunities that build on the 100 Year Water Vision and further the goals of the Integrated Water Resources Strategy.

The General Fund appropriation made to the Director's Office is increased on a one-time basis by \$200,000 to support the establishment of a limited-duration position (1.00 FTE) and associated costs for the coordination and administration of Oregon Consensus work with regional water planning and associated convenings. An additional \$450,000 General Fund was approved on a one-time basis and one limited-duration position

(1.00 FTE) was authorized to provide facilitation, document development, and staff support for the 2022 update of the Integrated Water Resource Strategy. Finally, \$350,000 General Fund was approved on a one-time basis to allow the agency to contract with a third party for a business case assessment that examines the economic value that the use of water provides in Oregon, the impacts of not investing in Oregon's natural and built water infrastructure, and the associated need for continued infrastructure investments. The intended audience for the report would include elected officials, local and state government, and the general public. The report should show the impact of investment, or underinvestment, in water and its impact on economies.

The Subcommittee approved \$200,000 General Fund to support current participating entities in the Place-Based Planning program. These include the Harney County Watershed Council in the Malheur Lake Basin, Union County in the Upper Grande Ronde Sub-Basin, Gilliam Soil and Water Conservation District in the Lower John Day Sub-Basin, and the Seal Rock Water District in the Mid-Coast Basin. Place-based planning is voluntary, locally led, and tailored to specific water resource needs and challenges of the location in which planning efforts take place. Participating communities are required to build a collaborative and inclusive process; gather information to understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan. Funding is provided for the 2021-2023 biennium only.

Other Funds expenditure limitation is increased by \$500,000 to allow the Department to make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021). The funding will be used to enter into contracts, intergovernmental agreements, or other arrangements with public or private entities to collaboratively award grants for costs or services related to replacing, repairing, or deepening domestic personal use wells affected by declining ground water levels resulting from overallocation of ground water within the Greater Harney Valley Groundwater Area of Concern.

The Water Resources Department currently has a significant backlog in the processing of contested cases related to water rights decisions. To address this issue, the Subcommittee approved a one-time increase of \$2.2 million General Fund and authorized one limited-duration position (1.00 FTE) to facilitate the referral and completion of administrative hearings or other procedures to alleviate the backlog.

Several activities were approved for funding from American Rescue Plan Act State Fiscal Recovery Fund funds received by the Department of Administrative Services and transferred to WRD. Other Funds expenditure limitation for the department is established or increased for the expenditure of these funds as follows:

- \$6 million for a grant to Umatilla County for the Ordnance Project. The Ordnance Project is the third and final regional Columbia River Project of those initially proposed in 2015. This project provides water supplies to industrial, domestic, and food production uses in the central project region. The other 2 projects (East Project and West Project) were completed in 2020. The Ordnance project includes

enough water to restore 20,000 acres of farmland and stabilize and restore the Ordnance Alluvial and Ordnance Basalt Critical Groundwater Area aquifers to ensure drought and climate change resiliency in the mid-Columbia region of Oregon.

- \$1 million to expand support and development of place-based planning efforts of communities for specific water resource needs and challenges of the location in which planning efforts take place to build a collaborative and inclusive process; gather information to understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan.
- \$2 million for deposit into the newly created Water Well Abandonment, Repair and Replacement Fund established by House Bill 2145 (2021). The fund is used to support a program at the Department to provide financial assistance to permanently abandon, repair, and replace water wells used for household purposes when deficiencies in well construction might result in water waste, cause contamination, or provide a detriment to public health or safety. In conjunction with this, an Other Funds limitation of \$2.1 million is provided to the agency for the expenditure of monies deposited in the fund from the American Rescue Plan Act and other sources.
- \$500,000 to create a program to work with local governments to find and assist with funding to meet fish passage requirements for dam upgrade projects.
- \$3 million for the Department to support fee-based programs during the 2021-23 biennium and to provide facilitation for stakeholder engagement as the Department works with stakeholders to develop more sustainable, long-term funding mechanisms to support these programs.
- \$4 million for the Department to contract for professional engineering services to perform flood methodology and inundation assessments for dams and engineering analyses on dams.
- \$3 million for the Department to support surface water and ground water data collection field equipment utilized to inform water management and planning that includes, but is not limited to, upgrades to gaging stations, adding observation wells in priority basins and updating aging hydrographic equipment.

To make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021), \$500,000 Other Funds expenditure limitation was approved. This fund is used to reimburse owners of domestic water wells in the Greater Harney Valley Groundwater Area of Concern for certain costs of replacing, repairing, or deepening domestic water wells affected by declining ground water levels.

## **PUBLIC SAFETY**

### **Department of Corrections**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$1,034,567 for the cost of issuance of \$88,205,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, for the electronic health records system, and for off-net telephone infrastructure. Bonds will be issued in October 2021 and in May 2022. New debt service totaling \$10,386,522 General Fund and \$700,870 Other Funds expenditure limitation was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved two-year Other Funds expenditure limitation for \$13,400,000 of Article XI-Q bond proceeds to implement an electronic health records system for the Department of Corrections. To support the implementation of a voice over internet protocol (VoIP) telephone system in ten of the agency's prisons, the Subcommittee approved \$262,227 Other Funds expenditure limitation and one position (1.00 FTE). The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of \$8,658,704 Other Funds from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds to implement or complete the following projects in the 2021-23 biennium:

- Modernize and expand the adult in custody (AIC) computing platform, \$1,262,204
- Purchase new vehicles and equipment in Distribution Services, \$1,325,000
- Purchase body scanners for opioid detection, \$1,071,500
- For the non-bondable costs of the electronic health records project, \$5,000,000

A technical adjustment was approved in the Department's Operations and Health Services programs to increase Other Funds expenditure limitation by \$49,173,337 and reduce General Fund in the same amount. This adjustment allows the Department of Corrections to offset COVID-19 pandemic-related expenses incurred during the first six months of the 2021-23 biennium using federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received by the Department of Administrative Services and transferred to the Department of Corrections. Quarterly allotment plans may need adjustment during the 2021-23 biennium depending on receipt of federal reimbursement from FEMA. Additionally, a net-zero technical adjustment was approved to correct a reference to ARPA in sections 216-217 of the bill.

The Subcommittee approved a budget-neutral reduction of \$800,000,000 General Fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services.

To provide funding to county-operated parole and probation programs that will lose fee revenues upon passage of SB 620 (2021), the Subcommittee approved the appropriation of \$10 million General Fund to the Department's Community Corrections program for distribution to counties. This funding will be allocated to counties based on the grant-in-aid formula currently in place for the 2021-23 biennium.

The following budget note providing direction to the Department of Corrections was approved.



**BUDGET NOTE**

The Department of Corrections is directed to return to the Public Safety Subcommittee of the Joint Committee on Ways and Means during the 2022 legislative session with a written report on the Office of the Inspector General (OIG). This report is to provide a broad overview of the OIG’s role and responsibilities within the Department, and detail the missions, activities, and outcomes achieved in each of the OIG’s operating programs: the Special Investigations Unit, the Security Threat Management Unit, the Central Intelligence Unit, the Hearings Unit, the Special Programs Unit, and the Research Unit. Additionally, the Department is directed to revise its Key Performance Measures #4 and #7 to include statistics on the number of complaints brought by adults in custody against DOC staff, the outcomes of those complaints, and any disciplinary actions required. The revised Key Performance Measures are to be developed and established for consideration by the Public Safety Subcommittee during the 2023 legislative session.

**Criminal Justice Commission**

The Subcommittee approved \$650,000 General Fund for the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland. The Subcommittee provided the following direction to the Commission.

**BUDGET NOTE**

The Family Preservation Project strengthens family ties by providing services and supports to incarcerated parents and their minor children. The program operates at the Coffee Creek Correctional Facility in Wilsonville and is provided by the YWCA of Greater Portland. The Criminal Justice Commission (CJC) is directed to work with the Department of Corrections (DOC) and the YWCA of Greater Portland to track the program’s outcomes for incarcerated adults and their minor children, its effect on successful parent re-entry into society upon release from prison, its effect on reducing recidivism, and any other pro-social program outcomes as determined by DOC, CJC, and the YWCA of Greater Portland. CJC shall report to the Legislature on Family Preservation Program outcomes at least annually during a legislative session.

SB 973 (2019) created the Improving Peoples’ Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally-recognized Indian tribes for community supports and services for individuals with mental health or substance abuse disorders leading to their involvement with the criminal justice system. The Subcommittee approved \$10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with \$10 million of Other Funds expenditure limitation for making grant awards.

To continue the legal services pilot program established by HB 2631 (2019) operating at the Coffee Creek Correctional Facility through its sunset date of December 2021, the Subcommittee approved \$500,000 General Fund on a one-time basis. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.

The Subcommittee approved \$4 million General Fund on a one time basis, provided an additional \$228,395 General Fund on an ongoing basis, and established one permanent, ongoing position (1.00 FTE) for the Criminal Justice Commission (CJC) to establish a new restorative justice grant program. The goal for this program is to develop new restorative justice services and to strengthen existing non-profit organizations that are leaders in restorative justice practices.

### **Department of Justice**

The Subcommittee approved \$6 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division and for Child Abuse Intervention Centers, which conduct forensic interviews, medical examinations, treatment, mental health treatment, and referral and/or coordination of other related services. The Department of Justice's Advisory Council on Child Abuse Assessment is to review and approve supplemental funding requests by Child Abuse Intervention Centers based upon the specific needs of each individual Center. Additionally, the Subcommittee approved \$5 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing needs.

For bias crimes response by the Civil Rights Unit, the Subcommittee approved \$2 million General Fund and authorized six permanent full-time positions (5.25 FTE). The package includes \$995,269 of associated services and supplies.

The Subcommittee approved \$1.7 million General Fund in services and supplies for the Defense of Criminal Convictions for forecasted caseload changes. The Department of Administrative Services is requested to unschedule the entire amount pending the agency providing the Legislative Fiscal Office with a completed methodology for forecasting and budgeting the Defense of Criminal Convictions caseload.

The Subcommittee approved \$1.3 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to provide supplemental pass-through support to the Oregon Crime Victims Law Center.

To support the Fair Housing Enforcement initiative, the Subcommittee approved \$447,784 Other Funds expenditure limitation and authorized one position (0.88 FTE) in the General Counsel Division. The revenue source is from legal service billings to the Bureau of Labor and Industries.

The Subcommittee approved \$214,439 General Fund for the Criminal Justice Division to backfill the loss of a federal grant from the U.S. Office of Juvenile Justice and Delinquency Prevention for the Internet Crimes Against Children program. The funding will allow for the continued investigation and prosecution of internet crimes against children.

Finally, the Subcommittee approved \$218,003 General Fund and authorized one permanent full-time Program Analyst 2 position (0.88 FTE) for the Crime Victims and Survivor Services Division to establish an Appellate Advocate position. This position will assist victims of crime with the appellate process and, in particular, the *Ramos v. Louisiana* decision on non-unanimous jury trials.

**Oregon Military Department**

The Subcommittee approved an increase in Other Funds expenditure limitation totaling \$484,160 for the cost of issuance of \$25,475,000 in Article XI-Q bonds for the Oregon Military Department. Bond proceeds in the amount of \$10 million will re-capitalize the State Preparedness and Incident Response Equipment (SPIRE) grant program. Bond proceeds in the amount of \$14,990,840 will fund armory service life extension projects in Ashland and Corvallis, and construction of a new readiness center in Washington County. Bonds will be issued in May 2022 and in March 2023. New debt service totaling \$2,151,329 General Fund was approved for the Department’s planned 2021-23 bond issues.

The Subcommittee approved Other Funds expenditure limitation of \$10 million for the State Preparedness and Incident Response Equipment (SPIRE) grant program. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for re-capitalizing the grant fund.

For deferred maintenance projects at the Military Department’s 37 armories, the Subcommittee approved \$6,720,919 General Fund and provided \$6,720,919 Federal Funds expenditure limitation for expenditure of federal matching dollars. Projects include boiler, roof, and HVAC repairs and replacements; fire protection alarm panel, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems.

**BUDGET NOTE**

The Oregon Military Department is directed to report to the Joint Committee on Ways and Means on its ten-year capital construction plan prior to the February 2022 legislative session. The report shall describe the process by which the annual Installation Status Report required by the U.S. Army is prepared, its relationship to the ten-year capital plan, the permissible uses of Federal Military Construction Funds and the process for securing use of those funds, and the factors that inform the prioritization of recommended armory service life extension projects. This report should also include analysis and recommendations for inclusion of labor standards related to work performed by women, minority individuals, and veterans and apprenticeship utilization in construction contracts.

To provide matching funds for the Federal Emergency Management Agency’s (FEMA) Hazard Mitigation Program, the Subcommittee approved \$20 million General Fund on a one-time basis for the Office of Emergency Management.

### **Oregon State Police**

The Subcommittee approved Other Funds expenditure limitation of \$1,429,311 for the cost of issuance of \$111,635,000 in Article XI-Q bonds for three major Oregon State Police constructions projects: expansion of the Central Point Office, construction of a new forensic laboratory and medical examiner's office, and a Patrol area command office in Springfield. Bonds will be issued in October 2021, May 2022, and March 2023. New debt service totaling \$2,674,818 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved the expenditure of \$2,739,772 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon State Police projects in the 2021-23 biennium:

- For the non-bondable costs of the Central Point Office expansion, the Springfield Forensic Lab and Medical Examiner office construction project, and the Springfield Patrol Area Command construction project, \$1,051,296
- For capital renewal and deferred maintenance at the Ontario and Albany Patrol Offices, \$580,476
- For safety improvements at various Patrol offices statewide, \$1,108,000.

A net-zero technical adjustment was approved to correct a reference to ARPA in sections 218-223 of the bill.

To complete the Law Enforcement Data System modernization project (LEDS 20/20), the Subcommittee approved \$2,789,991 General Fund to add the agency's Sex Offender Registry database to the LEDS system.

To enable the Drakes Crossing Rural Fire Protection District (RFPD) to draw down federal funding from FEMA, the Subcommittee provided \$5,000 General Fund to the Office of the State Fire Marshal on a one-time basis. This funding will be passed through to the Drakes Crossing RFPD for its FEMA matching payment.

### **Department of Public Safety Standards and Training**

The Subcommittee approved the expenditure of \$1,201,239 Other Funds from the American Rescue Plan Act (ARPA) for deferred maintenance projects at the Department of Public Safety Standards and Training's Public Safety Campus.

### **Oregon Youth Authority**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$1,271,961 for the cost of issuance of \$68,725,000 in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at the MacLaren, Rogue Valley, Tillamook, and Oak Creek youth correctional facilities, and will fund the Juvenile Justice Information System

modernization project. Bonds will be issued in October 2021, May 2022, and March of 2023. New debt service totaling \$4,482,262 General Fund was approved for the Department's planned 2021-23 bond issues.

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved \$7,756,531 Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of \$5,448,068 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon Youth Authority projects in the 2021-23 biennium:

- For the non-bondable costs of the Juvenile Justice Information System modernization project, \$1,600,000.
- For replacement of the emergency generator at the MacLaren youth correctional facility, \$1,750,000.
- For removal and replacement of the parole and probation office building on the campus of the Oak Creek youth correctional facility, \$1,609,780.
- For the non-bondable costs of capital improvement projects at various OYA facilities statewide, \$488,288.

The Subcommittee approved \$574,510 General Fund on a one-time basis for the Oregon Youth Authority to supplement the payments to behavior rehabilitation service providers that provide sex offense treatment using Sex Offense Treatment Board (SOTB) certified providers. This funding is a stop-gap measure and will only be available during the 2021-23 biennium until Medicaid coverage for this service is established.

To reimburse counties for the cost of performing expunctions of juvenile records as required by SB 575 (2021), the Subcommittee approved \$1,841,868 General Fund. This amount is an estimate based on a statewide average cost of \$208.95 per expunction for an estimated 8,815 expunctions to be performed in the 2021-23 biennium. The ongoing costs related to expunction of juvenile records should be re-evaluated during current service level budget development for the 2023-25 biennium as data on the performance of this new requirement is made available.

The Subcommittee approved \$801,378 General Fund for the Oregon Youth Authority to pay the cost of care for youth that was formerly paid for with juvenile justice system fees.

The Subcommittee approved a reduction of \$100 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Oregon Youth Authority for maintaining public safety services.

## TRANSPORTATION

### Department of Aviation

House Bill 2434 increases the aircraft fuel tax (AvGas tax) from 9 cents to 11 cents a gallon and increases the aircraft fuel tax for aircraft operated by turbine engines (jet fuel tax) from 1 cent to 3 cents per gallon. The increases fund the Department of Aviation's Aviation System Action Fund which funds two aviation infrastructure investment programs. The Critical Oregon Airport Relief (COAR) program receives 75% of these funds and the State-Owned Airport Reserve (SOAR) program receives 25%. The Subcommittee approved an increase in Other Funds expenditure limitation of \$4,603,625 for the Department to spend the increased revenue.

### Department of Transportation

The Oregon Department of Transportation (ODOT) administers grants on behalf of the Oregon Department of Veterans' Affairs (ODVA) related to transportation services for veterans, primarily related to their health care appointments. The amount approved in ODVA's 2021-23 budget for this purpose and transferred to ODOT is \$650,000 Lottery Funds. This is in addition to \$300,000 in funding that was carried forward from authorized amounts for the 2019-21 biennium.

General Fund of \$2 million is appropriated to ODOT on a one-time basis for graffiti and litter removal along state highways and interstates. The funding will be used in Region 1 (the Portland metro area), allowing ODOT to expand an existing contract and solicit additional service providers to remove graffiti on sound walls and traffic signs, as well as remove accumulated roadside litter and trash.

Additionally, \$1.25 million General Fund was approved on a one-time basis for ODOT to support cultural resource assessments in areas where the agency is conducting wildfire-related tree and debris removal. The funding enables ODOT to coordinate with tribes, the State Historic Preservation Office, and others on surveys and assessments of cultural resources in the fire damaged areas.

Other Funds expenditure limitation is increased by \$4,057,570 million to spend \$4 million of Lottery bond proceeds on construction of a pedestrian bridge in the City of Sherwood, and \$57,570 on the cost of bond issuance. Lottery Funds expenditure limitation was increased by \$328,752 for debt service.

Improvements to the Fanno Creek Trail by Tualatin Hills Park and Recreation District will be supported by Lottery bond proceeds totaling \$2 million Other Funds; cost of issuance related to the project is \$145,358 Other Funds. These bonds will not be issued until the spring of 2023, so no debt service is associated with the project in this biennium.

The Subcommittee approved \$298,451 Other Funds expenditure limitation for operational expenses of the State Towing Board established by SB 300 (2021). Two permanent positions are approved for this purpose, including an Operations and Policy Analyst 2 (0.50 FTE) and a Compliance

Specialist 2 (0.50 FTE); both of these positions will be budgeted for a full 24 months in the 2023-25 biennium. The Towing Board will be supported by fee revenue, and the Department may need to return to the Joint Committee on Ways and Means or the Emergency Board for additional expenditure limitation related to implementation of SB 300.

The Department of Administrative Services will transfer \$124,349,960 of federal American Rescue Plan Act funds to ODOT to augment highway fund revenues negatively impacted by the COVID-19 pandemic. The funds are designated for the following projects:

- \$80 million for safety improvements to Oregon 213/82nd Avenue
- \$32 million for Phase II costs related to the Newberg Dundee Bypass (OR-219 section)
- \$5 million for the Hood River-White Salmon Interstate Bridge
- \$3,349,960 for rehabilitation of the Lake County Railroad
- \$4 million for the Clackamas County Sunrise Gateway Corridor Community Visioning Concept

### **Adjustments to 2019-21 Budgets**

#### **Public Defense Services Commission**

For the 2019-21 biennium, the Subcommittee approved \$92,721 Other Funds expenditure limitation for services and supplies for public defense costs due to the impact of the COVID-19 pandemic. The revenue source is from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Public Defense Service Commission.

**HB 5202 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Steiner Hayward

**Joint Committee On Ways and Means**

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**Action Date:** 02/28/22

**Action:** Do pass the A-Eng bill.

**Senate Vote**

**Yeas:** 9 - Anderson, Frederick, Golden, Gorsek, Hansell, Knopp, Lieber, Steiner Hayward, Taylor

**Nays:** 2 - Girod, Thomsen

**House Vote**

**Yeas:** 8 - Breese-Iverson, Evans, Gomberg, McLain, Nosse, Sanchez, Smith G, Valderrama

**Nays:** 3 - Bynum, Reschke, Stark

**Prepared By:** Laurie Byerly, Legislative Fiscal Office

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Emergency Board**

**2021-23**

**Various Agencies**

**2021-23**

This summary has not been adopted or officially endorsed by action of the committee.

HB 5202 A

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**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Emergency Board</u></b>				
General Fund - General Purpose	\$ 50,000,000	\$ 50,000,000	\$ -	0.0%
<b>General Fund - Special Purpose Appropriations</b>				
State Agencies for state employee compensation	\$ 198,000,000	\$ -	\$ (198,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 20,000,000	\$ -	\$ (20,000,000)	-100.0%
Various - Family Treatment Court Program	\$ 10,000,000	\$ 7,934,570	\$ (2,065,430)	-20.7%
Oregon Judicial Department - Pre-trial Release (SB 48)	\$ 2,500,000	\$ -	\$ (2,500,000)	-100.0%
Department of Forestry - Fire Protection Expenses	\$ 14,000,000	\$ 7,853,733	\$ (6,146,267)	-43.9%
ODFW - Oregon Conservation and Recreation Fund	\$ 1,000,000	\$ -	\$ (1,000,000)	-100.0%
OSP - State Fire Marshal Standalone Agency Transition	\$ 1,807,561	\$ -	\$ (1,807,561)	-100.0%
DHS - Child Welfare Position Double Fills	\$ 15,859,656	\$ -	\$ (15,859,656)	-100.0%
Oregon Health Authority - BH System Transformation	\$ 49,000,000	\$ -	\$ (49,000,000)	-100.0%
Oregon Health Authority - OSH Staffing Levels	\$ 20,000,000	\$ 9,189,057	\$ (10,810,943)	-54.1%
Various - Department of Early Learning and Care	\$ 5,130,265	\$ 1,901,447	\$ (3,228,818)	-62.9%
Various - State Response to Natural Disasters	\$ 51,275,000	\$ 26,275,000	\$ (25,000,000)	-48.8%
OHA/DHS - Caseloads and Other Issues	\$ 55,000,000	\$ 100,000,000	\$ 45,000,000	81.8%
Department of Justice - CSEAS Hosting/Refactoring	\$ -	\$ 5,125,000	\$ 5,125,000	100.0%
Oregon Health Authority - Behavioral Health Rates	\$ -	\$ 42,500,000	\$ 42,500,000	100.0%
Various - Assist Employers Mitigate HB 4002 Costs	\$ -	\$ 10,000,000	\$ 10,000,000	100.0%
HECC - Oregon Tribal Student Grant	\$ -	\$ 19,000,000	\$ 19,000,000	200.0%
State Forestry Department - Cash Flow	\$ -	\$ 50,000,000	\$ 50,000,000	100.0%
<b><u>ADMINISTRATION PROGRAM AREA</u></b>				
<b><u>Department of Administrative Services</u></b>				
General Fund	\$ 138,577,653	\$ 635,144,193	\$ 496,566,540	358.3%
General Fund Debt Service	\$ 7,891,346	\$ 7,828,488	\$ (62,858)	-0.8%
Lottery Funds Debt Service	\$ 23,398,508	\$ 22,975,355	\$ (423,153)	-1.8%
Other Funds	\$ 805,233,493	\$ 843,325,083	\$ 38,091,590	4.7%
Other Funds Debt Service	\$ 487,488,762	\$ 487,974,787	\$ 486,025	0.1%
Federal Funds	\$ 2,743,799,487	\$ 3,201,250,375	\$ 457,450,888	16.7%
<b><u>Advocacy Commissions Office</u></b>				
General Fund	\$ 1,238,100	\$ 1,287,673	\$ 49,573	4.0%

**Budget Summary\***

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Employment Relations Board</u></b>				
General Fund	\$ 3,257,926	\$ 3,350,085	\$ 92,159	2.8%
Other Funds	\$ 2,577,311	\$ 2,649,723	\$ 72,412	2.8%
<b><u>Oregon Government Ethics Commission</u></b>				
Other Funds	\$ 3,231,509	\$ 3,312,835	\$ 81,326	2.5%
<b><u>Office of the Governor</u></b>				
General Fund	\$ 20,272,170	\$ 20,159,078	\$ (113,092)	-0.6%
Lottery Funds	\$ 4,552,709	\$ 4,661,117	\$ 108,408	2.4%
Other Funds	\$ 4,328,547	\$ 4,465,499	\$ 136,952	3.2%
<b><u>Oregon Liquor and Cannabis Commission</u></b>				
Other Funds	\$ 321,006,290	\$ 325,695,324	\$ 4,689,034	1.5%
Other Funds Capital Improvements	\$ 237,745	\$ 447,745	\$ 210,000	88.3%
Other Funds Debt Service	\$ 7,547,093	\$ 4,429,567	\$ (3,117,526)	-41.3%
<b><u>Public Employees Retirement System</u></b>				
General Fund	\$ -	\$ 17,250,000	\$ 17,250,000	100.0%
Lottery Funds	\$ 16,792,239	\$ 19,461,706	\$ 2,669,467	15.9%
Other Funds	\$ 146,993,665	\$ 167,813,575	\$ 20,819,910	14.2%
<b><u>Oregon Racing Commission</u></b>				
Other Funds	\$ 7,351,396	\$ 7,523,592	\$ 172,196	2.3%
<b><u>Department of Revenue</u></b>				
General Fund	\$ 235,958,511	\$ 242,956,057	\$ 6,997,546	3.0%
General Fund Debt Service	\$ 6,579,170	\$ 6,507,679	\$ (71,491)	-1.1%
Other Funds	\$ 154,232,573	\$ 156,338,331	\$ 2,105,758	1.4%
<b><u>Secretary of State</u></b>				
General Fund	\$ 18,230,183	\$ 18,915,145	\$ 684,962	3.8%
Other Funds	\$ 75,757,327	\$ 79,761,879	\$ 4,004,552	5.3%
Federal Funds	\$ 5,885,867	\$ 10,497,283	\$ 4,611,416	78.3%
<b><u>State Treasurer</u></b>				
Other Funds	\$ 115,832,025	\$ 118,930,410	\$ 3,098,385	2.7%

**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>State Library</u></b>				
General Fund	\$ 4,463,754	\$ 4,538,886	\$ 75,132	1.7%
Other Funds	\$ 7,250,105	\$ 7,429,467	\$ 179,362	2.5%
Federal Funds	\$ 7,924,165	\$ 7,977,520	\$ 53,355	0.7%
<b><u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u></b>				
<b><u>State Board of Accountancy</u></b>				
Other Funds	\$ 3,182,967	\$ 3,263,399	\$ 80,432	2.5%
<b><u>State Board of Chiropractic Examiners</u></b>				
Other Funds	\$ 2,146,466	\$ 2,173,510	\$ 27,044	1.3%
<b><u>Consumer and Business Services</u></b>				
General Fund	\$ 12,464,196	\$ 12,557,108	\$ 92,912	0.7%
Other Funds	\$ 382,343,491	\$ 390,652,315	\$ 8,308,824	2.2%
Federal Funds	\$ 118,285,014	\$ 121,930,616	\$ 3,645,602	3.1%
<b><u>Construction Contractors Board</u></b>				
Other Funds	\$ 17,837,162	\$ 18,316,626	\$ 479,464	2.7%
<b><u>Oregon Board of Dentistry</u></b>				
Other Funds	\$ 3,768,719	\$ 3,859,254	\$ 90,535	2.4%
<b><u>Health Related Licensing Boards</u></b>				
State Mortuary and Cemetery Board				
Other Funds	\$ 2,832,630	\$ 2,915,294	\$ 82,664	2.9%
Oregon Board of Naturopathic Medicine				
Other Funds	\$ 1,060,590	\$ 1,079,025	\$ 18,435	1.7%
Occupational Therapy Licensing Board				
Other Funds	\$ 697,289	\$ 707,899	\$ 10,610	1.5%
Board of Medical Imaging				
Other Funds	\$ 1,206,467	\$ 1,435,584	\$ 229,117	19.0%

**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Health Related Licensing Boards</u></b>				
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	\$ 1,045,357	\$ 1,071,713	\$ 26,356	2.5%
Oregon State Veterinary Medical Examining Board				
Other Funds	\$ 1,337,579	\$ 1,379,042	\$ 41,463	3.1%
<b><u>Bureau of Labor and Industries</u></b>				
General Fund	\$ 19,980,422	\$ 24,103,037	\$ 4,122,615	20.6%
Lottery Funds	\$ 261,416	\$ 270,809	\$ 9,393	3.6%
Other Funds	\$ 14,837,959	\$ 15,215,452	\$ 377,493	2.5%
Federal Funds	\$ 1,827,980	\$ 1,903,363	\$ 75,383	4.1%
<b><u>Oregon Medical Board</u></b>				
Other Funds	\$ 16,951,813	\$ 17,346,295	\$ 394,482	2.3%
<b><u>Oregon State Board of Nursing</u></b>				
Other Funds	\$ 20,961,185	\$ 21,455,686	\$ 494,501	2.4%
<b><u>Licensed Social Workers, Board of</u></b>				
Other Funds	\$ 2,212,614	\$ 2,271,967	\$ 59,353	2.7%
<b><u>Mental Health Regulatory Agency</u></b>				
Licensed Professional Counselors and Therapists				
General Fund	\$ 300,000	\$ 150,000	\$ (150,000)	-50.0%
Other Funds	\$ 3,225,938	\$ 3,319,099	\$ 93,161	2.9%
Board of Psychology				
General Fund	\$ -	\$ 150,000	\$ 150,000	100.0%
Other Funds	\$ 1,826,338	\$ 1,867,328	\$ 40,990	2.2%
<b><u>Board of Pharmacy</u></b>				
Other Funds	\$ 9,463,698	\$ 9,691,342	\$ 227,644	2.4%
<b><u>Public Utility Commission</u></b>				
Other Funds	\$ 58,731,094	\$ 60,168,396	\$ 1,437,302	2.4%
Federal Funds	\$ 1,180,926	\$ 1,219,585	\$ 38,659	3.3%
<b><u>Real Estate Agency</u></b>				
Other Funds	\$ 9,768,489	\$ 10,141,433	\$ 372,944	3.8%

**Budget Summary\***

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>State Board of Tax Practitioners</u></b>				
Other Funds	\$ 1,082,116	\$ 1,166,969	\$ 84,853	7.8%
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>				
<b><u>Oregon Business Development Department</u></b>				
General Fund	\$ 145,217,061	\$ 174,285,313	\$ 29,068,252	20.0%
General Fund Debt Service	\$ 74,062,166	\$ 74,053,211	\$ (8,955)	0.0%
Lottery Funds	\$ 104,321,731	\$ 106,013,902	\$ 1,692,171	1.6%
Lottery Funds Debt Service	\$ 46,389,741	\$ 42,985,875	\$ (3,403,866)	-7.3%
Other Funds	\$ 1,175,303,763	\$ 1,242,542,406	\$ 67,238,643	5.7%
Other Funds Debt Service	\$ 5,800	\$ 3,418,634	\$ 3,412,834	58842.0%
Federal Funds	\$ 85,432,939	\$ 87,293,606	\$ 1,860,667	2.2%
<b><u>Employment Department</u></b>				
General Fund	\$ 47,103,458	\$ 48,765,505	\$ 1,662,047	3.5%
Other Funds	\$ 279,153,141	\$ 285,661,087	\$ 6,507,946	2.3%
Federal Funds	\$ 293,520,514	\$ 310,599,469	\$ 17,078,955	5.8%
<b><u>Housing and Community Services Department</u></b>				
General Fund	\$ 532,410,730	\$ 839,312,238	\$ 306,901,508	57.6%
General Fund Debt Service	\$ 69,354,398	\$ 69,307,754	\$ (46,644)	-0.1%
Other Funds	\$ 553,156,031	\$ 697,430,464	\$ 144,274,433	26.1%
Federal Funds	\$ 437,638,180	\$ 708,562,652	\$ 270,924,472	61.9%
<b><u>Department of Veterans' Affairs</u></b>				
General Fund	\$ 8,555,498	\$ 8,768,706	\$ 213,208	2.5%
Lottery Funds	\$ 20,592,667	\$ 20,827,683	\$ 235,016	1.1%
Other Funds	\$ 121,247,139	\$ 121,680,744	\$ 433,605	100.0%
Federal Funds	\$ 1,617,844	\$ 1,628,594	\$ 10,750	0.7%

**Budget Summary\***

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>EDUCATION PROGRAM AREA</u></b>				
<b><u>Department of Education</u></b>				
General Fund	\$ 939,890,390	\$ 1,110,429,126	\$ 170,538,736	18.1%
General Fund Debt Service	\$ 46,948,950	\$ 46,715,272	\$ (233,678)	-0.5%
Other Funds	\$ 2,531,580,539	\$ 2,566,161,328	\$ 34,580,789	1.4%
Other Funds Debt Service	\$ 330	\$ 234,015	\$ 233,685	70813.6%
Federal Funds	\$ 2,943,515,768	\$ 2,945,935,878	\$ 2,420,110	0.1%
Federal Funds Nonlimited	\$ 435,672,830	\$ 446,672,830	\$ 11,000,000	2.5%
<b><u>State School Fund</u></b>				
General Fund	\$ 7,988,195,518	\$ 7,890,603,299	\$ (97,592,219)	-1.2%
Lottery Funds	\$ 589,526,746	\$ 650,508,965	\$ 60,982,219	10.3%
Other Funds	\$ 722,277,736	\$ 758,887,736	\$ 36,610,000	5.1%
<b><u>Higher Education Coordinating Commission</u></b>				
General Fund	\$ 2,226,708,055	\$ 2,339,608,853	\$ 112,900,798	5.1%
General Fund Debt Service	\$ 264,804,497	\$ 263,774,106	\$ (1,030,391)	-0.4%
Lottery Funds	\$ 78,208,051	\$ 95,754,317	\$ 17,546,266	22.4%
Other Funds	\$ 116,284,794	\$ 125,679,996	\$ 9,395,202	8.1%
Other Funds Debt Service	\$ 37,440,780	\$ 39,166,371	\$ 1,725,591	4.6%
Federal Funds	\$ 130,597,522	\$ 131,016,933	\$ 419,411	0.3%
<b><u>Teacher Standards and Practices Commission</u></b>				
General Fund	\$ 998,080	\$ 1,053,778	\$ 55,698	5.6%
Other Funds	\$ 13,946,992	\$ 14,202,144	\$ 255,152	1.8%
<b><u>HUMAN SERVICES PROGRAM AREA</u></b>				
<b><u>Commission for the Blind</u></b>				
General Fund	\$ 5,658,523	\$ 5,788,243	\$ 129,720	2.3%
Other Funds	\$ 1,079,323	\$ 1,083,040	\$ 3,717	0.3%
Federal Funds	\$ 17,612,064	\$ 17,994,237	\$ 382,173	2.2%

**Budget Summary\***

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Oregon Health Authority</u></b>				
General Fund	\$ 3,441,621,751	\$ 3,481,602,420	\$ 39,980,669	1.2%
Lottery Funds	\$ 18,641,986	\$ 18,670,002	\$ 28,016	0.2%
Other Funds	\$ 9,551,847,790	\$ 10,639,914,375	\$ 1,088,066,585	11.4%
Federal Funds	\$ 16,944,934,468	\$ 17,754,548,181	\$ 809,613,713	4.8%
<b><u>Department of Human Services</u></b>				
General Fund	\$ 4,630,103,736	\$ 4,746,942,549	\$ 116,838,813	2.5%
General Fund Debt Service	\$ 24,352,205	\$ 23,452,205	\$ (900,000)	-3.7%
Other Funds	\$ 809,302,663	\$ 940,509,829	\$ 131,207,166	16.2%
Other Funds Debt Service	\$ 1,112,516	\$ 2,056,766	\$ 944,250	84.9%
Federal Funds	\$ 7,071,321,049	\$ 7,675,033,823	\$ 603,712,774	8.5%
<b><u>Long Term Care Ombudsman</u></b>				
General Fund	\$ 10,819,492	\$ 11,164,278	\$ 344,786	3.2%
Other Funds	\$ 888,786	\$ 1,166,468	\$ 277,682	31.2%
<b><u>Psychiatric Security Review Board</u></b>				
General Fund	\$ 3,934,061	\$ 4,082,379	\$ 148,318	3.8%
<b><u>JUDICIAL BRANCH</u></b>				
<b><u>Commission on Judicial Fitness and Disability</u></b>				
General Fund	\$ 289,807	\$ 330,499	\$ 40,692	14.0%
<b><u>Judicial Department</u></b>				
General Fund	\$ 559,030,250	\$ 596,120,710	\$37,090,460	6.6%
General Fund Debt Service	\$ 26,326,961	\$ 26,053,320	\$ (273,641)	100.0%
Other Funds	\$ 153,108,269	\$ 259,672,418	\$ 106,564,149	69.6%
Other Funds Debt Service	\$ -	\$ 274,570	\$ 274,570	100.0%
Federal Funds	\$ 1,476,446	\$ 1,782,035	\$ 305,589	20.7%
<b><u>Public Defense Services Commission</u></b>				
General Fund	\$ 321,184,175	\$ 337,439,650	\$ 16,255,475	5.1%

**Budget Summary\***

	2021-23 Legislatively Approved Budget		2022 Committee Recommendation		Committee Change from 2021-23 Leg. Approved	
					\$ Change	% Change
<b><u>LEGISLATIVE BRANCH</u></b>						
<b><u>Legislative Administration Committee</u></b>						
General Fund	\$ 47,407,783	\$ 49,342,373	\$ 1,934,590	4.1%		
Other Funds	\$ 6,210,225	\$ 10,662,519	\$ 4,452,294	71.7%		
<b><u>Legislative Assembly</u></b>						
General Fund	\$ 67,553,243	\$ 69,822,774	\$ 2,269,531	3.4%		
<b><u>Legislative Counsel</u></b>						
General Fund	\$ 18,148,985	\$ 19,023,789	\$ 874,804	4.8%		
Other Funds	\$ 2,145,209	\$ 2,206,065	\$ 60,856	2.8%		
<b><u>Legislative Fiscal Office</u></b>						
General Fund	\$ 8,375,824	\$ 8,629,206	\$ 253,382	3.0%		
Other Funds	\$ 4,875,014	\$ 5,029,509	\$ 154,495	3.2%		
<b><u>Commission on Indian Services</u></b>						
General Fund	\$ 887,833	\$ 914,197	\$ 26,364	3.0%		
<b><u>Legislative Policy and Research Office</u></b>						
General Fund	\$ 15,350,800	\$ 15,954,335	\$ 603,535	3.9%		
<b><u>Legislative Revenue Office</u></b>						
General Fund	\$ 3,395,264	\$ 3,534,962	\$ 139,698	4.1%		
<b><u>NATURAL RESOURCES PROGRAM AREA</u></b>						
<b><u>State Department of Agriculture</u></b>						
General Fund	\$ 77,818,652	\$ 78,763,099	\$ 944,447	1.2%		
Lottery Funds	\$ 11,375,039	\$ 11,588,227	\$ 213,188	1.9%		
Other Funds	\$ 121,365,433	\$ 123,504,515	\$ 2,139,082	1.8%		
Federal Funds	\$ 18,411,423	\$ 18,626,329	\$ 214,906	1.2%		
<b><u>Columbia River Gorge Commission</u></b>						
General Fund	\$ 1,382,749	\$ 1,408,207	\$ 25,458	1.8%		



**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>State Department of Energy</u></b>				
General Fund	\$ 70,911,388	\$ 75,945,789	\$ 5,034,401	7.1%
Other Funds	\$ 67,950,612	\$ 73,708,453	\$ 5,757,841	8.5%
Other Funds Debt Service	\$ -	\$ 3,500,000	\$ 3,500,000	100.0%
Federal Funds	\$ 3,123,175	\$ 3,234,709	\$ 111,534	3.6%
<b><u>Department of Environmental Quality</u></b>				
General Fund	\$ 69,301,787	\$ 102,218,284	\$ 32,916,497	47.5%
Lottery Funds	\$ 6,038,769	\$ 6,263,319	\$ 224,550	3.7%
Other Funds	\$ 266,829,972	\$ 301,838,098	\$ 35,008,126	13.1%
Federal Funds	\$ 29,556,067	\$ 30,134,046	\$ 577,979	2.0%
<b><u>State Department of Fish and Wildlife</u></b>				
General Fund	\$ 44,800,089	\$ 61,576,532	\$ 16,776,443	37.4%
Lottery Funds	\$ 6,768,156	\$ 6,886,493	\$ 118,337	1.7%
Other Funds Capital Improvements	\$ 6,402,801	\$ 6,426,491	\$ 23,690	0.4%
Other Funds	\$ 215,962,881	\$ 225,897,524	\$ 9,934,643	4.6%
Federal Funds	\$ 155,987,857	\$ 159,115,898	\$ 3,128,041	2.0%
<b><u>Department of Forestry</u></b>				
General Fund	\$ 151,233,778	\$ 200,078,876	\$ 48,845,098	32.3%
General Fund Debt Service	\$ 16,143,376	\$ 16,142,720	\$ (656)	0.0%
Other Funds	\$ 296,269,460	\$ 380,276,552	\$ 84,007,092	28.4%
Other Funds Debt Service	\$ 636,664	\$ 637,324	\$ 660	0.1%
Federal Funds	\$ 41,395,153	\$ 41,779,100	\$ 383,947	0.9%
<b><u>Department of Geology and Mineral Industries</u></b>				
General Fund	\$ 6,339,401	\$ 6,444,037	\$ 104,636	1.7%
Other Funds	\$ 6,689,178	\$ 6,753,317	\$ 64,139	1.0%
Federal Funds	\$ 5,772,087	\$ 5,765,844	\$ (6,243)	-0.1%
<b><u>Department of Land Conservation and Development</u></b>				
General Fund	\$ 25,446,798	\$ 26,114,458	\$ 667,660	2.6%
Other Funds	\$ 1,654,793	\$ 1,793,345	\$ 138,552	8.4%
Federal Funds	\$ 6,617,610	\$ 6,748,006	\$ 130,396	2.0%

**Budget Summary\***

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Land Use Board of Appeals</u></b>				
General Fund	\$ 2,590,340	\$ 2,686,644	\$ 96,304	3.7%
<b><u>State Marine Board</u></b>				
Other Funds	\$ 30,067,889	\$ 31,401,106	\$ 1,333,217	4.4%
Federal Funds	\$ 6,598,631	\$ 6,659,930	\$ 61,299	0.9%
<b><u>Department of Parks and Recreation</u></b>				
General Fund	\$ 316,480	\$ 327,774	\$ 11,294	3.6%
Lottery Funds	\$ 115,754,208	\$ 118,007,753	\$ 2,253,545	1.9%
Other Funds	\$ 125,550,478	\$ 127,958,102	\$ 2,407,624	1.9%
Federal Funds	\$ 22,802,629	\$ 22,854,464	\$ 51,835	0.2%
<b><u>Department of State Lands</u></b>				
General Fund	\$ 1,060,000	\$ 123,060,000	\$ 122,000,000	11509.4%
Other Funds	\$ 51,393,568	\$ 53,226,664	\$ 1,833,096	3.6%
Federal Funds	\$ 2,933,955	\$ 2,990,902	\$ 56,947	1.9%
<b><u>Water Resources Department</u></b>				
General Fund	\$ 67,616,215	\$ 69,089,805	\$ 1,473,590	2.2%
Other Funds	\$ 125,633,596	\$ 125,596,247	\$ (37,349)	0.0%
Federal Funds	\$ 725,000	\$ 737,366	\$ 12,366	1.7%
<b><u>Watershed Enhancement Board</u></b>				
General Fund	\$ 32,047,000	\$ 52,526,718	\$ 20,479,718	63.9%
Lottery Funds	\$ 94,379,136	\$ 94,776,334	\$ 397,198	0.4%
Other Funds	\$ 14,863,984	\$ 29,863,984	\$ 15,000,000	100.9%
Federal Funds	\$ 48,127,768	\$ 48,251,444	\$ 123,676	0.3%
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>				
<b><u>Department of Corrections</u></b>				
General Fund	\$ 1,031,811,689	\$ 999,177,650	\$ (32,634,039)	-3.2%
General Fund Debt Service	\$ 105,285,474	\$ 105,180,474	\$ (105,000)	-0.1%
Other Funds	\$ 950,301,340	\$ 1,026,632,349	\$ 76,331,009	8.0%
Other Funds Debt Service	\$ 700,870	\$ 805,870	\$ 105,000	15.0%

**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Oregon Criminal Justice Commission</u></b>				
General Fund	\$ 109,347,638	\$ 109,866,484	\$ 518,846	0.5%
Other Funds	\$ 41,258,537	\$ 41,282,847	\$ 24,310	0.1%
Federal Funds	\$ 5,664,637	\$ 5,680,710	\$ 16,073	0.3%
<b><u>District Attorneys and their Deputies</u></b>				
General Fund	\$ 14,783,245	\$ 15,155,109	\$ 371,864	2.5%
<b><u>Oregon Department of Emergency Management</u></b>				
General Fund	\$ -	\$ 28,654,367	\$ 28,654,367	100.0%
General Fund Debt Service	\$ -	\$ 1,576,705	\$ 1,576,705	100.0%
Other Funds	\$ -	\$ 94,495,733	\$ 94,495,733	100.0%
Federal Funds	\$ -	\$ 702,235,505	\$ 702,235,505	100.0%
<b><u>Department of Justice</u></b>				
General Fund	\$ 144,674,992	\$ 176,510,683	\$ 31,835,691	22.0%
General Fund Debt Service	\$ 8,375,250	\$ 8,323,075	\$ (52,175)	-0.6%
Other Funds	\$ 379,645,656	\$ 424,268,659	\$ 44,623,003	11.8%
Other Funds Debt Service	\$ -	\$ 52,430	\$ 52,430	100.0%
Federal Funds	\$ 185,198,126	\$ 187,675,747	\$ 2,477,621	1.3%
<b><u>Oregon Military Department</u></b>				
General Fund	\$ 61,675,578	\$ 34,167,336	\$ (27,508,242)	-44.6%
General Fund Debt Service	\$ 15,070,170	\$ 13,493,465	\$ (1,576,705)	-10.5%
Other Funds	\$ 167,775,209	\$ 93,942,602	\$ (73,832,607)	-44.0%
Federal Funds	\$ 1,134,640,036	\$ 434,910,308	\$ (699,729,728)	-61.7%
<b><u>Oregon Board of Parole and Post Prison Supervision</u></b>				
General Fund	\$ 10,635,926	\$ 11,629,057	\$ 993,131	9.3%
<b><u>Department of State Police</u></b>				
General Fund	\$ 488,608,037	\$ 517,684,229	\$ 29,076,192	6.0%
Lottery Funds	\$ 11,068,651	\$ 11,317,795	\$ 249,144	2.3%
Other Funds	\$ 194,648,307	\$ 196,540,665	\$ 1,892,358	1.0%
Federal Funds	\$ 13,774,908	\$ 16,833,246	\$ 3,058,338	22.2%

**Budget Summary\***

	2021-23 Legislatively	2022 Committee	Committee Change from	
	Approved Budget	Recommendation	2021-23 Leg. Approved	
			\$ Change	% Change
<b><u>Department of Public Safety Standards and Training</u></b>				
Other Funds	\$ 55,369,818	\$ 56,806,356	\$ 1,436,538	2.6%
Federal Funds	\$ 7,776,846	\$ 8,018,038	\$ 241,192	3.1%
<b><u>Oregon Youth Authority</u></b>				
General Fund	\$ 247,846,953	\$ 256,199,865	\$ 8,352,912	3.4%
Other Funds	\$ 121,715,872	\$ 121,745,017	\$ 29,145	0.0%
Federal Funds	\$ 36,788,861	\$ 37,034,286	\$ 245,425	0.7%
<b><u>TRANSPORTATION PROGRAM AREA</u></b>				
<b><u>Department of Aviation</u></b>				
General Fund	\$ -	\$ 3,888,794	\$ 3,888,794	100.0%
Other Funds	\$ 21,207,031	\$ 22,452,182	\$ 1,245,151	5.9%
Federal Funds	\$ 6,419,132	\$ 7,065,278	\$ 646,146	10.1%
<b><u>Department of Transportation</u></b>				
General Fund	\$ 17,650,000	\$ 54,499,960	\$ 36,849,960	208.8%
General Fund Debt Service	\$ 18,371,393	\$ 18,371,213	\$ (180)	0.0%
Lottery Funds Debt Service	\$ 121,944,228	\$ 121,144,419	\$ (799,809)	-0.7%
Other Funds	\$ 4,373,184,855	\$ 4,440,332,939	\$ 67,148,084	1.5%
Other Funds Debt Service	\$ 400,357,680	\$ 401,157,671	\$ 799,991	0.2%
Federal Funds	\$ 125,930,118	\$ 126,040,626	\$ 110,508	0.1%
<b><u>2021-23 Budget Summary</u></b>				
<b>General Fund Total</b>	\$ 24,649,054,449	\$ 26,081,533,008	\$ 1,432,478,559	5.8%
<b>General Fund Debt Service Total</b>	\$ 683,565,356	\$ 680,779,687	\$ (2,785,669)	-0.4%
<b>Lottery Funds Total</b>	\$ 1,078,281,504	\$ 1,165,008,422	\$ 86,726,918	8.0%
<b>Lottery Funds Debt Service Total</b>	\$ 191,732,477	\$ 187,105,649	\$ (4,626,828)	-2.4%
<b>Other Funds Total</b>	\$ 25,872,060,085	\$ 27,959,550,730	\$ 2,087,490,645	8.1%
<b>Other Funds Capital Improvements</b>	\$ 6,640,546	\$ 6,874,236	\$ 233,690	3.5%
<b>Other Funds Debt Service Total</b>	\$ 935,290,495	\$ 943,708,005	\$ 8,417,510	0.9%
<b>Federal Funds Total</b>	\$ 32,664,814,252	\$ 34,851,565,932	\$ 2,186,751,680	6.7%
<b>Federal Funds Nonlimited Total</b>	\$ 435,672,830	\$ 446,672,830	\$ 11,000,000	2.5%

\* Excludes Capital Construction

**Position Summary**

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
<b>ADMINISTRATION PROGRAM AREA</b>				
<b><u>Department of Administrative Services</u></b>				
Authorized Positions	971	995	24	2.5%
Full-time Equivalent (FTE) positions	966.72	981.76	15.04	1.6%
<b><u>Office of the Governor</u></b>				
Authorized Positions	69	67	(2)	-2.9%
Full-time Equivalent (FTE) positions	68.83	66.05	(2.78)	-4.0%
<b><u>Oregon Racing Commission</u></b>				
Authorized Positions	14	15	1	7.1%
Full-time Equivalent (FTE) positions	10.39	10.64	0.25	2.4%
<b><u>Department of Revenue</u></b>				
Authorized Positions	1,125	1,127	2	0.2%
Full-time Equivalent (FTE) positions	1,060.21	1,061.21	1.00	0.1%
<b><u>Secretary of State</u></b>				
Authorized Positions	232	235	3	1.3%
Full-time Equivalent (FTE) positions	231.08	232.96	1.88	0.8%
<b>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</b>				
<b><u>Health Related Licensing Boards</u></b>				
Authorized Positions	23	23	-	0.0%
Full-time Equivalent (FTE) positions	21.90	22.15	0.25	1.1%
<b><u>Bureau of Labor and Industries</u></b>				
Authorized Positions	130	141	11	8.5%
Full-time Equivalent (FTE) positions	127.50	133.25	5.75	4.5%
<b><u>Real Estate Agency</u></b>				
Authorized Positions	29	30	1	3.4%
Full-time Equivalent (FTE) positions	29.00	29.75	0.75	2.6%

**Position Summary**

	<u>2021-23 Legislatively Approved Budget</u>	<u>2022 Committee Recommendation</u>	<u>Committee Change from 2021-23 Leg. Approved</u>	
			<u>Change</u>	<u>% Change</u>
<b>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</b>				
<b><u>Oregon Business Development Department</u></b>				
Authorized Positions	158.00	145	5	3.2%
Full-time Equivalent (FTE) positions	156.42	139.68	2.58	1.6%
<b><u>Employment Department</u></b>				
Authorized Positions	3,297	3,304	7	0.2%
Full-time Equivalent (FTE) positions	2,248.02	2,253.62	5.60	0.2%
<b><u>Housing and Community Services</u></b>				
Authorized Positions	364	439	75	20.6%
Full-time Equivalent (FTE) positions	336.84	383.63	46.79	13.9%
<b>EDUCATION PROGRAM AREA</b>				
<b><u>Department of Education</u></b>				
Authorized Positions	772	862	90	11.7%
Full-time Equivalent (FTE) positions	753.23	795.16	41.93	5.6%
<b>HUMAN SERVICES PROGRAM AREA</b>				
<b><u>Oregon Health Authority</u></b>				
Authorized Positions	4,770	5,182	412	8.6%
Full-time Equivalent (FTE) positions	4,717.60	5,043.56	325.96	6.9%
<b><u>Department of Human Services</u></b>				
Authorized Positions	10,144	10,427	283	2.8%
Full-time Equivalent (FTE) positions	10,034.07	10,259.78	225.71	2.2%

**Position Summary**

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
<b>JUDICIAL BRANCH</b>				
<b><u>Oregon Judicial Department</u></b>				
Authorized Positions	1,932	1,993	61	3.2%
Full-time Equivalent (FTE) positions	1,888.09	1,919.92	31.83	1.7%
<b><u>Public Defense Services Commission</u></b>				
Authorized Positions	108	113	5	4.6%
Full-time Equivalent (FTE) positions	104.72	107.56	2.84	2.7%
<b>LEGISLATIVE BRANCH</b>				
<b><u>Legislative Administration Committee</u></b>				
Authorized Positions	80	81	1	1.3%
Full-time Equivalent (FTE) positions	76.96	77.50	0.54	0.7%
<b>NATURAL RESOURCES PROGRAM AREA</b>				
<b><u>State Department of Agriculture</u></b>				
Authorized Positions	533	535	2	0.4%
Full-time Equivalent (FTE) positions	406.11	407.17	1.06	0.3%
<b><u>Department of Environmental Quality</u></b>				
Authorized Positions	817	820	3	0.4%
Full-time Equivalent (FTE) positions	806.99	808.50	1.51	0.2%
<b><u>Department of Fish and Wildlife</u></b>				
Authorized Positions	1,364	1,371	7	0.5%
Full-time Equivalent (FTE) positions	1,169.49	1,172.82	3.33	0.3%

**Position Summary**

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
<b><u>Oregon Watershed Enhancement Board</u></b>				
Authorized Positions	39	46	7	17.9%
Full-time Equivalent (FTE) positions	37.77	42.57	4.80	12.7%
<b>PUBLIC SAFETY PROGRAM AREA</b>				
<b><u>Department of Corrections</u></b>				
Authorized Positions	4,781	4,782	1	0.0%
Full-time Equivalent (FTE) positions	4,688.65	4,688.90	0.25	0.0%
<b><u>Oregon Department of Emergency Management</u></b>				
Authorized Positions	-	92	92	100.0%
Full-time Equivalent (FTE) positions	-	46.01	46.01	100.0%
<b><u>Department of Justice</u></b>				
Authorized Positions	1,482	1,496	14	0.9%
Full-time Equivalent (FTE) positions	1,463.05	1,465.24	2.19	0.1%
<b><u>Oregon Military Department</u></b>				
Authorized Positions	579	487	(92)	-15.9%
Full-time Equivalent (FTE) positions	530.30	484.29	(46.01)	-8.7%
<b><u>State Board of Parole and Post-Prison Supervision</u></b>				
Authorized Positions	27	30	3	11.1%
Full-time Equivalent (FTE) positions	27.00	28.50	1.50	5.6%
<b><u>Department of State Police</u></b>				
Authorized Positions	1,482	1,502	20	1.3%
Full-time Equivalent (FTE) positions	1,462.14	1,467.89	5.75	0.4%
<b>TRANSPORTATION PROGRAM AREA</b>				
<b><u>Department of Transportation</u></b>				
Authorized Positions	4,846	4,858	12	0.2%
Full-time Equivalent (FTE) positions	4,681.19	4,725.11	43.92	0.9%
<b><u>Department of Aviation</u></b>				
Authorized Positions	13	16	3	23.1%
Full-time Equivalent (FTE) positions	12.59	14.60	2.01	16.0%



## Summary of Revenue Changes

The General Fund appropriations made in HB 5202 are within resources available as projected in the March 2022 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis. General Fund resources forecasted for the 2021-23 biennium have increased \$2.6 billion over the level assumed in the 2021-23 legislatively adopted budget, including \$420.1 million from unexpended 2019-21 appropriations reverted to the General Fund.

## Summary of Capital Construction Subcommittee Action

HB 5202 is the omnibus budget reconciliation bill for the 2022 legislative session and implements core components of a statewide budget plan that addresses changes in projected revenues and expenditures since the close of the 2021 session. The Subcommittee approved HB 5202 with amendments to reflect budget adjustments described in the subsequent narrative.

## Statewide Adjustments

### **EMPLOYEE COMPENSATION DISTRIBUTION**

The Subcommittee approved \$199.8 million General Fund in state agencies' budgets for employee compensation increases and pension obligation bond cost adjustments. The General Fund appropriation is expected to cover 100% of statewide cost estimates for compensation and benefit changes agreed to through collective bargaining or other salary agreements; it is almost fully supported by the release of a \$198 million special purpose appropriation to the Emergency Board set aside by the 2021 Legislature for this use. In addition to General Fund monies, the compensation adjustments include \$4.4 million Lottery Funds, \$144.8 million Other Funds, and \$69.6 million Federal Funds.

Section 467 of HB 5202 reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

### **OTHER STATEWIDE ADJUSTMENTS**

Other statewide actions also include budget adjustments in multiple agencies to apply Other Funds balances generated through excess bond proceeds and interest earnings to debt service. Total net debt service savings are \$2.7 million General Fund and \$4.6 million Lottery Funds. New Other Funds expenditure limitations for the Department of Justice (\$52,430) and the Oregon Judicial Department (\$274,570) are established to accommodate the use of fund balances for debt service payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by \$7.7 million.

Sections 71, 78, and 466 of HB 5202 reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

The Subcommittee approved technical adjustments totaling \$6.7 million General Fund for Judicial Branch agencies and \$24.4 million General Fund for Legislative Branch agencies to recognize unexpended General Fund by those agencies from the 2019-21 biennium. Both the Judicial Branch and the Legislative Branch are allowed by statute to retain unexpended General Fund appropriations from the previous biennium.

### **Emergency Board**

#### **Emergency Board**

As part of the 2021-23 biennium statewide rebalance plan, HB 5202 adjusts the Emergency Board's special purpose appropriations as outlined below; the general purpose emergency fund of \$50 million General Fund is not modified.

- Eliminates the special purpose appropriation for state employee compensation changes of \$198 million and made General Fund appropriations to various state agencies of \$199.8 million for employee compensation changes and related adjustments.
- Eliminates the \$20 million special purpose appropriation for compensation changes driven by collective bargaining costs of workers who are not state employees added it to the Department of Human Services' budget for bargained compensation increases.
- Reduces the \$10 million General Fund special purpose appropriation for family treatment court programs by \$2,065,430; the funding was appropriated to the Oregon Judicial Department, Public Defense Services Commission, and the Department of Human Services.
- Eliminates the \$2.5 million special purpose appropriation for implementation of pretrial release modifications authorized under SB 48 (2021) and appropriated the funding to the Oregon Judicial Department for that purpose.
- Reduces the \$14 million special purpose appropriation made for fire severity resources by \$6,146,267, which corresponds to a General Fund increase for the Department of Forestry in the same amount, to enable the agency to pay severity resource expenses incurred for the 2021 forest fire season. The special purpose appropriation balance of \$7,853,733 remains available for future needs this biennium.
- Eliminates the \$1 million special purpose appropriation for purposes of the Oregon Conservation and Recreation Fund, which helps support a \$5 million General Fund deposit into the Fund.
- Eliminates the \$1,807,561 special purpose appropriation created for preparing the Office of the State Fire Marshal to become a separate state agency on July 1, 2023; the funding was provided to the Office and will support 19 positions (5.50 FTE) in the new agency.
- Eliminates the \$15,859,656 special purpose appropriation for addressing child welfare-related position needs in the Department of Human Services and appropriated the corresponding amount of General Fund to the Department for this purpose.
- Eliminates the \$49 million special purpose appropriation for behavioral health system transformation to support system investments and planned rate increases.
- Reduces the \$20 million special purpose appropriation made for addressing staffing issues at the Oregon State Hospital; \$10.8 million was provided to the Oregon Health Authority to add staff capacity, with the balance of \$9.2 million available for future allocation.

- Reduces, by \$3,228,818, the \$5.1 million special purpose appropriation made for the creation of the Department of Early Learning and Care. This amount was appropriated to the Department of Education to fund 34 positions (12.38 FTE) and other start-up costs associated with the new agency; the balance of \$1,901,447 remains available for allocation later in the biennium.
- Reduces the special purpose appropriation for the natural disaster prevention, preparedness, response, and recovery activities by \$25 million to help pay for drought resiliency and preparedness efforts. This leaves the balance at \$26.3 million for future allocation.
- Increases, by \$45 million, the special purpose appropriation for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget issues that the agencies are unable to mitigate; the new amount totals \$100 million.
- Establishes a special purpose appropriation in the amount of \$5,125,000 for allocation to the Department of Justice, Division of Child Support, for the Child Support Enforcement Automated System.
- Establishes a special purpose appropriation in the amount of \$19 million to be allocated to the Higher Education Coordinating Commission for an Oregon Tribal Student Grant program.
- Establishes a \$10 million special purpose appropriation to be allocated for establishing a grant program, loan program or lending program for the purpose of providing financial assistance to employers to mitigate the costs associated with compliance with the overtime compensation requirements under section 2 of House Bill 4002 (2022).
- Establishes a special purpose appropriation of \$50 million for allocation to the Department of Forestry for cash flow needs. The funding is for anticipated operational needs of the agency that may be compromised due to the financing of emergency firefighting costs while awaiting reimbursement of those costs from other sources.
- Establishes a \$42.5 million special purpose appropriation for increasing behavioral health provider rates by an average of 30%. The subcommittee approved the following instruction:

**BUDGET NOTE:** The \$42.5 million special purpose appropriation is intended to increase provider payment rates an average of 30% for behavioral health services under the medical assistance program for the purpose of improving access, maintaining provider networks, increasing wages, and retaining workers. Except to the extent delayed while waiting for approval from the Centers for Medicare and Medicaid Services, OHA shall increase fee-for-service payment rate increases effective no later than July 1, 2022, and all other payment rate increases no later than January 1, 2023. OHA shall propose strategies to measure the extent to which coordinated care organizations (CCOs) pass the rate increases through to behavioral health providers and strategies by which CCOs and OHA will measure the impact of the rate increase on behavioral health provider stability and capacity. OHA shall report these proposed strategies, in addition to an update on rate implementation, at the next meeting of the Emergency Board.

In most cases, if remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining balances become available for the Emergency Board for general purposes or will be available to the 2023 Legislature for any purpose.

## Adjustments to 2021-23 Agency Budgets

### ADMINISTRATION

#### Department of Administrative Services - American Rescue Plan Act (ARPA)

As part of HB Bill 5006 (2021), \$240 million in federal American Rescue Plan Act funds were approved for the Department of Administrative Services (DAS) to distribute in each Senate and House district in the amounts of \$4 million per Senate district and \$2 million per House district, for member-identified projects. After session, a subset of the projects required adjustments to project or descriptions. The Subcommittee approved the following revisions to the 2021 session member ARPA projects:

District	Member	OLD Recipient	Amount	New Recipient
S-20	Kennemer	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers	700,000	Oregon City Chamber of Commerce
S-25	Gorsek	Multnomah County	2,220,000	Seeding Justice
S-30	Findley	The Jefferson County Faith Based Network	750,000	City of Madras
H-22	Alonso Leon	Alianza Poder	500,000	Capaces Leadership Institute
H-24	Noble	CARES NW and the Family Justice Center	400,000	Family Justice Center
H-37	Prusak	West Linn Small Business Recovery Center	500,000	Lake Oswego Chamber of Commerce
H-46	Pham	City Repair Project	75,000	ROSE Community Development Corporation
H-50	Ruiz	Participatory Budgeting Oregon	200,000	Seeding Justice
H-60	Owens	Baker County	500,000	City of Unity

District	Member	OLD Project Description	Amount	NEW Project Description
S-26	Thomsen	Commercial Hangar at Ken Jernstedt Airfield/Anchor Way Multi-modal Street and Transit Improvement Project	500,000	E. Anchor Way/N. 1st St. Industrial Streets and Transit Center
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Winter Lakes High School Teen Pregnant/Parent Center Modular Building
H-24	Grayber	Small Business Grant Program	750,000	McMinnville Business Recovery and Resiliency Program

In addition to these revisions, the Subcommittee also approved Other Funds expenditure limitation, on a one-time basis, for the following state agencies for Senate and House district member ARPA projects approved in HB 5006 (2021) for state agency programs:

- \$1,000,000 - Oregon Department of Fish and Wildlife - Oregon Conservation and Recreation Fund, Outdoor Recreation Stimulus (H-34)
- \$750,000 - Oregon Department of Human Services - Nonviolent Crisis Intervention Training for Children’s Residential Facilities’ Staff (S-8)
- \$250,000 - Oregon Parks and Recreation Department - Hillsdale to Lake Oswego trail (S-19)
- \$1,250,000 - Department of Justice - Domestic Violence and Sexual Assault (DVSA) Housing Navigator (S-21)
- \$1,000,000 - Oregon State Marine Board - Abandoned and Derelict Boats (S-21)
- \$1,000,000 - Oregon Judicial Department - Modernize OJD electronic access to records (S-22)

The 2022 session budget plan fully allocates the remaining ARPA State Fiscal Recovery Fund and Capital Project Fund balances of \$338.1 million and \$36.8 million, respectively, for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact. Specific expenditures covered by ARPA are described under relevant state agency report sections.

**Department of Administrative Services**

The Subcommittee approved two Department of Administrative Services (DAS) requests recommended during the January meeting of the Interim Joint Committee on Ways and Means. The first increased Other Funds expenditure limitation by \$1,669,855 and authorized the establishment of two permanent full-time positions (1.16 FTE) for the Chief Human Resources Office to support the newly independent Oregon Department of Emergency Management (ODEM) and to address increased statewide training costs. The second increased Other Funds expenditure limitation by \$2,127,233 and authorized the establishment of 7 permanent full-time positions (5.46 FTE) and 4 limited duration full-time positions (2.33 FTE), for the Enterprise Goods and Services Division to address the following staffing needs:

- Out-of-State Workforce - \$1,344,816 Other Funds, two limited duration payroll positions (1.00 FTE) and six permanent positions (4.58 FTE), to manage work related to payroll for out of state workers, including registering and filing payroll tax exemptions with each state;

and for the DAS Risk Management to identify and address out-of-state exposures, including managing statewide policies, developing multi-state OSHA compliance, reviewing and updating insurance policies, and managing out-of-state workers compensation claims.

- OregonBuys Project - \$210,724 Other Funds, one limited duration Project Director (PEM F) position (0.75 FTE), to support Phase 2 of the DAS e-procurement modernization project.
- Reestablish the Division Administrator Position - \$421,114 Other Funds, one PEM H position (0.88 FTE), to restore an administrator position to lead the Enterprise Goods and Services Division.
- Temporary Support for New Agencies - \$150,579 Other Funds, one limited duration Procurement and Contract Specialist 3 position (0.58 FTE), to provide procurement services for newly independent state agencies (Emergency Management and State Fire Marshal).

To help provide legislators information on compliance within the Oregon Forward program, which is a state-run purchasing program promoting meaningful job opportunities for adults living with disabilities, the Subcommittee approved the following budget note:

**BUDGET NOTE:** The Oregon Forward program of the Department of Administrative Services will study the compliance of state agencies and local governments of OAR 125-055-0005 through OAR 125-055-0040. The Department shall provide a report to the Legislative Fiscal Office and to the legislative interim committees on Business with recommendations for improved compliance no later than September 30, 2022.

Two technical adjustments were approved to accurately reflect expenditure limitation values for the Office of the State Chief Information Officer and special payments from proceeds of previously issued bonds.

The Subcommittee approved, on a one-time basis, a \$4,000,000 General Fund appropriation and an increase of \$3,400,000 Other Funds expenditure limitation and for Enterprise Asset Management to purchase and operate additional fleet vehicles to accommodate requests from agencies related to staffing increases for the 2021-23 biennium.

A one-time \$3,345,000 General Fund appropriation was approved for the agency's Enterprise Information Services Division to support maintenance and operations of the Enterprise Microsoft 365 system.

The Subcommittee approved \$398,139 Federal Funds expenditure limitation for monies from the American Rescue Plan Act State (ARPA) Fiscal Recovery Funds for the Enterprise Information Services Division to enhance the functionality of the agency's Workday human resource information system to support case management and compliance needs.

In addition, the Subcommittee approved \$26,323,860 Federal Funds expenditure limitation for monies from the American Rescue Plan Act State (ARPA) Fiscal Recovery Funds for the Enterprise Information Services Division to expend on the following enterprise-wide broadband and cybersecurity investments:

- \$7,250,000 to continue the state’s partnership with Link Oregon.
- \$5,393,046 for contracted services to enhance the efficiency of network security operations, support the integrated risk management program, and maintain Security Operations Center infrastructure.
- \$7,230,256 to support the Cyber Security Services (CSS) network security equipment lifecycle replacement plan.
- \$3,085,756 to plan the implementation of Microsoft 365 security tools.
- \$3,364,802 and the establishment of 11 limited duration positions to support planning efforts for the Network and Security Modernization Program.

A one-time General Fund appropriation of \$500,000 was approved for DAS to contract with a third-party organization to assess gender-responsive practices at the Coffee Creek Correctional Facility. The purpose of the assessment is to establish a baseline for a strategic planning process, policy recommendation and improved protection of individuals serving sentences of incarceration at Coffee Creek Correctional Facility. Work on the assessment is anticipated to start by September 1, 2022. DAS and the third-party organization is expected to coordinate with the gender-responsive coordinator in the Governor’s Office and include the coordinator in the assessment process.

The assessment is expected to include a review of: (1) intake; (2) placement; (3) risk assessment; (4) case management; (5) mental, behavioral and physical health services; (6) vocational programs; (7) rehabilitation programs; (8) correctional staff; (9) organizational structure; and (10) reentry and transition programing. The assessment should also include whether there are currently in place adequate protections, policies, procedures, oversight and hiring practices to ensure that individuals serving sentences of incarceration at Coffee Creek Correctional Facility are not subjected to sexual assault or sexual harassment and to determine whether the current responses to sexual assault or sexual harassment are gender-responsive, culturally responsive and trauma-informed.

Several one-time General Fund appropriations were also approved by the Subcommittee for the Department to distribute the following entities for the following purposes:

- \$120,000,000 for distribution to the Portland Public Schools district for the relocation the Harriet Tubman Middle School.
- \$65,000,000 for distribution to the Oregon Worker Relief Fund to provide financial support directly to Oregonians who have lost their jobs but are ineligible for Unemployment Insurance and federal stimulus and safety-net programs due to their immigration status.
- \$100,000 for distribution to the Portland Council Navy League of the United States, USS Oregon (SSN 793) Commissioning Committee to support celebration events related to the commissioning ceremony of the USS Oregon (SSN 793) submarine.
- \$1,000,000 for distribution to Harmony Academy for program capacity, student transportation, and development of a statewide plan for expansion.
- \$10,000,000 for distribution to Metro for trash and sanitation services. Funds are intended to be utilized for trash pick-up, debris clean-up, abandoned vehicle removal, provision of dumpsters and trash bins and related employee/contractor costs associated with voluntary trash collection and mitigation. Funds are not intended to be utilized for activities associated with camp site removal or to backfill city funding.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly \$100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector; \$39.3 million of this amount was appropriated to DAS to distribute to nonprofit agencies as follows:

- \$8.2 million General Fund for NeighborImpact's *Rebuild Childcare* Plan, which will fund child care program expansions and support new child care programs in central Oregon by funding operating expenses, renovation costs, and training and business development plans for child care providers.
- \$1.2 million General Fund for Euvalcree's *Rebuild Childcare* Plan, which will fund renovation of the Euvalcree Center in Ontario, Oregon, and will provide training, professional development, and start-up operating costs for an estimated ten new in-home child care providers.
- \$7.9 million General Fund for the United We Heal Training Trust's *Rebuild Childcare* Plan, which will fund child care provider capital grants of up to \$14,000 for in-home providers and up to \$70,000 for child care centers; equipment grants of up to \$1,000 per provider; an accounting shared services pilot program; training, coaching, and mentorship for new providers; sub-awards for developing new black, indigenous, people of color (BIPOC)-focused child care centers; and administrative and operating costs.
- \$22 million General Fund for Seeding Justice's Capacity Building Grant Fund. \$19 million is for grants to culturally specific and other child care providers to become licensed, to expand services, or to start new child care centers; \$3 million is for program management costs, including technical assistance for grantees, data collection, evaluation, and reporting.

Please see the Department of Education and the Higher Education Coordinating Commission sections of this report for additional details of this investment to support the expansion of access to child care in Oregon.

Some components of the \$400 million housing package flow through the DAS budget; the Subcommittee approved various one-time General Fund appropriations to DAS to distribute to various entities to support community organizations and activities for the purpose of increasing affordable housing supply, and for supporting shelter and homelessness response efforts in specific communities. These include the following:

- \$15 million for distribution to the Society of St. Vincent de Paul of Lane County to serve as start-up capital for the creation of Community Housing Provider, a not-for-profit entity. Community Housing Provider will produce manufactured housing for low income buyers and rental housing for not-for-profit entities. It's anticipated the facility could create between 50-60 jobs, significantly reduce wait times for production of housing units, and prioritize delivery for affordable models and for those impacted by wildfires. Funds are expected to enable production of units to begin in 6-12 months.
- \$50 million for distribution to the Oregon Community Foundation (OCF), which will in turn make grants by Dec. 31, 2023, for community supported projects to convert motels and other existing structures to shelters and temporary housing throughout the state, following the model of a 2020-21 grant-making process known as Project Turnkey under which OCF vetted grant applicants and proposed sites. OCF's administrative costs for administering Project Turnkey will be covered as part of this appropriation. The Oregon Department of Housing and Community Services plans to prioritize Project Turnkey sites within its funding mechanisms for continuing site operations, which will include program monitoring of operational funds.



- \$5 million for distribution to the Hacienda Community Development Corporation to establish a revolving loan fund to serve first-time homebuyers, focusing on homebuyers who are Latino and Black, Indigenous and Persons of Color at 100-120% of area median income; the loan fund will enable Hacienda Community Development Corporation to provide down payment assistance and mortgage insurance to clients that receive housing counseling.
- A combined total of \$25 million to local governments for responses to homelessness. Funds are specifically directed to the following entities: Multnomah County (\$10 million); Washington County (\$750,000); Clackamas County (\$2 million); City of Hillsboro (\$1 million); City of Beaverton (\$750,000); City of Eugene (\$5 million); City of Salem (\$2.5 million); City of Bend (\$1.5 million); and the City of Medford (\$1.5 million). Allowable uses of the funds are:
  - Support for temporary emergency shelters, sanctioned camping, safe parking sites, and navigation centers that are low barrier, that have a maximum capacity of 150 people, that are connected to services, and that are voluntary for all individuals who utilize them. Funding can be used for acquisition renovation and operational costs for facilities that meet these criteria, as well as support for residents.
  - Hygiene services including portable toilets, shower trucks, laundry services, storage, washing stations, hygiene supplies and related services to people experiencing homelessness.
  - Outreach services to connect people to shelter, housing, and services.

Funding may not be used by local governments to backfill existing revenue streams or funds.

- A combined total of \$3 million for trash and sanitation expenses for cities outside the Portland Metro area. Funds are intended to be utilized for trash pick-up, debris clean-up, abandoned vehicle removal, provision of dumpsters and trash bins and related employee/contractor costs associated with voluntary trash collection and mitigation. Funds are not intended to be utilized for activities associated with camp site removal or to backfill city funding. Funds are allocated to the following cities: City of Eugene (\$750,000); City of Salem (\$750,000); City of Bend (\$400,000); City of Medford (\$350,000); City of Springfield (\$250,000); City of Corvallis (\$250,000); City of Albany (\$250,000).

As part of wildfire recovery efforts, the Subcommittee approved various one-time General Fund appropriations to DAS to distribute to the following entities for the following purposes:

- \$85,661 for distribution via the City of Gates to the Gates Rural Fire Protection district to offset the District's revenue losses from the 2020 wildfires.
- \$69,722 for distribution via the City of Stayton to the Stayton Rural Fire Protection District to offset the District's revenue losses from the 2020 wildfires.
- \$2,534,000 for distribution to the City of Phoenix Public Safety Center.
- \$375,000 for distribution to the Eugene Water and Electric Board for the Powder Activated Carbon Water Treatment Improvement Project.

Approval of an additional \$13 million in Article XI-Q Bonds authorized in SB 5701 to address the increasing costs of the North Valley Complex (also known as the Wilsonville building) requires Other Funds expenditure limitation of \$195,000 for cost of issuance for the bonds.

The Subcommittee approved an increase of \$21,307,675 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds approved in SB 5701 to be disbursed to the following grantees:

- \$3,048,464 for distribution to the McKenzie River Discovery Center.
- \$15,210,747 for distribution to the City of Portland Parks and Recreation for the North Portland Aquatic Center.
- \$3,048,464 for distribution to the City of Milton-Freewater for the police and dispatch station.

Various one-time General Fund appropriations to DAS were approved for distribution to the following entities for the following purposes:

- 1) \$5,000,000 for distribution to the Grande Ronde Hospital Foundation for the expansion of the Surgical Center and facilities.
- 2) \$1,300,000 for distribution to the City of Ashland for the Briscoe School Rehabilitation.
- 3) \$2,407,500 for distribution to Marion-Polk Food Share for the AWARE Food Bank.
- 4) \$1,000,000 for distribution to the Farmworker Housing Development Corporation for the Cipriano Ferrell Education Center Renovation.
- 5) \$2,000,000 for distribution to Heart of Oregon Corps Centralized Campus.
- 6) \$6,000,000 for distribution to Eugene Civic Alliance Civic Park.
- 7) \$7,500,000 for distribution to Lane County Fairgrounds Multi-Use Facility.
- 8) \$9,500,000 for distribution to the Central Oregon Intergovernmental Council for the CORE3 (Central OR Ready, Responsive, Resilient) program.
- 9) \$2,000,000 for distribution to the Columbia Gorge Children's Advocacy Center (DBA SafeSpace) for the Child Abuse Assessment Center.
- 10) \$4,000,000 for distribution to the City of Corvallis for Martin Luther King, Jr. (MLK) Park enhancements.
- 11) \$430,000 for distribution to the Prairie City School District #4 for the Bates Building renovation.
- 12) \$113,870 for distribution to the Prairie City Senior Citizens for building renovation.
- 13) \$1,340,213 for distribution to the Kids Club of Harney County to support phase 2 of the Geno's Youth Center.
- 14) \$5,000,000 for distribution to the Oregon Food Bank for the statewide warehouse.
- 15) \$1,926,000 for distribution to the City of Wilsonville for the Transit Center.
- 16) \$36,129 for distribution to the Grant County Senior Citizens Association for the Senior Center flooring and air purification system.
- 17) \$2,000,000 for distribution to the City of Independence to support the 9th Street Lift Station upgrade.
- 18) \$5,450,002 for distribution to the Benton County Crisis Center.
- 19) \$3,300,000 for distribution to the Peace Village to support SquareOne Villages.
- 20) \$165,000 for distribution to the MountianStar Family Relief Nursery to support the La Pine Satellite Location.
- 21) \$5,000,000 for distribution to the Lane County for Emergency Response Functionality.
- 22) \$3,000,000 for distribution to the Health Care Hub of South Deschutes County for the La Pine Community Health Center
- 23) \$2,950,000 for distribution to the Cultivate Initiatives for the Resource Hub and Navigation Center.
- 24) \$1,900,000 for distribution to the City of Salem to support Navigation Center.

- 25) \$1,125,000 for distribution to the Canby Center to support Thriving Together capital improvements.
- 26) \$525,000 for distribution to the City of Monmouth to support the skate Park replacement and recreation Park improvements.
- 27) \$405,000 for distribution to the Wheeler County to support the Glover Hall renovation.
- 28) \$4,590,000 for distribution to the Community Counseling Solutions to support the Northeast Oregon Regional Acute Care Center.
- 29) \$750,000 for distribution to the Newberg School District to support the Old Renne Park improvement.
- 30) \$1,360,000 for distribution to the Harney County Cultural Center for County Fairgrounds.
- 31) \$2,250,000 City of John Day to fund the Grant Union High School roof and the Humbolt Elementary HVAC projects.
- 32) \$350,000 for distribution to the Oasis Village to support transitional housing in Redmond.
- 33) \$3,800,000 for distribution to the City of Aurora for the Aurora Fire District Fire Station.
- 34) \$1,500,000 for distribution to the Salem Housing Authority to support Yaquina Hall.
- 35) \$500,000 for distribution to the Willowa History Center to support the restoration of the Bear-Sleds Ranger District Compound.

As part of the rural infrastructure package, the Subcommittee approved \$2 million Federal Funds expenditure limitation to distribute American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery Fund dollars to the Special Districts Association of Oregon Grant Program.

Other rural infrastructure package components budgeted in DAS include various one-time General Fund appropriations for distribution to the following entities for the following purposes:

- 1) \$1,000,000 for distribution to the Ella Curran Food Bank for food bank expansion.
- 2) \$80,000 for distribution to the Benevolent and Protective Order of Elks Independence, Lodge No. 1950 for veterans' outreach.
- 3) \$310,000 for distribution to the Devils Lake Water Improvement District for invasive aquatic vegetation management.
- 4) \$1,000,000 for distribution to the Lincoln City Parks and Recreation for the Regional Sport and Recreation Complex.
- 5) \$576,000 for distribution to the Port of Bandon for High Dock Administrative Offices.
- 6) \$1,140,000 for distribution to the Port of Newport for seawall repair.
- 7) \$70,000 for distribution to the Synapse Fitness Foundation for Executive Director position costs and training for one year.
- 8) \$2,600,000 for distribution to the City of Lebanon for the Park Accessibility Project.
- 9) \$75,000 for distribution to the Colton Rural Fire District for replacement of a water tender chassis.
- 10) \$900,000 for distribution to the City of Aumsville for the new Public Works Facility.
- 11) \$3,000,000 for distribution to the Strategic Economic Development Corporation of the Mid-Willamette Valley for Newberg Workforce Housing.
- 12) \$5,000,000 for distribution to the City of Roseburg for the Southern Oregon Medical Workforce Center.
- 13) \$3,000,000 for distribution to the City of Medford for the Rogue Credit Union Community Complex.
- 14) \$2,000,000 for distribution to the Crook County Fair for fairgrounds infrastructure.
- 15) \$2,000,000 for distribution to the Malheur County Fair for fairgrounds infrastructure.
- 16) \$2,000,000 for distribution to the Harney County Fair for fairgrounds infrastructure.
- 17) \$2,000,000 for distribution to the Grant County Fair for fairgrounds infrastructure.

- 18) \$2,000,000 for distribution to the Baker County Fair for fairgrounds infrastructure.
- 19) \$2,000,000 for distribution to the Lake County Fair for fairgrounds infrastructure.
- 20) \$900,000 for distribution to the South Wasco County School District #1 for the renovation of the South Wasco County High School track facilities.
- 21) \$1,500,000 for distribution to the Mid-Columbia Community Action Council for the Navigation Center.
- 22) \$1,000,000 for distribution to the Union County Fair for fairgrounds infrastructure.
- 23) \$1,000,000 for distribution to the Umatilla County Fair for fairgrounds infrastructure.
- 24) \$1,000,000 for distribution to the Wheeler County Fair for fairgrounds infrastructure.
- 25) \$1,000,000 for distribution to the Wallowa County Fair for fairgrounds infrastructure.
- 26) \$1,000,000 for distribution to the Morrow County Fair for fairgrounds infrastructure.
- 27) \$1,000,000 for distribution to the Sherman County Fair for fairgrounds infrastructure.
- 28) \$1,000,000 for distribution to the Wasco County Fair for fairgrounds infrastructure.
- 29) \$1,000,000 for distribution to the Gilliam County Fair for fairgrounds infrastructure.
- 30) \$1,500,000 for distribution to the Hermiston School District for the Columbia Basin Apprenticeship Training Center.
- 31) \$500,000 for distribution to the Ukiah School District for teacher housing.
- 32) \$250,000 for distribution to Umatilla County for the Umatilla County Road Digitized Pilot Project.
- 33) \$500,000 for distribution to the City of Heppner for the Community Development Fund.
- 34) \$166,666 for distribution to the City of Antelope for the Community Development Fund.
- 35) \$166,666 for distribution to the City of Spray for the Community Development Fund.
- 36) \$166,666 for distribution to the City of Mitchell for the Community Development Fund.
- 37) \$166,666 for distribution to the City of Fossil for the Community Development Fund.
- 38) \$166,666 for distribution to the City of Grass Valley for the Community Development Fund.
- 39) \$166,666 for distribution to the City of Rufus for the Community Development Fund.
- 40) \$166,666 for distribution to the City of Maupin for the Community Development Fund.
- 41) \$166,666 for distribution to the City of Moro for the Community Development Fund.
- 42) \$166,666 for distribution to the City of Wasco for the Community Development Fund.
- 43) \$166,666 for distribution to the City of Tygh Valley for the Community Development Fund.
- 44) \$166,666 for distribution to the City of Condon for the Community Development Fund.
- 45) \$166,666 for distribution to the City of Arlington for the Community Development Fund.
- 46) \$150,000 for distribution to Lane County for the East Gateway construction
- 47) \$250,000 for distribution to Lane County for Phase 1 construction of the South Lane Health Clinic.
- 48) \$1,500,000 for distribution to the City of Oakridge for renovation of the Willamette Activity Center.
- 49) \$250,000 for distribution to the City of Florence to for the Emergency Fuel Station project.
- 50) \$3,600,000 for distribution to Lane County for the Goodpasture Covered Bridge Rehabilitation project.

The Subcommittee approved \$309,332,010 Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds for expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency. An additional \$36,795,418 Federal Funds expenditure limitation related to American Rescue Plan Act (ARPA) Capital Projects Funds was added to transfer the monies to the Oregon Business Development Department for deposit in the Broadband Fund for grants to increase broadband internet availability across the state.

The amount of \$10,000,000 General Fund was approved for deposit into the Capital Projects Fund established under ORS 276.005 for state facilities security and capital improvements.

The Subcommittee approved \$82,495,564 Federal Funds expenditure limitation for expenditures supported by CARES Act Coronavirus Relief Fund. Of the total, \$7,779,000 reflects monies provided for COVID-19 pandemic response activities for the Oregon Department of Human Services (ODHS). The remaining \$74,716,564 of the total expenditure limitation increase will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency.

#### **Office of the Governor**

The Subcommittee approved \$365,928 General Fund for a Principal Executive Manager G (0.63 FTE) to serve as the corrections ombudsman, which the Governor is required to appoint under ORS 423.400. The current Governor has not appointed anyone to serve as the required corrections ombudsman during their administration. The ombudsman position would provide access to an independent individual with knowledge of the Department of Corrections (DOC) policies and procedures, as well as, the legal and constitutional protections afforded individuals in DOC custody. The duties of the Correction Ombudsman are fully detailed in ORS 423.405 - 423.450.

The Subcommittee approved \$199,106 General Fund for a Principal Executive Manager G (0.42 FTE) to serve as a corrections gender-responsive coordinator. It is expectation that the individual chosen to serve as the coordinator will have adequate training on gender-responsive, culturally responsive and trauma informed correctional practices and appropriate standards, policies and practices for individuals serving sentences of incarceration. The position will assist in the assessment of the Coffee Creek Correctional Facility being conducted by the Department of Administrative Services and ensure that those who are incarcerated or formerly incarcerated are able to participate in this assessment process. Work on the DAS study is anticipated to start by September 1, 2021.

The Subcommittee also approved the transfer of the budget for the Office of Immigrant and Refugee Advancement from the Office of the Governor to the Department of Administrative Services (DHS) in compliance with the anticipated passage of SB 1550. The funding for the office was approved during the 2021 session with the passage of SB 778. The Office of the Governor had yet to hire any positions or incurred any expenses related to setting up the new Office, therefore the full previously authorized funding amount of \$1,376,037 General Fund and all four positions (3.83 FTE) were removed from the budget for the Office of the Governor and transferred to DHS.

**Oregon Liquor and Cannabis Commission**

For the Oregon Liquor and Cannabis Commission (OLCC), the Subcommittee approved an Other Funds expenditure limitation increase of \$504,000 to continue development of the online beer and wine privilege tax reporting system. System changes will enhance user functionality and increase technical support for stakeholders. Other Funds expenditure limitation in the amount of \$210,000 was approved to replace a faulty main sewer line to the agency’s existing headquarters building, which was constructed in 1954. Agency staff will remain in this facility until a new headquarters and warehouse facility is constructed, and the basic health and safety infrastructure must be maintained.

An increase in the amount of bonds authorized for issuance for OLCC projects was approved by the Subcommittee, to reflect cost increases in labor, materials, and the price of suitable, buildable acreage along the I-5 corridor. Costs estimates for a new warehouse and headquarters facility, an automated order fulfillment and conveyor system, and modernization of OLCC’s information systems were developed in 2018. Since that time, the supply of suitable land has decreased, while labor and material shortages along with inflation have resulted in funding shortfalls for the technology and land/warehouse projects in the 2021-23 biennium. The Bond Authorization bill (SB 5701) includes an additional \$5 million in Article XI-Q bonds for the agency’s automated conveyor and order fulfillment system, resulting in the need for additional Other Funds expenditure limitation in the amount of \$30,000 in HB 5202 to cover cost of issuance. A further \$77,917,783 in article XI-Q bonds was approved in the Capital Construction bill for land acquisition and construction of a warehouse/headquarters facility; associated cost of issuance for that bond sale requires additional Other Funds expenditure limitation in HB 5202 of \$792,217. Debt service for the 2021-23 biennium will decrease by \$3,117,526 because the sale of bonds for the projects will be delayed until the spring of 2023. Bonds, debt service and cost of issuance on these projects will be paid with liquor revenue; these bonds do not count toward the state’s bond limit. The following table illustrates the total amount of bonds authorized for each of the projects:

<b>Project Description</b>	<b>2021 Approved Bond Authority</b>	<b>2022 Additional Bond Authority</b>	<b>2021-23 Total</b>
Land Acquisition/Warehouse and Headquarters Facility	\$53,170,000	\$78,710,000	\$131,880,000
Information Technology Systems Modernization	\$27,390,000	\$ -30,000	\$27,360,000
Conveyor and Order Fulfillment System	\$10,175,000	\$5,030,000	\$15,205,000

**Public Employees Retirement System**

The Subcommittee approved \$17.3 million of General Fund, on a time-time basis, for deposit into the Employer Incentive Fund and a supplement increase of \$17.5 million in Other Funds expenditure limitation, on a one-time basis, for expenditure from the Employer Incentive Fund into employer side accounts in order to meet the state matching funds requirement under current law.

The Subcommittee approved \$2.7 million in supplemental Lottery Funds expenditure limitation (sports betting revenue), on a time-time basis, to reconcile with the Department of Administrative Services - Office of Economic Analysis revenue forecast (March 2022). The

combination of General Fund and forecasted Lottery Funds revenue has been estimated to be sufficient to meet state matching funds requirements to resolve the current waitlist and is expected to add a total of \$184 million in side account assets, which includes employer contributions of \$148.1 million and state matching funds totaling \$36.6 million.

### **Oregon Racing Commission**

A \$53,106 Other Funds expenditure limitation increase and one permanent half-time position (0.25 FTE) was approved for the greyhound racing reporting requirements in SB 1504 (2022).

### **Department of Revenue**

A change in the methodology used by the Department of Revenue (DOR) to distribute grant funds to counties associated with lost tax revenue related to the 2020 wildfires was approved. HB 5006 (2021) provided a one-time General Fund appropriation of \$23.2 million for DOR to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. As directed in the budget report to this bill, DOR made the first distribution of \$4.8 million to counties in December 2021. Rather than having counties come back annually and attest to their loss as directed in the budget report, a one-time disbursement of the remaining \$18.4 million to counties in the same proportion counties received in the first distribution was approved. This approach was approved to maximize use of the funds by providing resources as soon as possible to the impacted counties. The following grants will be provided to counties:

- Clackamas - \$446,166
- Douglas - \$248,458
- Jackson - \$10,803,960
- Klamath - \$871,329
- Lane - \$2,211,940
- Lincoln - \$795,012
- Linn - \$275,824
- Marion - \$2,732,938

A General Fund appropriation of \$326,344 was provided for DOR's Business Division, to administer the Oregon Psilocybin Services Act, which was approved by voters in the 2020 General Election with the passage of Measure 109. The funding supports one permanent full-time Operations and Policy Analyst 3 position (0.50 FTE) and one permanent full-time Administrative Specialist 2 (0.50 FTE) to ensure taxpayer compliance with the Act. The funding also supports Attorney General expenses for legal advice and assistance with appeals or litigation.

One-time General Fund of \$400,000 was approved for the Department of Revenue (DOR) for the Electronic Valuation Information System (ELVIS) technology project. This action provides General Fund to cover the taxable portion of the project and frees up a commensurate amount of bond authorization. As a result of this action, an Other Funds expenditure limitation decrease of \$435,000, which includes \$35,000 for cost of issuance, was included for the decrease in expenditure of Article XI-Q Bond proceeds on the project authorized in SB 5701.

Last year DOR worked with an architect to develop a space plan for the Revenue Building focused on improving the safety and security of taxpayer information and agency operations. The Subcommittee expressed support for the agency's associated funding request, but it was not approved due to wanting some additional details about the project, including the results of a pending seismic assessment. A related budget note was adopted by the Subcommittee:

**BUDGET NOTE:** The Department of Revenue (DOR), in consultation with the Department of Administrative Services (DAS), is directed to report back to the May Emergency Board on a proposal for security upgrades to the Revenue Building in Salem. The report must include an estimate of costs and proposed building upgrades that are solely related to security at the DAS-owned building. The report must also include the results of DAS's seismic assessment on the building and any capital construction projects identified for the building in DAS' six-year major construction budget plan.

### **Secretary of State**

The Subcommittee approved two budget adjustments for the Corporations Division including a \$500,000 Other Funds expenditure limitation increase to accommodate transaction and service fees paid due to the growth in credit card payments. Since the beginning of the COVID-19 public health emergency, the Division has experienced a 26.6% increase in the number of transactions being paid with bank cards. The second budget adjustment is a one-time \$194,248 Other Funds expenditure limitation increase for the establishment of two limited duration Public Service Representative 4 positions (1.25 FTE) to reduce customer wait times and increase service levels at the Corporation Division Call Center. The Subcommittee also approved the establishment of one limited duration Archivist 1 position (0.63 FTE) to increase the rate of old legislative records being preserved by the Archives Division through digitization. One limited duration Archivist position was approved as part of the agency's 2021-23 legislatively adopted budget to begin this work, but as the preservation work got underway the records were more deteriorated than initially estimated.

An Elections Division request for a \$5,300,000 Federal Funds expenditure limitation increase to pay costs associated with the Oregon Centralized Voter Registration (OCVR) system replacement project was also approved. This project is part of a modernization effort involving the state's centralized voter registration and elections management software. After reviewing requests for proposals, and in consultation with an advisory committee that included local elections representatives, a vendor was selected that recently completed similar projects in Arizona and Washington. The requested amount should be sufficient to pay remaining 2021-23 biennial costs. The project will be completed next biennium. The Subcommittee also approved a fund shift of \$327,112 supporting an Operations and Policy Analyst 3 and a Principle Executive Manager D in the Elections Division, which changed position support funding from Help America Vote Act federal funding to the General Fund. This fund shift results in a \$327,112 General Fund increase and a \$327,112 Federal Funds expenditure limitation decrease. The federal Help America Vote Act (HAVA), which passed in 2002, provided limited federal funding to be used by states to defray the cost of required changes to elections systems and processes made by the law. With this shift, all of the state's remaining HAVA funds are now being used to pay the one-time OCVR replacement project costs instead of supporting ongoing position costs.



HB 5006 (2021) appropriated \$2,000,000 General Fund to the Secretary of State for “grants to counties to address county elections offices equipment and technology needs.” At the time of passage, no formal plan for these grants had been developed, so the Elections Division worked with the Oregon Association of County Clerks on the best way to distribute the funds. The new plan requires some changes to the previously stated intended uses and therefore requires legislative approval. As such, the Subcommittee approved a new elections improvement plan that includes \$120,000 grants for each county, along with new postal barcode scanners for a total cost of \$1,160,000; \$370,000 of the previously approved General Fund support would be used by the Secretary of State to procure statewide elections services such as public service announcements, search engine optimization, and statewide ballot tracking, which are cheaper for the state to provide centrally rather than having each county attempt to procure their own equivalent services individually. The remaining \$470,000 would be held back as contingency funds for potential emerging elections needs. Any contingency monies remaining would be distributed equally among counties at the end of the biennium.

The Subcommittee approved an Administrative Services Division \$550,000 Other Funds expenditure limitation increase to replace the agency’s aging server room equipment and HVAC units. Approval was also provided to shift the funding supporting two information technology positions in Administrative Services from Help America Vote Act (HAVA) federal funding to Other Funds from agency administrative charges. States are no longer receiving new federal HAVA funds. This fund shift results in a \$414,248 Other Funds expenditure limitation increase and a \$414,248 Federal Funds expenditure limitation decrease.

#### **State Library of Oregon**

After the passage of HB 5017 (2021), the budget bill for the State Library of Oregon, it was discovered that limitation for the agency’s non-assessment Other Funds account and assessment Other Funds account were reversed. The Subcommittee approved a net zero technical adjustment to accurately reflect expenditure limitation values for these two accounts.

### **CONSUMER AND BUSINESS SERVICES**

#### **Department of Business and Consumer Services**

The Subcommittee approved a \$244,807 Other Funds expenditure limitation decrease and a corresponding \$244,807 Federal Funds expenditure limitation increase to correct for the funding split of a position in the Building Codes Division. The agency’s request to reclassify 17 positions, increase months on two positions, establish two positions, and abolish two positions within four divisions of the Department of Consumer and Business Services was also approved with a net cost of \$393,532 Other Funds.

The Subcommittee approved a \$2,900,000 Federal Funds expenditure limitation increase and the submission of a federal grant application from the Department to the U.S. Department of Labor for federal Occupational Safety and Health Administration (OSHA). The federal funds provided by the grant will cover COVID-19 related costs that Oregon OSHA is currently paying for with Other Funds, freeing up state funding to pay for Oregon OSHA safety conferences and consultations to underrepresented communities; replacement of lab equipment; public education material for employers; and the continuation of a grant program that provides funds to community organizations for health and safety training.

### **Health Related Licensing Boards**

For the Oregon Board of Medical Imaging, the Subcommittee approved an increase of \$202,000 in Other Funds expenditure limitation and authorized an increase of 0.25 FTE to the agency's existing Investigator 2 position, to address increasing investigatory workload, increased board stipends, and other miscellaneous costs.

### **Bureau of Labor and Industries**

The Subcommittee approved an increase of 0.25 FTE on an Office Specialist 2 position as a technical adjustment to correct for its omission during the preparation of the 2021-23 current service level; costs associated with the higher FTE will be covered with existing limitation.

A net-zero adjustment was approved as a technical adjustment between appropriations in appropriated fund 3400. The Wage Security Fund is reduced by \$1,836,757 and the Operating Fund is increased by \$1,836,757.

A General Fund appropriation of \$2,006,730 was approved for the cost of relocating BOLI's main headquarters from the Portland State Office Building to 2525 SW 1st Ave., Portland. An additional \$684,500 General Fund was approved for BOLI's Civil Rights Division to address age discrimination in the workplace. The funding goes to hire two permanent full-time positions (1.00 FTE) and to provide communications and research support.

The Subcommittee approved a General Fund appropriation of \$173,164 for the Wage and Hour Division's increased wage claim workload. The funding goes to support two permanent full-time bilingual positions (1.00 FTE) for the program. The Division also received authorization for three permanent full-time positions (1.50 FTE) and one reclassification to add enforcement and education capacity to the Division's Prevailing Wage and Administrative Prosecution units. This change has a net-zero Other Funds expenditure impact due from savings related to changes in how prevailing wage rates are set brought on by the passage of SB 493 (2021). The Personal Services cost increase of \$269,493 will be offset by a Services & Supplies decrease in Professional Services.

A General Fund appropriation of \$509,117 and four permanent full-time positions (2.00 FTE) was approved to enforce wage and hour laws required in HB 4002 (2022). The funding and positions will expand BOLI's Protective Investigation and Enforcement (PIE) unit, within the Wage and Hour Division to meet its education and enforcement responsibilities in the agriculture industry.

**Mental Health Regulatory Agency**

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Legislative Assembly approved \$300,000 General Fund in the agency’s 2021-23 legislatively adopted budget for engaging a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity. The agency is to submit a written report on the study and plan to appropriate legislative policy committee(s) no later than December 31, 2022, along with presenting this information in its budget hearings during the 2023 legislative session.

The initial plan was for the agency to evenly split the cost of this study between both licensing boards. However, due to accounting and budget system constraints, the entire \$300,000 General Fund was budgeted in the Board of Licensed Professional Counselors and Therapists; HB 5202 includes a technical budget adjustment to split the amount between both boards.

**Real Estate Agency**

To help plan for and implement a new online licensing and case management system, the Subcommittee approved the establishment of one full-time limited duration position (0.75 FTE) and an increase of \$151,083 Other Funds expenditure limitation for the Real Estate Agency. The position’s responsibilities include working with the Oregon State Chief Information Office on the Stage-Gate information technology project planning process, drafting the business case, establishing benchmarks for the replacement system, and developing a 2023-25 policy package.

**State Board of Tax Practitioners**

The State Board of Tax Practitioners licenses and oversees Tax Preparers, Tax Consultants, and tax businesses. The Board’s revenues are principally derived from annual licensing and business registration fees. Other sources of revenue include civil penalties, exam applications fees, fines, and interest. The Board collects most of its revenue twice annually, between April 15th and June 15th, and August 15th and October 15th.

The number of licensees and examinees for licensure has been steadily declining over the past few years, particularly over the last 21 months during the COVID-19 pandemic. Between February and November 2021, the number of active licensees decreased by 390, or 11.7 percent. Furthermore, the number of individuals who took a licensing exam during 2021 decreased by approximately 23 percent from 2020.

Based on the November 2021 projections, the Board estimates a biennial shortfall of just over \$72,000 in 2021-23. In December 2021, the Interim Joint Committee on Ways and Means recommended approval of the Board’s request for fee increases and an expenditure limitation request; the Subcommittee approved these, adding \$72,100 Other Funds expenditure limitation.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

An allocation of \$18,193,388 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds expenditure limitation) was approved for the Oregon Business Development Department (OBDD) for grants to local governments and other authorized organizations in the following amounts, for the following water related infrastructure projects:

- \$160,00 to the City of Garibaldi for a Wastewater Master Plan
- \$201,128 to the City of Garibaldi for Smart Water Meters
- \$7,000,000 to Hyak Tongue Point, LLC for a 1500 Metric Ton Mobile Lift Project
- \$1,150,260 to the City of Reedsport for a Flood reduction resiliency project
- \$1,400,000 to the City of Waldport for Wastewater Treatment Plant Disinfection System Improvements
- \$2,500,000 to the City of Mill City for Sewer Improvements
- \$757,000 to the City of Aumsville for Drinking Water System Improvements
- \$2,250,000 to the City of Lafayette for a Reservoir Project
- \$2,500,000 to the City of Falls City for a Wastewater Treatment Facility
- \$275,000 to the City of Merrill for Water Line Improvements

The Subcommittee approved a \$1.5 million General Fund appropriation to the Oregon Business Development Department to provide a grant to the Historic Rivoli Theater Performing Arts Center Restoration Coalition for work on the Rivoli Theater restoration as a part of a package of investments in rural infrastructure.

A General Fund appropriation of \$2 million was approved for OBDD to provide grants to local governments to aid in the short and long-term efforts to recover from the recent wildfire seasons was approved for inclusion in the measure. The funding is available for a variety of activities that include, but are not limited to human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved \$6 million General Fund for deposit in the Eastern Oregon Border Economic Development Board Fund along with the establishment of a corresponding \$6 million Other Funds expenditure limitation. This will allow OBDD to transfer these monies to a third-party administrator that is under contract with the Board for the purpose of operating grant and loan programs to enhance and expand workforce development or economic development in the region covered by the board.

A General Fund appropriation of \$835,000 was approved for distribution to the Crescent Sanitary District. This action was coupled with corresponding reductions in the transfer from the Department of Administrative Services, and the Other Funds expenditure limitation for, American Rescue Plan Coronavirus State Fiscal Recovery Fund monies provided to the Oregon Business Development for distribution to the

Crescent Sanitary District. These actions affected a change in the project funding to allow the Sanitary District to use awarded funding to retire debt associated with the underlying project with no change to the total amount of state support provided.

A reallocation of funding was approved for previously approved and budgeted American Rescue Plan Act Coronavirus State Recovery Fund monies. Other Funds expenditure limitation of \$15 million that had been provided to the agency for distribution of ARPA monies to Lincoln County for the Panther Creek Septic and Stormwater project was reduced by \$11 million and a new, corresponding \$11 million Other Funds expenditure limitation was established to allow the Oregon Business Development Department to distribute the monies to the Panther Creek Water District for regional drinking water quality improvements. Additionally, the City of Sandy - Wastewater Treatment Plant project was renamed: City of Sandy - Wastewater System Improvements.

An increase of \$36,795,418 Other Funds expenditure limitation was approved for spending American Rescue Plan Act Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to OBDD for deposit in the Broadband Fund. Fund monies can be used to provide grants or loans through the Oregon Broadband Office, along with covering office administrative costs. Projects eligible for funding those for the planning and development of broadband service infrastructure, digital literacy, digital inclusion, and digital adoption.

The Subcommittee approved a \$600,000 General Fund appropriation and the authorization to establish a limited duration position (0.25 FTE) for OBDD to complete a specified number of market analyses in coordination with Oregon market advocates for the following emerging sectors:

- Organic agriculture and organic products
- Cannabis
- Commercial music including performance, manufacturing, distribution and other sales
- Ocean resources and the blue economy
- Live performance (theater, arts, other live events)

The analyses are intended to include, but not be limited to, identifying and discussing policies and actions that may be taken to increase the competitiveness and support the growth of the sector; analysis of the competitive economic strengths and weaknesses of the sector in Oregon; evaluation of revenues that the State of Oregon derives from the sector; indirect and direct economic impacts; demographic details such as race, wage, and geographic distribution; and, as applicable, recommendations for actions to take in response to changes in federal regulations.

**BUDGET NOTE:** In conjunction with the funding provided to the Oregon Business Development Department to conduct emerging sector statewide market analyses, the Department shall provide a report that includes copies of the specified market analyses and a summary of each to the appropriate legislative committees or interim legislative committees on economic development or recovery no later than March 15, 2023.

A one-time appropriation of \$984,000 General Fund was approved for distribution to the City of St. Helens for financial support required to complete a number of activities related to the fill and redevelopment of a portion of the city's wastewater lagoon connecting the city's downtown riverfront district with the city-owned industrial park. The funded activities include a technical feasibility study, critical infrastructure resiliency assessment, and addressing environmental, public health, and community development considerations.

A one-time appropriation of \$2 million General Fund was made for distribution to the Portland Japanese Garden was approved. The funding supports the construction of the International Japanese Garden Training Center that supports programs, collaborations, and experiential education for youth and adults. This state support represents roughly eight percent of the total project costs.

The Subcommittee approved a one-time appropriation of \$15 million General Fund for distribution to the Oregon International Port of Coos Bay to support the continuation and final completion of the engineering and design work related to the deepening and widening of the Federal Navigation Channel at Coos Bay to support existing businesses and promote new business opportunities.

An increase of \$1.5 million Other Funds expenditure limitation was approved for OBDD to spend monies transferred to the Broadband Fund by the Public Utilities Commission. As required by statute, the Commission approved the transfer of this amount, which was of the lesser of \$5 million, or that amount in excess of the amount designated by the Commission as necessary to ensure basic telephone service, from the Universal Service Fund. Monies will be used for the planning and development of broadband infrastructure.

Several budgetary adjustments were approved for the Department related to the expenditure of funding that was authorized in the prior biennium but was not fully expended before the end of that biennium. No new funding is being allocated. Adjustments to expenditure limitations for Lottery, Other, and Federal Funds are for fund balances carried forward from prior biennia. The General Fund appropriation mirrors that amount that was appropriated in the prior biennium but reverted to the General Fund at the close of the prior biennium prior to being expended. The individual adjustments include:

- An increase of \$283,034 Lottery Funds expenditure limitation in the Infrastructure Program for remaining contractual payments associated with the funding of the Columbia Corridor Drainage Districts Joint Contracting Authority project, Levee Ready Columbia. This action will allow the agency to expend the remaining Lottery Funds balance carried-forward from the prior biennium from the original \$500,000 allocation for this project.
- A General Fund appropriation of \$89,479 was approved to re-establish funding for the completion of financial support to the Confederated Tribes of the Warm Springs Reservation of Oregon for improvements to the Warm Springs Wastewater Treatment Plant, installation of water meters, and improvements to the water distribution system. Total project costs of \$7.8 million were provided in the prior biennium through a \$3.58 million General Fund allocation from the Emergency Board and a \$4.22 million General Fund appropriation in SB 5723 (2020 2nd Special Session) the amount appropriated in this bill represents the unspent portion of those funds.
- Establishment of a \$287,800 Other Funds expenditure limitation for Coronavirus Relief Funds (CRF) to allow the agency to account for expenditures of CRF funds that were not completed in the prior biennium. These expenditures were completed in December of 2021 and

represent residual fund balances from the original \$10 million allocation of CRF monies for the Rural Broadband Capacity Program that was made to the agency through Emergency Board action in June of 2020.

- Establishment of a \$2,940,041 Other Funds expenditure limitation from the Tide Gate Grant and Loan Fund to allow the agency to expend the residual fund balance remaining in the fund from allocations of \$3 million in Lottery Funds that were transferred to the fund in the prior biennium.

Increased expenditure limitation of \$1,680,000 Other Funds was approved for the Arts and Cultural Trust to expend monies provided by the Oregon Community Foundation for two programs; \$1.5 million of the total supports a grant program to provide relief funding to Oregon artists who have experienced financial hardship during the COVID-19 Pandemic due to cancellations of exhibitions, performances, rehearsals or other activities with a stipend, events, teaching opportunities, book signings, or other professional presentation opportunities. The remaining \$180,000 will be distributed to each of the Cultural Trust's 36 County Cultural Coalitions in support of their Cultural Plan, which includes grant awards to cultural nonprofits, artists, and, as applicable, to those populations who have been disproportionately impacted by COVID-19 and for the continued development of programs and services.

The Subcommittee approved \$803,500 Federal Funds expenditure limitation for the Arts Program for funding from the National Endowment for the Arts to support nonprofit arts programs and services including the provision of operating support grants and program administration.

Increased Federal Funds expenditure limitation of \$1 million, and the authorization to establish a limited-duration statewide recovery coordinator position (0.58 FTE) was approved for the Department to expend anticipated grant monies from the U.S. Department of Commerce, Economic Development Administration. The agency will use approximately half of the funding to create an investment map to guide broadband investment strategy and a broadband planning map. The remaining portion will be used for the implementation of findings and recommendations of the COVID-19 Equitable Economic Recovery Plan currently in development by the agency.

Increased expenditure limitation of \$641,475 Lottery Funds and the authorization to establish three permanent, ongoing positions (1.75 FTE) was also approved. These management positions will be established within the Business, Innovation and Trade program and be used in conjunction with organizational adjustments to address program administration capacity, span of control, and program delivery issues.

### **Employment Department**

The Subcommittee approved a \$5,176,629 increase in the Employment Department's Federal Funds expenditure limitation to support a grant award for workforce training and job placement services to Southern Oregonians impacted by the 2020 wildfire season and the COVID-19 pandemic. Seven limited duration positions (5.60 FTE) are authorized, as follows:

- Five Business and Employment Specialist 2 (4.00 FTE);
- One Program Analyst 1 (0.80 FTE); and
- One Program Analyst 2 (0.80 FTE).

### **Housing and Community Services Department**

The budget for the Housing and Community Services Department (HCSD) was increased by \$46,644 General Fund and General Fund Debt Service for bond-related activities was decreased by a corresponding amount, to correct miscategorized budgeted expenditures. The Subcommittee approved non-recurring General Fund for housing investments for the following amounts and purposes:

- \$65 million for preservation and rehabilitation of affordable housing projects. This supplements \$100 million approved for this purpose during the 2021 legislative session, and for which associated Other Funds expenditure limitation and position authority was also approved by the Subcommittee (discussed below).
- \$10 million for land acquisition on which affordable housing will be built, augmenting a 2021 session investment of \$20 million. The funds serve as seed money for revolving low or no interest loans, enabling developers to quickly secure available land for housing projects. The General Fund will be transferred to the Housing Acquisition Fund and spent as Other Funds. Associated Other Funds expenditure limitation was also approved (discussed below).
- \$50 million to address cost increases in HCSD-funded developments that have been impacted by supply chain disruption, labor cost increases, tax credit availability, and require additional support to remain viable. This supplements \$5 million approved for this purpose during the 2001 legislative session, and for which associated Other Funds expenditure limitation was also approved by the Subcommittee. Funds will be transferred to the General Housing Account, to be used as gap financing. An associated Other Funds expenditure limitation increase is referenced below.
- \$35 million for development of smaller scale affordable rental housing. The projects will add an estimated 175 additional units, largely in more rural areas of the state. Associated Other Funds expenditure limitation for these funds was also approved (discussed below).
- \$20 million for manufactured housing park acquisition gap financing to supplement available funding for acquisition of manufactured housing parks that are at risk of sale or closure, to prevent displacement of residents. The funds will be utilized as grants rather than loans, and are estimated to preserve an additional five parks, or approximately 300 affordable homes.
- \$20 million for development of affordable homes for purchase, to be paired with Local Innovation Fast Track (LIFT) bond proceeds, authorized by Article XI-Q of the Oregon Constitution. Ownership constraints and limited funding make LIFT more difficult to utilize for construction of homes for purchase, but the investment may help to incentivize development in rural areas and allow for greater density in urban areas. The Housing and Community Services Department will seek to transfer these funds to the General Housing Account when specific funding criteria are developed -- perhaps early in 2023 -- and will seek Other Funds expenditure limitation at that time.
- \$500,000 for policy development and coordination, along with support for local government planning and response efforts to address homelessness. Funds support the creation of a permanent, full-time policy position (0.58 FTE) within the Housing and Community Services Department to coordinate, analyze, and prioritize homelessness responses between state agencies and local partners, and to support an Interagency Council on Homelessness. Because this is one-time funding, the position will be supported with permanent, ongoing resources in future biennia. In addition to the staff position, resources will support the establishment of the Interagency Council on Homelessness to be managed through the Governor's Office. Approximately \$250,000 of this investment will also be used to support



local contracts with Built for Zero, a collaborative service to help communities establish and implement action plans to reduce and eliminate homelessness.

- \$15 million for homeowner supports. Funds will provide resources to organizations serving homeowners. Funds may be used for operation capacity, technology and software needs, pandemic-related needs and expenses for Home Ownership Centers and non-profits serving low-income homeowners, for Manufactured Homeowner counseling, and to expand outreach, mediation services and marketing associated with manufactured housing Community Dispute Resolution Centers.
- \$80 million for homelessness prevention and response efforts delivered through HCSD programs and community partners. The Department will evaluate the service capacity of its partners to determine the specific amounts for programs and subrecipients. Of the total, \$30 million is anticipated to be directed to homeless prevention efforts, though more resources may shift to homeless prevention if homeless service provider capacity does not materialize. Eligible programs for these efforts include the following:

Homelessness prevention

- The Oregon Eviction Diversion and Prevention Program, providing flexible resources such as rental and other financial assistance, legal services, navigation, mediation;
- The Emergency Housing Assistance Program, providing flexible resources for services such as street outreach, emergency shelter, rapid rehousing, and homelessness prevention; and
- Funding to the Oregon Worker Relief Coalition to provide flexible funds for homelessness assistance and prevention. Funds shall be provided to the Coalition through Seeding Justice through an advance payment.

Homelessness services

- Out of the Cold program for shelter support, street outreach, move in costs and short-term rental assistance, provided through Community Action Agencies and culturally based organizations;
  - Supplanting Emergency Solutions Grants – Coronavirus Relief grants to community-based organizations and Community Action Agencies to ensure programs can operate through next shelter season;
  - Shelter support, including operating funds to properties developed through Project Turnkey;
  - Navigation Center funding for operational support or services for the unhoused;
  - Shelter and outreach to tribes and community-based organizations;
  - Services to runaway and homeless youth provided through the Oregon Department of Human Services; and
  - Shelter plus and other medical respite models, including a pilot with Mid-Willamette Valley Community Action Agency.
- \$966,262 for a grant to Mid-Willamette Valley Community Action Agency (MWVCAA) for shelter services. The grant will allow MWVCAA to seek reimbursement from the Federal Emergency Management Agency (FEMA) for extraordinary shelter costs related to COVID-19 in 2020-21; MWVCAA will return an equivalent amount of funds granted during the previous biennium, seek FEMA reimbursement for an equivalent amount of shelter costs, and apply the new grant to shelter costs in the current biennium.

The Housing and Community Services Department (HCSD) estimates that while 100% of a one-time \$100,000,000 General Fund appropriation included in the 2021-23 legislatively adopted budget for affordable housing preservation is anticipated to be awarded to projects during the 2021-23 biennium, only 10% is anticipated to be spent this biennium. The Subcommittee's approval of an additional General Fund appropriation of \$65 million in preservation funding (referenced above, also anticipated to be fully awarded during the current biennium) for affordable housing preservation and rehabilitation projects, enhances the previous investment. Preservation funds will be transferred to the General Housing Account and expended as Other Funds. A total of \$52.5 million Other Funds expenditure limitation was approved for expected expenditures in 2021-23, with the remaining \$122.5 million associated expected to be sought in the 2023-25 biennium. Two limited duration positions, a Program Analyst 4 (0.58 FTE), and a Loan Specialist 3 (0.58 FTE) were approved to add capacity for project approval and monitoring associated with these new, non-recurring funds.

Other Funds expenditure limitation was approved to facilitate the use of General Fund as seed money for revolving, low or no interest loans in several HCSD programs. Because General Fund cannot be loaned, funds appropriated for land acquisition (\$20,000,000 associated with the legislatively adopted budget and an additional \$10 million approved during the 2022 legislative session) on which affordable housing will be developed, purchases of naturally occurring affordable housing (\$10,000,000), the development of flexible lending products to support home ownership (\$10,000,000), acquisition of manufactured housing parks (\$4,200,000), and manufactured housing decommissioning, disposal and replacement (\$2,800,000) will be transferred to Other Funds. To facilitate the respective programs' anticipated level of lending activities in the remainder of the 2021-23 biennium, Other Funds expenditure limitation was increased by a total of \$47 million for these programs, as follows:

- Land acquisition - \$30,000,000
- Purchases of naturally occurring affordable housing - \$5,000,000
- Flexible lending products - \$5,000,000
- Manufactured housing park acquisition (revolving loan fund) - \$4,200,000
- Manufactured housing decommissioning, disposal, and replacement - \$2,800,000

Additional Other Funds expenditure limitation associated with the General Fund appropriations of \$10 million (2021 Legislative Session) and \$50 million (2022) to address supply chain, labor and inflationary cost increases was approved, in the amount \$35,000,000. Although this gap funding is expected to be fully *committed* in 2021-23, it's expected that only \$35,000,000 in project costs will be expended this biennium.

An increase of \$17.5 million Other Funds expenditure limitation was approved, associated with the above referenced \$35 million General Fund investment for development of affordable homes for purchase, to be paired with LIFT funds. This Other Funds limitation reflects the amount that will be expended on projects in 2021-23, although all \$35 million will be committed/awarded before biennium's end; the remaining \$17.5 million Other Funds is expected to be expended in 2023-25.

The Subcommittee approved an increase in Federal Funds expenditure limitation in the amount of \$1,681,331 for the Housing and Community Services Department to reflect the receipt of a federal grant for housing counseling services. The grant funds support administrative expenses,

program related services including outreach and training, and foreclosure avoidance and financial education services by homeownership centers, with whom the Department contracts for service delivery.

Additional Federal Funds expenditure limitation in the amount of \$39,769,368 was also approved for financial assistance to distressed homeowners under the Homeowner Assistance program funded by a \$90.9 million award to Oregon under the American Rescue Plan Act. This increase supplements the \$32.9 million and 23 positions (19.88 FTE) for the program that was included in the 2021-23 legislatively adopted budget. The balance of the federal award is anticipated to be expended in the 2023-25 biennium. The Congressional purpose of the program is to prevent defaults, foreclosures, and loss of utilities, although Oregon's program will not provide utility assistance. HCSD will open this program in four phases, focusing initial phases on homeowners most at-risk of foreclosure or displacement. Assuming maximum program assistance of \$60,000 to every eligible homeowner, the program could serve 1,200 homeowners.

A Federal Funds expenditure limitation increase in the amount of \$221,389,595 was approved to reflect federal grant funding received for the second round of Emergency Rental Assistance provided through the American Rescue Plan Act. All the federal funding for emergency rental assistance has been paid, obligated, or requested, and the Department will expend this funding by summer, 2022.

The agency received federal grant funds from the Community Development Block Grant Disaster Recovery grant in the amount of \$422,286,000 in November of 2021. Initial program guidance to HCSD became available in February 2022. Funds must be used within six years and are for the purpose of assistance in areas most impacted by the 2020 wildfires, specifically in Clackamas, Douglas, Jackson, Lane, Lincoln and Marion Counties, and a zip code specific to Linn County. The Subcommittee approved Federal Funds expenditure limitation in the amount of \$7,368,864. Ten permanent disaster recovery and resiliency management positions (5.71 FTE) were approved, as follows:

- An assistant manager to augment central services accounting management capacity (0.54 FTE);
- A finance manager to oversee financial operations for the new recovery division (0.46 FTE);
- A Chief Compliance and Contracting Officer to ensure compliance with federal regulations (0.67 FTE);
- A Recovery Officer to lead implementation of all recovery and resilience programs (0.58 FTE);
- A policy development lead, to generate recovery action plans and processes (0.58 FTE);
- A program delivery lead, to oversee and manage the acquisition of modular or manufactured housing units, design resiliency measures, and manage contractors and construction efforts;
- An External Affairs Officer, to manage public and community engagement throughout recovery processes; and
- A Business systems and reporting manager, to oversee the division's system of record tracking and managing applications for assistance.

After grant funds are expended, HCSD will utilize Federal Funds and Other Funds revenue to support these positions on a permanent basis, to maintain its ability to respond to future events.

Thirty nine positions are established as limited duration (19.46 FTE), tied specifically to staffing the planning and program development related to this grant, logistics, policies and procedures, and to add agency capacity in central services (such as accounting and procurement). Policy

analysis, regional liaisons, information systems design, loan servicing, construction inspection and management, procurement and contracting, accounting, and human resources expertise are among the activities for which these positions will be responsible.

## **EDUCATION**

### **Department of Education**

SB 222 (2021) clarified who may conduct vision screenings and appropriated \$1.5 million General Fund to the Department for deposit in the Vision Health Account (ORS 336.212) to reimburse providers of vision screenings and to pay for program costs. The bill inadvertently omitted the corresponding Other Funds expenditure limitation needed for the Department to make expenditures from the account; to correct this oversight, the Subcommittee approved \$1.5 million Other Funds expenditure limitation to reimburse providers and to pay for staffing and other program costs.

To properly account for some of the costs associated with implementing the Department's American Indian/Alaska Native Student Success Plan, \$1,503,000 Other Funds expenditure limitation was reduced in the Grant-in-Aid program and increased in the Operations program, for no net change in Other Funds expenditure limitation department-wide. Similarly, to properly account for some of the costs associated with implementing the Department's African American Black Student Success Plan and Safe and Inclusive Schools Program, \$643,464 Other Funds expenditure limitation was reduced in the Statewide Equity Initiatives program and increased in the Operations program, for no net change in Other Funds expenditure limitation department-wide.

The Subcommittee approved \$5,157,019 Other Funds expenditure limitation on a one-time basis and approved the establishment of ten limited-duration positions (5.80 FTE) to support the design and launch of a comprehensive professional learning system for preschool-through-high school educators, and to increase capacity grants to the ten Regional Educator Networks. The source of one-time funds comes from COVID-19-related underspending in the Educator Advancement Council's grant-in-aid programs during the 2019-21 biennium.

The Department issues over 10,000 grant agreements per biennium with a current procurement staff of ten budgeted positions. Even after prioritizing workload to take into account deadlines for the use of federal funds, cash flow needs of smaller educational services providers, and large-dollar programs that fund multiple programs within school districts, the Department still delays some grant agreements and suspends work on data requests. To address its grant and procurement workload in a more sustainable way, the Subcommittee approved \$1,416,158 General Fund and approved the establishment of eleven positions (6.36 FTE): one Principal Executive Manager D, one Operations and Policy Analyst 2, three Procurement and Contract Specialist 1 positions, three Procurement and Contract Specialist 2 positions, and two Procurement and Contract Specialist 3 positions in the Procurement Services unit; and one Accounting Technician 3 in the Fiscal Grants team.

To alleviate supply chain issues experienced by School Food Authorities in Oregon, the Subcommittee approved \$11 million nonlimited Federal Funds expenditure limitation to receive and spend U.S. Department of Agriculture Supply Chain Assistance funds. These resources will be

distributed on a formula basis to eligible School Food Authorities to address pandemic-related food services challenges including reduced availability of certain foods, unexpected substitution of certain products, and unpredictable increases in food prices.

Oregon Administrative Rules outline the process for apportioning funds for the High School Success program, including those funds remaining in the High School Graduation and College and Career Readiness Fund at the end of a biennium. The Subcommittee approved Other Funds expenditure limitation of \$26,058,151 in order for the Department to apportion this 2019-21 remaining fund balance among all school districts and charter schools in the current biennium.

HB 2166 (2021) created the Early Childhood Suspension and Expulsion Prevention Program and appropriated \$5.8 million General Fund to the Department to create and implement the program. To accommodate the way in which the Department's budget is established in the state accounting system, the appropriation was approved to be split between the Operations program and the Grant-in-Aid program, for no net change to the new program's budget.

The Subcommittee approved \$150 million General Fund for a summer learning program in the summer of 2022. The program will fund the state's share of a set of one-time initiatives to provide academic learning, enrichment activities, and social-emotional and mental health services for students from kindergarten through grade twelve.

- Summer High School Academic grants will fund programs to enable high school students to make up academic credits needed to stay on track for on-time graduation. A total of \$32,857,331 General Fund is available to school districts to provide summer academic programs; this program requires a 25% local match from participating school districts.
- Summer Kindergarten through grade 8 (K-8) Enrichment grants are directed to students in grades kindergarten through 8 for enrichment activities such as dance, art, and outdoor programs; academic learning and readiness supports, such as tutoring or kindergarten transition programs; and social-emotional and mental health services. A total of \$66,857,330 General Fund is available for the state's share of the programs, which require a 25% local match from participating school districts.
- Summer Community Activity grants are funded with a one-time grant of \$50 million General Fund from the Department of Education to the Oregon Association of Education Service Districts. Grants will be awarded on a competitive basis for new and existing summer enrichment activities such as day camps, park programs, and tutoring for kindergarten through grade 12 students.
- For developing and administering the new school-based grants and for administering the Oregon Association of Education Service Districts grant, the Subcommittee approved \$285,339 General Fund and the establishment of two limited-duration positions (1.26 FTE). Administrative responsibilities include developing guidelines and rules, formalizing funding models and application processes, providing technical assistance to school districts and community-based organizations, and grant administration and oversight.

The General Fund appropriation for summer learning programs ends on January 1, 2023. Unspent funds as of that date become available in the General Fund to be legislatively appropriated for other uses.

In January 2022, the Department requested \$5.1 million from the special purpose appropriation to the Emergency Board for the creation of the Department of Early Learning and Care (DELIC), \$650,618 General Fund, and the establishment of 34 positions (12.38 FTE) to continue building the new agency. The Interim Joint Committee on Ways and Means deferred this request to the February 2022 legislative session, during which time more information would be available about changing DELIC's statutory start date from January 1, 2023 to July 1, 2023. Changing the agency's start date to July 1, 2023 reduces the Department's funding request by \$2.6 million General Fund, as certain costs needed for a partial biennium by both the Department and by DELIC will not be incurred. The Subcommittee approved \$3,228,818 General Fund and authorized the establishment of 34 positions (12.38 FTE) to continue development of DELIC. The special purpose appropriation was reduced by this amount; the remainder is \$1,901,447.

In February 2022, the Department requested \$4.3 million General Fund and the establishment of 40 positions (18.58 FTE) to complete the staffing plan for the Department of Early Learning and Care. Subsequent evaluation of the implementation plan revealed five positions that will not be needed until the 2023-25 biennium and three accounting positions that are contingent upon the new agency's acquisition of a payment system needed for grant program accounting and payments. After making those changes to the staffing plan, the Subcommittee approved \$3,609,588 General Fund and 32 positions (15.50 FTE) for the plan, and directed the Department to return to the Emergency Board in September 2022 with an update on the status of the new grants management system and/or an agreement between DELIC and the Department of Education for accounting services. If necessary, the Department can request either the accounting positions or funding for an interagency agreement for accounting services with the funds remaining in the special purpose appropriation for the creation of DELIC.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly \$100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector. The bulk of this funding (\$60.3 million) is appropriated to the Department of Administrative Services for granting to nonprofit agencies and to the Higher Education Coordinating Commission for administering specific programs. Please see the Department of Administrative Services and Higher Education Coordinating Commission sections of this report for a break out of these investments. Other components include \$26.6 million General Fund to increase subsidy rates through the Employment Related Day Care program, which is appropriated in HB 4005, and \$6.8 million General fund to support the creation of the Department of Early Learning and Care is described above.

To develop a statewide education plan for Native Hawaiian and Pacific Islander students, the Subcommittee approved \$237,389 General Fund and authorized the establishment of one Education Specialist 2 position (0.63 FTE) to support the plan's development. The plan will address academic disparities experienced by plan students, disproportionate rates of disciplinary incidents, literacy and numeracy levels of plan students in primary school and will improve educational opportunities and outcomes for plan students. An additional \$5 million General Fund was approved to increase the level of funding in the African American Black Student Success grant program.

The Subcommittee approved \$2 million General Fund to increase provider wages in the Relief Nurseries program. Salaries for Relief Nurseries staff are nearly 20% lower, on average, than staff salaries in other publicly-funded early childhood programs, making recruitment and retention of qualified staff difficult. Wage parity was also addressed for the Healthy Families Oregon program with a \$2 million General Fund appropriation to increase compensation for providers. This increase will begin to address wage levels, pay parity and pay equity issues, and will support recruitment and retention of staff. An additional \$122,830 General Fund will backfill behind the loss of Federal Maternal, Infant, and Early Childhood Home Visiting (MIECHV) funding in Tillamook and Jefferson counties.

### **State School Fund**

The Subcommittee approved a reduction of \$97,592,219 General Fund, an increase of \$60,982,219 Lottery Funds and an increase of \$36,610,000 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. The 2021-23 State School Fund budget total of \$9.3 billion is not changed.

### **Higher Education Coordinating Commission**

The Subcommittee approved a one-time Other Fund limitation increase of \$1,000,000 to facilitate the pass through of dollars to public university educator preparation programs for the planning, tracking, and reporting on the progress of achieving the state goal that the teacher candidate pool will reflect the linguistic and ethnic diversity of the high school graduating class from which they are recruited. In addition, the Subcommittee approved a one-time Other Fund limitation increase of \$3,812,707 for the Higher Education Coordinating Commission (HECC) to collaborate with the Oregon Department of Education (ODE) and Educator Advancement Council (EAC) to award scholarships to culturally and linguistically diverse teacher candidates as part of the Oregon Teachers Scholars Program (OTSP). These funds were appropriated by the legislature to the Oregon Department of Education and Educator Advancement Council (EAC) in the Statewide Education Initiatives Account for these efforts. Although (HECC) was authorized to enter into an interagency agreement with ODE/EAC to distribute funds for the equity plans and to award the scholarships pertaining to OTSP, expenditure limitation was inadvertently omitted in SB 5528 (2021), the primary budget bill for HECC. This corrects the error.

The Subcommittee also approved that the one-time appropriation of \$212,241 General Fund to the Higher Education Coordinating Commission Public University State Program Unit in SB 5528 (2021) for distribution to PSU Oregon Solutions to support the Willamette Falls Lock Commission may be expended to support the Willamette Falls Lock Authority for the remainder of the 2021-23 biennium.

The Subcommittee approved a one-time appropriation of \$7.5 million General Fund to continue the Strong Start program at the seven public universities for an additional school year. The Strong Start program was designed to mitigate the disruption on students preparing for their post-secondary education during the COVID-19 pandemic. Students from high-poverty or low income communities and schools are significantly less likely to apply for college during this time of uncertainty. With a focus on historically underserved students, Strong Start program elements have included intensive academic supports especially in math and writing, academic advising, note taking skills, time management, early move-in to campus, peer mentoring, tutoring, and financial literacy. As the country begins to exit this pandemic, students graduating from high school

continue to face challenges navigating the path from secondary to postsecondary education. This funding will allow each university to continue individualized programs to meet the specific needs of their students.

The Subcommittee approved a one-time appropriation of \$1 million General Fund for statewide public services to support the Oregon State University Extension Service Oregon Bee Project. Another one-time appropriation of \$700,000 General Fund approved for the public university statewide programs will support expansion of the University of Oregon College of Education's Oregon Child Abuse Prevalence Study.

The Subcommittee approved an appropriation of \$45 million General Fund for the Oregon Health and Science University (OHSU) to support its goal of increasing the number of graduates in key health care professions programs (including nurses, clinical psychologists, physicians, physician assistants, public health leaders, and human nutritionists) by 30% and ensuring that 30% of its learners are from underrepresented populations, by the year 2030. Of the total funding, \$20 million annually will be used to expand capacity for ongoing health care education and pathway programs; the remaining one-time funding of \$25 million will be used to establish the OHSU Opportunity Fund to provide tuition assistance and loan repayment to learners from underrepresented communities. This \$25 million in funding can be distributed by HECC to OHSU at the same rate that OHSU raises corresponding matching funds in gifts, grants and other revenues through philanthropic campaigns.

To support the expansion of access to child care in Oregon, the Subcommittee approved nearly \$100 million General Fund on a one-time basis for a variety of programs that bolster and support the child care sector; \$21 million of this amount was appropriated to the Higher Education Coordinating Commission (HECC) for Portland State University's Oregon Center for Career Development in Child Care to award two annual \$500 recruitment and retention payments to child care providers working in Oregon. Of the \$21 million, \$18.3 million is available to make grants to providers, and \$2.7 million pays for administration and the program's operating costs. Please see the Department of Education and the Department of Administrative Services sections of this report for additional details of this investment to support the expansion of access to childcare in Oregon.

Approval of \$30 million in Article XI-Q Bonds to address the increasing costs of public universities capital improvement and renewal requires Other Funds expenditure limitation of \$185,000 for cost of issuance for the bonds.

The Subcommittee approved various one-time General Fund appropriations to HECC public university statewide programs as follows:

- 1) \$10,142,845 for distribution to the University of Oregon to purchase scientific equipment for Building 2 of the Phil and Penny Knight Campus for Accelerating Scientific impact.
- 2) \$16,500,000 for distribution to Western Oregon University to support the main steam line replacement project.
- 3) \$6,500,000 for distribution to Oregon State University for the Hatfield Housing project.
- 4) \$4,500,000 for distribution to the University of Oregon to support the Oregon Hazards Lab (OHAZ) Wildfire Camera Network.
- 5) \$350,000 for distribution to Oregon State University for the repair and maintenance of research vessel Pacific Storm.



As part of the rural infrastructure package, the Subcommittee approved various one-time General Fund appropriations to the Higher Education Coordinating Commission for the following purposes:

- 1) \$755,000 for distribution to Southwestern Oregon Community College for a new fire training tower.
- 2) \$577,500 for distribution to Linn-Benton Community College for the Takena Hall elevator.
- 3) \$2,500,000 for distribution to Treasure Valley Community College for the Renewable Energy Apprenticeship and Pre-Apprenticeship Programs.
- 4) \$10,000,000 for distribution to Oregon State University for the Innovation District Landfill Project.
- 5) \$1,000,000 for distribution to Eastern Oregon University for Visual and Performing Scholarship.
- 6) \$250,000 for distribution to Oregon State University for the modernization of the Oregon Agricultural Research Center.

Also, as part of the rural infrastructure package, the Subcommittee approved a \$4 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds for the purpose of transferring to Eastern Oregon University for restoration of the Grand Staircase.

A total of \$17,546,266 million Lottery Funds is available to offset an equal amount of General Fund for the Oregon Opportunity Grant program (OOG). Based on the March 2022 forecast, interest earned on the Education Stability Fund for the current biennium increased \$5,841,164 over the level projected in the June 2021 forecast. Additionally, the Oregon Growth Board approved a distribution from the Oregon Growth Account (OGA) of \$11,705,102 in October 2021. As there is no outstanding debt service for the Oregon Education Fund, this means that interest earnings and OGA distributions are transferred to HECC for the Oregon Opportunity Grant program. This offset leaves the OOG program funded at the same level as the legislatively adopted budget, but with a different funding mix.

**HUMAN SERVICES**

**Oregon Health Authority**

HB 5202 adjusts the Oregon Health Authority’s (OHA) budget for updated caseload forecasts, revenue changes, and other cost variations to rebalance the agency’s budget; HB 5202 also includes several program investments. The table below is a high-level summary of these changes:

<b>Oregon Health Authority</b>							
<b>2021-23 Adjustments Approved in HB 5202</b>	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Total</b>	<b>Positions</b>	<b>FTE</b>
Rebalance	(143,756,587)	-	1,062,366,571	741,461,508	1,660,071,492	125	90.84
Behavioral Health Housing	100,000,000	-	-	-	100,000,000	2	1.26
Oregon State Hospital Staffing	10,810,943	-	-	-	10,810,943	228	188.52
Crisis Stabilization program positions	1,771,190	-	62,859	334,345	2,168,394	10	8.92
Home and Community Based Services	-	-	-	30,263,630	30,263,630	10	6.30
Citizen Waived Medical	5,400,000	-	-	8,800,000	14,200,000	-	-
Medicaid Pospartum Coverage	2,400,746	-	-	6,390,858	8,791,604	-	-
Shared Services - Office of Information Services	983,411	-	1,864,747	273,890	3,122,048	10	6.30
Human Resources and other program support	3,814,761	-	348,439	899,123	5,062,323	25	22.56
Residential rate extension	3,000,000	-	-	9,000,000	12,000,000	-	-
Coronavirus Relief Fund carryover	-	-	12,400,000	-	12,400,000	-	-
Grant to Seeding Justice	15,000,000	-	-	-	15,000,000	-	-
Healthy Homes Program	5,000,000	-	-	-	5,000,000	-	-
Applied Behavior Analysis rate increase	1,500,000	-	-	2,900,000	4,400,000	-	-
HB 4045 implementation	246,476	-	-	89,898	336,374	2	1.26
<b>Subtotal - Rebalance / Investment Priorities</b>	<b>6,170,940</b>	<b>-</b>	<b>1,077,042,616</b>	<b>800,413,252</b>	<b>1,883,626,808</b>	<b>412</b>	<b>325.96</b>
Statewide Salary Distribution	33,809,729	28,016	11,023,969	9,200,461	54,062,175	-	-
<b>Total OHA HB 5202 Adjustments</b>	<b>39,980,669</b>	<b>28,016</b>	<b>1,088,066,585</b>	<b>809,613,713</b>	<b>1,937,688,983</b>	<b>412</b>	<b>325.96</b>

Most of the budget rebalance adjustments were identified in a report submitted to the January 12, 2022 meeting of the Interim Joint Committee on Ways and Means. Across the agency, these adjustments result in savings of \$143.8 million General Fund, an increase of \$1.1 billion Other Funds, an increase of \$741.5 million Federal Funds, and 125 additional positions (90.84 FTE). These adjustments are summarized below according to topical area.

### OHP Caseload and Revenue

In the Health Systems Division, Oregon Health Plan (OHP) caseload costs of \$16.3 million General Fund (\$125.4 million total funds) are based on changes between the spring 2021 caseload forecast, which was used to build OHA's 2021-23 legislatively adopted budget (LAB), and the fall 2021 caseload forecast. Cumulative General Fund savings of \$122.2 million is recognized from changes in the Medicaid match rate, or Federal Medical Assistance Percentage (FMAP). This includes \$32.2 million in General Fund savings from a decrease in the federal fiscal year 2023 FMAP, as well as \$90 million from an additional three months of the 6.2 percentage point enhanced FMAP due to the continuation of the federal COVID-19 public health emergency.

Changes in forecasted tobacco tax revenue dedicated to OHP is forecasted to be higher by \$37.2 million and community mental health programs by \$0.4 million. These changes are based on the difference between the May 2021 state revenue forecast used to develop OHA's 2021-23 LAB and the March 2022 forecast. The increased Other Funds revenue saves a commensurate amount of General Fund in these programs and is largely driven by revenue collections from the new vaping tax and \$2.00 per pack tax increase on cigarettes coming in above initial projections. This upward adjustment is not expected to be part of a trend, as the long-term tobacco tax forecast continues to show decreasing revenue.

Savings of \$1.6 million General Fund results from changes OHA is making regarding the designation of the Children's Health Insurance Program (CHIP). When CHIP was authorized by Congress in 1998, the Centers for Medicare and Medicaid Services (CMS) allowed states to designate their CHIP services as a separate non-Medicaid program (S-CHIP), which Oregon chose, a Medicaid expansion program (M-CHIP), or a combination of both. OHA has requested CMS approval to switch to the M-CHIP designation effective July 1, 2022. The agency's plan would initially save \$1.6 million General Fund based on the ability to leverage increased federal match under M-CHIP for Indian Health Services (100%) and family planning services (90%), as well as additional drug rebate revenue. Also included is an \$8.6 million Other Funds increase from hospital tax revenue carried over from 2019-21 for Disproportionate Share Hospital payments. The Other Funds revenue matches \$13 million in federal revenue for payment to hospitals serving higher levels of Medicaid and uninsured individuals.

### Behavioral Health Positions

The rebalance establishes an additional 77 positions (51.20 FTE) for behavioral health programs, most of which are funded within OHA's existing budget. This includes 54 positions (36.22 FTE) in the Health Systems Division, Health Policy and Analytics Division, Central Services, and Shared Services to support the requirements of HB 2086 (2021), which established behavioral health metrics and accountability parameters for the state's behavioral health system. The 54 positions are supported from \$8.5 million in existing General Fund approved in OHA's 2021-23 LAB, as well as \$2.2 million Other Funds and \$4 million Federal Funds included in this budget rebalance adjustment.

The positions are in addition to 14 related positions already funded in OHA's budget, which results in 68 positions funded in the agency to support HB 2086 metrics and accountability work. The additional positions and related budget adjustments are approved with the understanding OHA will prioritize its budget to fully fund the ongoing behavioral health information system technology project, known as Compass Modernization, with respect to HB 2086.

Additional positions approved for behavioral health programs include the following:

- 12 positions (7.93 FTE) for Ballot Measure 110 drug treatment and recovery program services to manage contracts, assist the Oversight and Accountability Council, and work on data and information system requirements. These positions are funded from Other Funds revenue available from OHA's 4% administrative allotment within the Drug Treatment and Recovery Services Fund.
- Seven positions (4.41 FTE) for OHA to operationalize the \$130 million investment included in the agency's 2021-23 LAB for increasing the number of licensed behavioral health residential treatment facility beds across the state. These positions are funded with existing resources from this investment's administrative component and will support the request for proposal and contract management process.
- Three positions (1.89 FTE) in the Health Systems Division to work on co-occurring disorder rates (HB 2086), peer delivered services (HB 2980), and psychiatric residential treatment services (PRTS). The positions for co-occurring disorder rates and PRTS are funded within OHA's existing budget; \$191,630 General Fund is included for the peer delivered services position.
- One position (0.75 FTE) in Health Policy and Analytics for administering the new substance use disorder Medicaid waiver approved in spring 2021. This adds to one position approved in the 2021-23 LAB for supporting the waiver.

Given existing strains in the behavioral health system, and considering the increased number of behavioral health positions in the agency, the subcommittee approved the following budget note to ensure unnecessary reporting and other requirements are not being placed on the provider community:

**BUDGET NOTE:** The Oregon Health Authority (OHA) shall continue exploring ways to streamline behavioral health provider reporting requirements and remove those that are unnecessary. The agency shall present on the outcome of this work during the 2023 legislative session, including the identification of existing reporting requirements; the reporting requirements the agency has reduced, eliminated, or otherwise changed to streamline reporting processes; and the reporting requirements the agency plans to maintain and how these reports are being used. OHA shall also review and present similar information and recommendations on the number of behavioral health advisory workgroups, task forces, or similar temporary or permanent bodies that require behavioral health provider and stakeholder involvement. OHA shall include in its recommendations for both the provider reporting requirements and advisory groups any changes to state law that are necessary to remove unnecessary burdens on behavioral health providers.

#### Cover All People Administration

The rebalance includes new positions, recognizes contractual expenditures, and transfers existing funds across OHA programs and the Department of Human Services (DHS) to support the agencies' plan for administering the new Cover All People benefit, which takes effect July 1, 2022. The 2021-23 LAB included \$100 million General Fund for this program but did not fully define administrative expenses. In total, OHA and DHS will use \$16.2 million of the \$100 million for program implementation and administration, which includes \$10 million for community outreach contracts, \$1.9 million and 10 positions (7.50 FTE) for staff in the Community Partnership Outreach Program and Office of Equity and

Inclusion, \$1.2 million and five positions (3.83) for additional programmatic support in the Health Systems Division and Health Policy and Analytics, and \$3.1 million transferred to DHS for 24 enrollment and eligibility positions.

#### Psilocybin Program

For this relatively new program, \$4.1 million in one-time General Fund and 10 positions are included to fund the second year of costs for the Psilocybin Program established by Ballot Measure 109 (2020). This increase is in addition to first year funding of \$2.2 million General Fund and 14 positions in the 2021-23 LAB. Program services take effect January 1, 2023, at which time it will start collecting Other Funds revenue from licensing fees and tax revenue from the sale of psilocybin products.

#### Oregon State Hospital

The rebalance includes seven positions (4.69 FTE), along with a General Fund decrease of \$949,211 and a Federal Funds increase of \$1.6 million in the Oregon State Hospital. The General Fund savings is driven by the transition of the per diem billing model at the Pendleton Cottage to a fee-for-service model, which will leverage more federal match. The hospital will use part of this savings to establish three positions to support the billing and documentation process of this new model. An additional four positions are included for various support functions at the Salem campus. These positions are funded within existing resources by shifting costs from related contractual services. A cost shift of \$1.1 million from Federal Funds to General Fund is also included based on a reduction in the hospital's federal Disproportionate Share Hospital payment allotment, which is determined and funded separately for state psychiatric hospitals than it is for other hospitals.

#### Expenditure Limitation and Technical Adjustments

The budget includes various increases to expenditure limitations, with the following representing the major increases:

- \$982 million Other Funds in the Public Health Division for reimbursement from the Federal Emergency Management Agency transferred to OHA from the Oregon Office of Emergency Management for nurse and other staffing contracts, COVID-19 community support, testing kits, and vaccine distribution costs.
- \$408.5 million Federal Funds in the Public Health Division to support the state's response to the COVID-19 pandemic, including for laboratory costs, vaccine administration and distribution, testing, contact tracing, and isolation services, among other expenses. This funding represents supplemental awards to existing grant programs funded by the Centers for Disease Control and Prevention and was reported to the Interim Joint Committee on Ways and Means in November 2021.
- \$40.9 million Federal Funds for Mental Health and Substance Abuse Prevention and Treatment block grants based on supplemental awards from the American Rescue Plan Act.
- \$37 million Federal Funds to reflect the federal match already leveraged by General Fund in OHA's budget for increasing reimbursement rates for services treating people with behavioral health co-occurring disorders.
- \$27.5 million Other Funds in the Public Employees' Benefit Board and Oregon Educators Benefit Board for various adjustments, including one-time transitional costs related to using one actuarial consultant for both programs instead of two; payment of claims under the new

part-time higher education faculty health insurance program established in SB 551 (2021); costs associated with the benefit system replacement project; and information technology professional services.

- \$500,000 Federal Funds to support the State Marketplace Modernization grant awarded to OHA. The agency requested and received approval to apply for this grant by the Interim Joint Committee on Ways and Means in September 2021.

The rebalance also includes various small adjustments to expenditure limitations and position counts, as well as net-zero transfers across agency programs.

The measure includes several investments and adjustments outside of budget rebalance actions. Most of these represent decisions on proposals OHA presented to the January 2022 meeting of the Interim Joint Committee on Ways and Means, as well as those presented to the Joint Ways and Means Subcommittee on Human Services during the February 2022 legislative session. The information below summarizes these changes.

#### Behavioral Health Housing

To expand the availability of housing and residential treatment beds for people with behavioral health issues, the bill appropriates \$100 million in one-time General Fund in the Health Systems Division for distribution to community mental health programs (CMHP) and related administrative support in OHA. The goals of this funding are to provide an array of supported housing and residential treatment, relieve bottlenecks in the continuum of care, and address health inequities and housing access disparities, among others. The funds will be used to repurpose or build new secure residential treatment facilities, residential treatment homes, and other types of necessary housing; support operational and administrative expenses related to managing housing; provide supportive services; pay for planning, coordination, siting, and purchasing buildings or land; provide subsidies for short-term shelter beds and long-term stable rental assistance; and support outreach and engagement. The distribution of the funds are expected to be made via formula through CMHP contracts and include input from community members. OHA and CMHPs will work together to define accountability measures and reporting requirements to track progress. Supported within the appropriation are two limited duration positions (1.26 FTE), including one Operations and Policy Analyst 4 and one Operations and Policy Analyst 3 position to administer the coordination of this work and provide technical assistance.

#### Oregon State Hospital Staffing

Consistent with instruction provided in a budget note approved for HB 5024 (2021), OHA submitted recommendations for resolving staffing shortfalls at the Oregon State Hospital in November 2021. To advance the initial stage of the plan, the budget includes \$10.8 million General Fund and 228 positions (188.52 FTE). These positions include the conversion of 134 existing non-budgeted limited duration nursing staff positions to permanent full time. The remaining 94 positions include 55 from direct care classifications, including Licensed Practical Nurses, Registered Nurses, Mental Health Therapy Technicians, and Mental Health Therapist 2 positions; two Nurse Managers; 10 Mental Health Security Technicians; and 27 from clinical and other functions at the Salem and Junction City campuses. The positions and funding represent the first stage of hiring the agency presented at the January 12, 2022 meeting of the Interim Joint Committee on Ways and Means and subsequently updated to reflect hiring effective May 1, 2022.

The funding for these positions is available by disappropriating \$10.8 million of the \$20 million related special purpose appropriation to the Emergency Board established in HB 5024 (2021). In light of existing vacancies at the hospital, this investment was approved with the understanding OHA will submit monthly updates to the Legislative Fiscal Office and Department of Administrative Services Chief Financial Office identifying the number of direct care staffing hires, vacancies, overtime usage (including voluntary and mandatory), and contracted direct care staffing levels. The investment is also approved with the understanding the Oregon State Hospital will collect and report information from exit interviews for direct care staff to inform funding requests for subsequent stages of hiring.

#### Crisis Stabilization Services

HB 2417 (2021) required OHA to establish a statewide coordinated crisis services system consistent with the National Suicide Hotline Designation Act of 2020. This bill appropriated \$5 million for the crisis hotline center and \$10 million to distribute to counties to establish and maintain mobile crisis intervention teams. OHA has also received federal grant awards for program planning and to build local crisis center capacity. HB 5202 includes \$1.8 million General Fund (\$2.2 million total funds) and 10 positions (8.92 FTE) for ongoing agency operations will support implementation and oversight of the crisis system envisioned by HB 2417; the development of standards for statewide mobile crisis teams and crisis stabilization centers; development of Medicaid reimbursement opportunities; and business information system and financial management support. The positions and funding are consistent with the agency's corresponding proposal to the January 2022 meeting of Interim Joint Committee on Ways and Means.

#### Citizen Waived Medical/Postpartum Coverage

The budget for Health Systems Division includes \$5.4 million General Fund and \$8.8 million Federal Funds to expand Citizen Waived Medical services, which provides limited emergency care coverage for individuals who meet Medicaid eligibility requirements except for their immigration status. The expanded benefit provides coverage for eligible members' presenting symptoms in an emergency department as opposed to the final diagnoses. This reduces the number of individuals whose claims are denied when they seek treatment in good faith and makes available to them more emergency behavioral health services and cancer treatment. An additional \$2.4 million General Fund and \$6.4 million Federal Funds is included to expand the duration of Medicaid coverage for postpartum services from two months to 12. The expansion of these services became available to states for five years under the American Rescue Plan Act of 2021.

#### Residential Treatment Rates

Increases of \$3 million General Fund and \$9 million Federal Funds are included in the Health Systems Division to extend a one-time 10% rate increase to behavioral health residential treatment providers. This rate increase was first approved in 2019-21 and is retroactive from July 1, 2021 through December 31, 2021.

#### Coronavirus Relief Fund Carryover

In the Health Systems Division, the budget uses \$12.4 million in federal Coronavirus Relief Funds unspent by the agency in 2019-21 to pay for one-time expenses related to the agency's response to the COVID-19 pandemic. These expenses include \$3 million for vaccine incentives and lottery payments, which were announced in summer 2021; \$9 million for incentives; largely hiring and retention bonuses, for the behavioral

health workforce; and \$0.4 million for health equity grants. These funds were transferred to OHA from the Department of Administrative Services and are budgeted as Other Funds.

#### Home and Community Based Services (HCBS)

An additional \$30.3 million Federal Funds and 10 limited duration positions (6.30 FTE) are included to support OHA's spending plan for temporary enhanced federal funds for state Medicaid spending on home and community-based services. The enhanced federal match, which represents a 10% increase, is available under the American Rescue Plan Act (ARPA) for the period April 1, 2021 through March 31, 2022. Since the intent is to advance the service delivery system rather than provide state fiscal relief, ARPA also requires states to use state monies equivalent to the amount of the 10% FMAP increase to fund activities to enhance, expand or strengthen Medicaid home and community-based services. The spending plan funded under this action is consistent with the plan presented by both OHA and the Department of Human Services to the January 2022 meeting of the Interim Joint Committee on Ways and Means.

#### Administrative and Shared Services Positions

The bill includes \$3.8 million General Fund (\$5.1 million total funds) for 25 positions (22.56 FTE) to support multiple administrative and programmatic functions across the agency. The positions include 19 for human resources functions, including 10 for recruitment and retention, seven for classification and compensation reviews, and two for labor relations. The remaining six positions are for expanded work directed by the agency's Chief Financial Officer, a health equity manager and three limited duration positions in Health Policy and Analytics, and one position in the Public Health Division's federally funded Injury and Violence Prevention Program. The three limited duration positions in Health Policy and Analytics are funded with vacancy savings transferred from the Central Services Division and will work on a stopgap data repository for the implementation of HB 3159 (2021).

An additional \$983,411 million General Fund (\$3.1 million total funds) and 10 positions (6.30 FTE) are included for the Office of Information Services, which is a shared administrative service supporting both OHA and the Department of Human Services. The positions are included to address increasing project demands and the need to decrease wait times for projects to start.

#### Other Adjustments

The measure also includes the following additional investments in OHA:

- \$15 million in one-time General Fund for distribution to Seeding Justice for advancing reproductive health equity.
- \$5 million General Fund in the Public Health Division to increase support for the Healthy Homes program established in HB 2842 (2021). This program provides grants to repair and rehabilitate residences for low income households and landlords with low-income tenants.
- \$1.5 million General Fund and \$2.9 million Federal Funds in the Health Systems Division to increase specific applied behavior analysis fee-for-service and coordinated care rates for behavior treatment with protocol and family behavior treatment guidance.



- \$246,476 General Fund and \$89,898 Federal Funds to support two positions (1.26 FTE) in the Health Systems Division and Public Health Division. These positions, both of which are Operations and Policy Analyst 3 positions, will support OHA’s role in implementing the community violence prevention grant program established by HB 4045 (2022).

**Department of Human Services**

HB 5202 adjusts the Oregon Department of Human Services (ODHS) budget for updated caseload forecasts, and other cost variations to rebalance the agency’s budget. The measure also includes several program investments. The following table provides a high-level summary of these changes:

<b>Oregon Department of Human Services</b>						
<b>2021-23 Adjustments Approved in HB 5202</b>	<b>General Fund</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Total</b>	<b>Positions</b>	<b>FTE</b>
Rebalance	(38,180,746)	109,162,858	(6,979,581)	64,002,531	71	45.60
Vocational Rehabilitation Rate Increase	-	3,600,000	-	3,600,000	4	2.52
Non-State Employee Compensation Changes	20,000,000	-	38,151,574	58,151,574	-	-
Home/Community-Based Services Investments	-	-	435,570,077	435,570,077	95	80.35
Worker Incentive Payment	1,525,311	7,779,000	2,320,172	11,624,483	-	-
Child Welfare Positions	15,859,680	1,007,800	9,473,622	26,341,102	99	87.12
TANF Transformation	1,005,329	-	25,101,484	26,106,813	1	0.63
Shared Services - Information, Financial, Audit Services	1,239,601	1,209,950	719,075	3,168,626	8	5.16
Staffing Agency Contract	9,200,000	-	-	9,200,000	-	-
ARPA - Child Welfare Training Project	-	750,000	-	750,000	-	-
Emergency Food Supply Stabilization	3,000,000	-	-	3,000,000	-	-
Treatment Foster Care Services	250,000	-	-	250,000	-	-
Long Term Care Rates	47,767,994	-	66,925,934	114,693,928	-	-
2-1-1 Information Services Expansion	1,000,000	-	-	1,000,000	-	-
Family Treatment Courts	1,106,974	-	-	1,106,974	1	0.50
Office of Immigrant and Refugee Advancement	1,376,037	-	-	1,376,037	4	3.83
<b>Subtotal - Rebalance/Investment Priorities</b>	<b>65,150,180</b>	<b>123,509,608</b>	<b>571,282,357</b>	<b>759,942,145</b>	<b>283</b>	<b>225.71</b>
Statewide Salary Distribution	51,688,633	7,697,558	32,430,417	91,816,608	-	-
Debt Service Adjustments	(900,000)	944,250	-	44,250	-	-
<b>Total DHS HB 5202 Adjustments</b>	<b>115,938,813</b>	<b>132,151,416</b>	<b>603,712,774</b>	<b>851,803,003</b>	<b>283</b>	<b>225.71</b>

### Vocational Rehabilitation Rate Parity

The Subcommittee approved \$3.6 million Other Funds expenditure limitation on an ongoing basis for the Oregon Department of Human Services to increase provider rates for Vocational Rehabilitation (VR) employment services. Effective July 1, 2022, VR rates for employment services will increase to match the Office of Developmental Disabilities Services rates for employment services. The increase will be supported through the 2023-25 biennium using an accumulated balance in the Youth Transitions program. Beginning in 2025-27, General Fund would be needed to cover the ongoing cost. As part of this package, four permanent, full-time Program Analyst 2 positions (2.52 FTE) were authorized to conduct outreach and provide technical assistance to current and prospective employers at a total cost of \$503,528, including \$468,808 for personal services, and \$34,720 for services and supplies. In the current biennium, these costs are covered using repurposed General Fund savings of \$251,768 and existing Federal Funds limitation of \$251,760.

### Non-State Employee Compensation Changes

The Subcommittee approved a \$20 million General Fund appropriation (\$58.2 million total funds) to the Oregon Department of Human Services to support the cost of collective bargaining agreements for non-state workers. This covers a workforce of more than 39,000 adult foster home providers, personal support workers, and home care workers who collectively serve an estimated 31,000 Oregonians monthly. Personal Support Workers care for clients in the Intellectual and Developmental Disabilities program. Home Care Workers serve clients in the Aging and People with Disabilities program. There is a corresponding decrease of \$20 million General Fund to the special purpose appropriation established by HB 5006 (2021) to cover the cost of non-state employee compensation changes.

### Home and Community-Based Services Investments

The Subcommittee approved \$435.6 million Federal Funds expenditure limitation and 95 limited-duration positions at the Oregon Department of Human Services to implement various investments in Medicaid home and community-based services (HCBS) funded by one-time enhanced federal funds authorized in the American Rescue Plan Act. This includes investments in the HCBS program infrastructure, workforce, and consumer and provider benefits. At ODHS, HCBS services are primarily administered by the Intellectual and Developmental Disabilities (I-DD) and Aging and People with Disabilities (APD) programs. This package includes \$251.8 million Federal Funds and 57 limited-duration positions (50.17 FTE) for the I-DD program, and \$183.8 million Federal Funds and 38 limited-duration positions (30.19 FE) for the APD program.

### Employee Incentive Payments

The Subcommittee approved \$1.5 million General Fund (\$11.6 million total funds) for the Oregon Department of Human Services to fund retention incentive payments for direct care workers in nursing facilities, child and adult group homes, and the Stabilization and Crisis Unit. Specifically, these dollars are provided to fund: (1) a one-time \$500 bonus for eligible staff working in group homes and nursing facilities during the period October 8, 2020 through November 15, 2021; and, (2) a temporary pay raise lasting through January 31, 2022 for Stabilization and Crisis Unit (SACU) employees who provide direct resident care. In addition to General Fund dollars, this package includes \$7.8 million in Other Funds expenditure limitation for use of Coronavirus Relief Fund monies to be transferred to DHS from the Oregon Department of Administrative services, and \$2.3 million in Federal Funds expenditure limitation.

### Child Welfare Positions

The Subcommittee approved an increase of \$15.9 million General Fund (\$26.3 million total funds) and 99 permanent positions (87.12 FTE) for the Oregon Department of Human Services to address non-budgeted positions in the Child Welfare program and in other areas of the department that support the Child Welfare program. This includes \$10.9 million General Fund and 59 positions (51.92 FTE) in the Child Welfare program, \$4.4 million General Fund and 34 positions (29.92 FTE) in Central Services, and 0.5 million General Fund and six positions (5.28 FTE) in State Assessment and Enterprise-wide Costs for child-welfare related work. There is a corresponding decrease of \$15.9 million General Fund to the special purpose appropriation established by SB 5529 (2021) to cover the cost of these positions.

### Behavior Rehabilitation Services

The Subcommittee approved a joint request from the Oregon Department of Human Services and the Oregon Youth Authority to repurpose \$7.7 million in General Fund savings (\$12.9 million total funds) resulting from lower than budgeted utilization in the Behavior Rehabilitation Services (BRS) program to support systems of care for children and families, including \$3 million General Fund on a one-time basis for supplemental payments to BRS providers and other contracted community-based providers experiencing COVID outbreaks and quarantines, effective November 1, 2021 through June 31, 2023; and, \$4.7 million General Fund on a one-time basis to reserve bed capacity, effective November 1, 2021 through June 31, 2023.

### Treatment Foster Care Services

The Subcommittee approved a one-time increase of \$250,000 General Fund in the Oregon Department of Human Services budget to support contracts for technical assistance in the development of culturally responsive behavioral health treatment foster care services, a new type of care -- piloted through a funding allocation from the 2019 legislative session -- that leverages Behavior Rehabilitation Services and Community Based Behavioral Health Services through the Oregon Health Authority and Coordinated Care Organizations. This initiative is intended to provide whole-child care for children with psychiatric needs within a familial setting.

### Temporary Assistance to Needy Families

The Subcommittee approved an increase of \$1 million General Fund and \$25.1 million Federal Funds expenditure limitation for the Oregon Department of Human Services' Self-Sufficiency program to implement changes to Temporary Assistance to Needy Families (TANF) eligibility and cash benefits and to expand access to contracted Family Supports and Connections services. The package includes:

- \$63,650 General Fund (\$0.3 million total funds) to increase the TANF resource limit from \$2,500 to \$10,000, allowing families to retain more of their resources and still qualify for cash assistance.
- \$0.9 million General Fund (\$4.5 million total funds) to end full-family disqualifications. This will allow the Self-Sufficiency program to assign 75% of the monthly cash grant to the dependent child in the assistance unit, preserving family income support for the children.
- \$13.8 million Federal Funds expenditure limitation to implement a clothing allowance benefit that will provide TANF participants three \$270 clothing allowances per year -- in the fall, winter, and summer.

- \$7.3 million Federal Funds expenditure limitation to expand access to Family Supports and Connections services focused on child abuse and neglect prevention strategies, such as home visits, parental training, and coping skills, which have been shown to reduce reliance on child welfare services. Of the total, \$7 million is to be used to expand access to these services to more than 4,800 TANF and SNAP families, \$330,000 is to be used to expand the availability of culturally responsive services through the Cultural Enhancement Project, and \$17,700 is to expand Parent Voice, which provides compensation to parents to facilitate their participation in the program design process and support ongoing parental engagement in programming.
- \$177,788 Federal Funds limitation for one permanent full-time Operations and Policy Analyst 3 position (0.63 FTE) to support implementation and ongoing operations of the program. This includes \$147,812 for personal services, and \$29,976 for services and supplies costs.

This package is mostly funded using a one-time accumulated balance of TANF block grant funds the department estimates will be fully expended in the 2025-27 biennium, at which point a larger share of the cost would potentially need to be covered by the General Fund. The timeframe could vary depending on several variables, including, most notably, TANF caseload trends and how long it takes to expand the contracted provider network to meet the funded service levels. During the 2023 legislative session, an informational hearing will be scheduled in the Human Service Subcommittee for the agency to provide an update on implementation of the TANF changes funded in this package.

#### Emergency Food Supply

A one-time increase of \$3 million General Fund was approved to fund the Oregon Food Bank's emergency food supply stabilization efforts.

#### 2-1-1 Information Service

A one-time increase of \$1 million General Fund was approved to support making the 2-1-1 information service available 24 hours a day, seven days a week. The 2-1-1 information service helps Oregonians identify, navigate, and connect with local resources, including, for example, food, emergency shelter, and utility assistance resources.

#### Family Treatment Courts

The Subcommittee approved \$1.1 million General Fund for the Oregon Department of Human Services to support family treatment courts, including a new program in Clatsop County and an existing program in Columbia county. The package includes \$133,819 for one permanent full-time position (0.50 FTE) to serve on a statewide family treatment court governance committee; \$759,880 to cover ODHS' legal bills for Department of Justice support; and, \$213,275 to assist families participating in the family treatment courts in Clatsop and Columbia counties.

#### Long Term Care Provider Rates

To address the higher costs of providing long-term care during the public health emergency and to preserve access to care, an increase of \$35.2 million General Fund (\$102.1 million total funds) was approved for the Department to increase Medicaid rates for nursing facilities, home and community based care providers, in-home care agencies, and children's intensive care private duty nurses. This includes:

- For nursing facility providers, \$13.4 million General Fund one-time (\$37.5 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium. Under current law, this add-on will expire on March 31, 2022.
- For community-based care providers, \$9.7 million General Fund one-time (\$28.8 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium, and \$8.2 million General Fund ongoing (\$24.2 million total funds) to increase the COLA for these providers to 10% for the second year of the biennium. Under current law, the COVID add-on will expire on March 31, 2022, and the COLA is set at 5%.
- For in-home care agencies, \$2.1 million General Fund one-time (\$6.3 million total funds) to extend the 5% COVID add-on through the end of the 2021-23 biennium, and \$1.8 million General Fund ongoing (\$5.3 million total funds) to increase the COLA for these providers to 10% for the second year of the biennium.
- For children’s intensive care private duty nurse providers, \$46,000 General Funds ongoing (\$115,000 total funds) to increase the COLA to 10% for the second year of the biennium. Current law provides for a 5% increase.

Additionally, \$10 million General Fund was approved on a one-time basis to reimburse nursing facilities for the costs of testing employees for COVID-19, as well as \$2.5 million General Fund on a one-time basis to ensure access to essential long-term care services and supports in underserved communities.

Workload/Staffing Impacts of Provider Time Capture and ONE Eligibility Systems Rollout

During the 2022 legislative session, agency stakeholders expressed concerns about workload and staffing impacts related to both the Provider Time Capture and ONE integrated eligibility systems. Since both systems are relatively new, having been implemented in the last year, there have been challenges related to that transition. Other workload demands and staffing shortages are more tied to increases or changes in caseloads primarily due to the pandemic; some policy or legislative changes have driven others. Due to these concerns, the Subcommittee approved the following budget note:

**BUDGET NOTE:** The Oregon Department of Human Services (ODHS) will work with stakeholders to collect information on the impacts of the Provider Time Capture and ONE integrated eligibility systems on workload and staffing for both ODHS and agency partners. The compiled information should be provided as an addendum to the Department staffing proposal required to be prepared and reported on this year under HB 2102 (2021).

During the 2023 legislative session, an informational hearing will be held in the Human Services Subcommittee for ODHS and stakeholders to provide information on workload and staffing issues, along with potential solutions and/or related budget recommendations.

Shared Services - Information Services, Financial Services, and Internal Audits

An increase of \$1.2 million General Fund (\$3.2 million total funds) was approved for the Oregon Department of Human Services’ Shared Services Offices. Specifically, this includes \$0.7 million General Fund (\$1 million total funds) for special payments to cover ODHS’ share of

cost for ten new permanent full-time positions in the Oregon Health Authority budget for the Office of Information Services for information technology project support; \$0.4 million General Fund (\$1.5 million total funds) for six permanent full-time positions (3.78 FTE) in the Office of Financial Services for workload related to reporting, accounts payable, and accounting structures; and, \$0.2 million General Fund (\$0.7 million total funds) for two permanent full-time positions (1.38 FTE) in the Internal Audit Center for workload related to controls and practices in federal funds accounting and monitoring.

#### Office of Resiliency and Emergency Management - Staffing Agency Contracts

The Subcommittee approved a one-time General Fund increase of \$9.2 million for the Oregon Department of Human Services to address pandemic-related staffing shortages experienced by Office of Developmental Disabilities Services' providers serving vulnerable Oregonians. In October 2021, ODHS contracted with several staffing resource agencies to help providers fill gaps in coverage for a 90-day period - through the end of December. The contracts were subsequently extended for a second 90-day period. The funding in this package is intended to cover contract costs for the period October 1, 2021 through March 31, 2022.

As part of HB 5006 (2021), the Legislature approved 9 limited-duration positions (7.50 FTE) for ODHS' Office of Resiliency and Emergency Management to support wildfire recovery and other efforts. The Subcommittee approved making these permanent full-time positions in support of the agency's responsibilities under the state's Comprehensive Emergency Management Plan.

#### Fall 2021 Rebalance

For the Oregon Department of Human Services' first financial rebalance of the 2021-23 biennium, the Subcommittee approved adjustments resulting in a net General Fund savings of \$38.2 million, an Other Funds expenditure limitation increase of \$109.2 million, and a Federal Funds expenditure limitation decrease of \$7 million; and, authorized a total of 71 new positions (45.60 FTE). The adjustments encompass a number of issues affecting the ODHS' budget, including savings or funding gaps due to changes in caseload, cost per case, and the federal medical assistance percentage (FMAP); costs associated with COVID-19; and other program changes arising since the 2021 legislative session. The major ODHS rebalance adjustments include:

- \$64.9 million General Fund decrease due to lower Fall 2021 caseload, compared to Spring 2021.
- \$24.4 million General Fund decrease resulting from an increase in the FMAP rate.
- \$24.9 million General Fund increase for higher costs per case in the Intellectual/Development Disabilities and Child Welfare programs.
- \$8.5 million General Fund increase to cover contracts for additional nursing facility beds to mitigate COVID-19-related hospital bed shortages in Southern Oregon.
- \$9.5 million General Fund increase to reimburse nursing facilities for costs related to testing employees for COVID-19.
- \$3.1 million General Fund increase for 24 positions (14.86 FTE) to implement HB 3352 which expanded health coverage to adults who would be eligible for Medicaid except for their immigration status HB 3352 (2021).

- \$40 million increase in Other Funds expenditure limitation for anticipated wildfire-related FEMA reimbursement.
- \$69.4 million increase in Other Funds expenditure limitation for anticipated COVID-related FEMA reimbursement.
- \$12.3 million increase in Federal Funds expenditure limitation for TANF Pandemic Emergency Assistance Payments.
- \$7.3 million increase in Federal Funds expenditure limitation and three positions (2.33 FTE) in Vocational Rehabilitation to implement the federal Disability Innovation Fund grant.
- \$3.1 million increase in Federal Funds expenditure limitation for 25 permanent positions (16.75 FTE) to serve SNAP navigators.
- \$1.6 million increase in Federal Funds expenditure limitation for 10 limited-duration positions (5.80 FTE) to administer federal grants to enhance and improve adult protective services and support COVID-19 prevention and response activities.

In addition, various budget-neutral technical adjustments were approved related to internal transfers of positions and funding. The agency noted in the rebalance report several potential risks to its budget, including for example, changes in program caseloads and cost per case, the impact of COVID policies on workload and staff resources and general uncertainty regarding the resources required to implement legislative program changes.

Office of Immigrant and Refugee Advancement Transfer

SB 1550 (2022) transfers the Office of Immigrant and Refugee Advancement from the Office of the Governor to the Oregon Department of Human Services, including four positions (3.83 FTE) --which have not been filled since being established--and \$1,376,037 General Fund; these budget adjustments are included in HB 5202.

Long Term Care Ombudsman

The Subcommittee approved an Other Funds expenditure limitation increase of \$258,160 for the Long Term Care Ombudsman to allow the agency to use federal American Recovery Plan Act funds transferred from the Oregon Department of Human Services for COVID-19 response activities. Also approved was \$6,000 Other Funds expenditure limitation to allow the agency to use donations received in support of the Oregon Public Guardian and Conservator program.

**JUDICIAL BRANCH**

Oregon Judicial Department

The Subcommittee approved a \$3.9 million General Fund and authorized the establishment of 40 permanent full-time positions (20.00 FTE) for expansion of the pretrial release program. The department will provide Release Assistance Officers (RAO) in 17 counties that currently do not have pretrial release staffing and augment staffing in two additional counties with established programs (Josephine and Washington).

For the reorganization of the Office of the State Court Administrator, the Subcommittee approved \$2.4 General Fund and authorized the establishment of 15 permanent full-time positions (8.75 FTE) with instructions that the Department work with the Legislative Fiscal Office to align the Department's 2023-25 budget structure with the reorganization.

The Subcommittee approved \$762,623 General Fund and authorized the establishment of three permanent full-time positions (1.50 FTE) for family treatment courts. The Department will convene a statewide family treatment court governance committee, add a new family treatment court in Clatsop County and augment staffing to an existing family treatment court in Columbia County.

To replace aging grand jury recording equipment, the Subcommittee approved \$337,000 General Fund, on a one-time basis. The Subcommittee also approved \$275,752 in Federal Funds expenditure limitation, on a time-time basis, and authorized the establishment of two limited duration (1.00 FTE) to perform work for a U.S. Department of Health and Human Services, Administration of Community Living, Elder Justice Innovation grant. The grant is to conduct a self-assessment of guardianship and conservatorship monitoring practices across circuit courts.

The Subcommittee approved \$113,700 and authorized the establishment of one permanent full-time Law Clerk (0.58 FTE) in the Tax Court to assist with the Corporate Activities Tax caseload.

For the Clackamas County Courthouse replacement project, the Subcommittee approved a supplemental increase of \$95.4 million Other Funds expenditure limitation, on a one-time basis. The request includes \$94.5 million of state matching funds and \$900,000 for costs of issuance of the bonds. The Legislature in 2021 authorized the issuance of \$95.4 million in Article XI-Q general obligation bond (SB 5505, 2021) to funds that state's matching funds commitment. The draft Master Funding Agreement meets the constitutional requirements for the issuance of general obligation bonds and the and statutory requirements under the Oregon Courthouse Capital Construction and Improvement Fund.

The Subcommittee approved a supplemental increase of \$8.9 million Other Funds expenditure limitation, on a one-time basis, for the Crook County Courthouse replacement project. The request includes \$4.4 million of state matching funds, including \$28,295 for bond costs of issuance, and \$4.4 million to meet the local matching funds requirement. Article XI-Q general obligation bond proceeds will be used to fund the state's matching funds commitment (SB 5701). Also approved was \$1.5 million General Fund, on a one-time basis, for a Deschutes County Circuit Court renovation and expansion project and \$2 million General Fund, on a one-time basis, for Columbia County Courthouse life safety and accessibility improvements.

To support a single, coordinated eportal to connect Oregonians with civil legal assistance, the Subcommittee approved \$2.3 million General Fund, on a one-time basis, for distribution to the Oregon State Bar Association for the OregonLaw+Connect information technology project.

The budget changes approved for the Department also include following technical adjustments:



- Re-establishment of a 2019-21 biennium \$2 million General Fund appropriation, on a time-time basis, for planning for the replacement of the Benton County Courthouse.
- Transfer \$250,000 Other Funds expenditure limitation for Article XI-Q general obligation bond cost of issuance associated with the Supreme Court Building Renovation Project from the Capital Construction to the Administration and Central Support Division.
- Transfer 2019-21 General Fund Carryforward savings for the Counsel on Court Procedures (\$51,710) and debt service (\$10,249) to the Administration and Central Support Division.

**Public Defense Services Commission**

For the procurement of indigent defense counsel in Multnomah, Washington, Marion, and Lane counties, the Subcommittee approved \$12.8 million General Fund, on a one-time basis. The appropriation will address the current backlog of unrepresented clients in the four counties and provide increased attorney capacity for the remainder of the biennium, according to PDSC.

The Subcommittee approved \$743,588 General Fund, on a one-time basis, and authorized the establishment of two positions (1.26 FTE) for the re-initiation of the planning phase of the Financial and Case Management information technology project. A budget note was also adopted:

**BUDGET NOTE:** The Public Defense Services Commission is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means during the 2023 legislative session on the status of the re-initiation of the planning phase of the Financial/Case Management System (F/CMS) information technology project. The report shall include: a detailed business case, project timeline, and cost estimates. The Commission is to follow the Stage Gate or a similar disciplined process related to information technology projects, including development of key artifacts and independent quality assurance oversight.

Other approved changes are an increase of \$380,436 General Fund, on a one-time basis, and the authorization to establish of one limited duration full-time position (0.50 FTE) to implement SB 578 (2021) and the payment of private counsel, with instruction that the agency work with the Legislative Fiscal Office to establish a new budget structure in the state’s budget system for civil-related activities.

The Subcommittee approved \$259,969 General Fund and authorized the establishment of one permanent full-time position (0.58 FTE) for the Appellate Division, Juvenile Appellate Section, to support caseload growth. Related to family treatment courts, the Subcommittee approved \$195,833 General Fund and authorized the establishment of one permanent full-time position (0.50 FTE) in the Juvenile Division. The position will serve on a statewide family treatment court governance committee.

**Commission on Judicial Fitness and Disability**

The Subcommittee approved \$15,000 of General Fund, on a time-time basis, to resolve an underfunding Other Payroll Expenses for the Commission’s executive director position.

## LEGISLATIVE BRANCH

### Legislative Administration Committee

The Subcommittee approved increasing Other Funds expenditure limitation by \$4,205,000 for the balance of general obligation bond proceeds issued in the prior biennium for the Document Publishing and Management System (DPMS) that will be expended during 2021-23. Other Funds expenditure limitation of \$235,000 was also established for the cost of issuing Article XI-Q bonds authorized in SB 5701 for the third phase of the Capitol Accessibility, Maintenance, and Safety (CAMS) project to further capital improvements to the State Capitol Building, including upgrades to the 1938 building for improved functionality, fire protection systems, seismic retrofits, roof repairs, security upgrades, IT and media modernization, and upgrades to remaining mechanical, electrical, and plumbing equipment not addressed in phases I and II. Bonds are scheduled to be sold in spring 2023, so no additional debt service is due in the 2021-23 biennium. CAMS III has a total estimated cost of \$375 million through the 2023-25 biennium, with a total of \$242,711,000 approved in the Capital Construction bill (SB 5702) through a combination of bond proceeds (\$19,630,000) and General Fund (\$223,081,000) to support 2021-23 expenditures.

A one-time General Fund reduction of \$23,178,950 from unexpended 2019-21 General Fund legislative agency appropriations was approved to partially support the cost of CAMS III. Reductions eliminated General Fund carried forward for the Legislative Assembly, Legislative Fiscal Office, Legislative Policy and Research Office, Legislative Revenue Office, and Commission on Indian Services and reduced Legislative Administration and Legislative Counsel carryforward balances to \$1,077,899 and \$153,036, respectively. The remaining unexpended 2019-21 General Fund in Legislative Administration will support the addition of a permanent full-time Security Manager position (0.54 FTE) totaling \$123,416 and additional security projects and costs of \$500,000 in the 2021-23 biennium. The balance in Legislative Counsel is anticipated to support additional publication services staff overtime costs.

## NATURAL RESOURCES

### Department of Agriculture

The Subcommittee approved a one-time General Fund appropriation of \$180,000 to support the Department's Animal Rescue Entity Program established by SB 883 (2019). This program regulates animal rescue entities through licensure and inspections of facilities and was intended to be a self-funded program. When first established, there was anticipated to be around 515 organizations that would require licensure in Oregon, however ORS 609.415 provides that entities with less than ten animals in their custody are not required to be licensed. To date, only 135 entities are full licensed, while 104 report being under the 10-animal requirement. As a result, the annual fee of \$375 is not sufficient to fund the Natural Resource Specialist 3 (1.00 FTE) position that administers the program. The funding provided is intended to keep the program operational for the remainder of the biennium, and the Department is expected to return to the 2023 legislature with proposals for program sustainability.

Additionally, the Subcommittee approved the establishment of two limited duration positions, a full-time Program Analyst 1 (0.71 FTE) and a half-time District Veterinarian (0.35 FTE) as part of a National Animal Disease Preparedness and Response Program grant received from the U.S. Department of Agriculture. The legislature provided retroactive permission to apply at the November 2021 meeting of the Interim Joint Committee on Ways and Means and the Department received funding in December 2021.

#### **Columbia River Gorge Commission**

A General Fund appropriation of \$25,000 was provided for the Columbia River Gorge Commission to cover Oregon's 50 percent share of increased operating costs. The increased costs were a result of increases in Washington's budget related to audit services, central services, wage increases, and employee insurance benefits.

#### **State Department of Energy**

The Subcommittee approved a one-time General Fund appropriation of \$5 million for the solar rebate program established in HB 2618 (2019). The \$5 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. This is the program's third influx of one-time General Fund, including \$2 million in 2019-21, and \$10 million in HB 5006 (2021). This additional amount available for rebates can be administered within existing resources.

The Subcommittee also approved an adjustment to the General Fund debt service provided to the Department for the Small-Scale Energy Loan Program (SELP). This debt service, totaling \$3.5 million, is due to losses sustained from loans dating back to 2007 and was provided in HB 5006 (2021) to cover bond payments due in April 2022 and 2023. However, the statutory provisions of the SELP program require that any debt service payments must be paid through the Small-Scale Local Energy Project Administration and Bond Sinking Fund established in ORS 470.300. As a result, the General Fund debt service provided in HB 5006 has been eliminated and \$3.5 million of General Fund has been appropriated for deposit into the Sinking Fund. A corresponding Other Funds expenditure limitation has been provided to pay the debt service out of the Fund in 2022 and 2023.

#### **Department of Environmental Quality**

As part of an overall statewide investment in climate, the Subcommittee approved two separate one-time General Fund appropriations of \$15 million to be deposited into dedicated funds for programs at the Department of Environmental Quality (DEQ). The first \$15 million was deposited into the Zero-Emission Incentive Fund to provide additional funding for the electric vehicle rebate program known as the Oregon Clean Vehicle Rebate Program. This program was established in HB 2017 (2017) and is funded from privilege tax revenue of approximately \$12 million per year. With increased growth in the electric vehicle sector in recent years, the program is anticipated to be oversubscribed. A corresponding \$15 million of Other Funds expenditure limitation was provided for DEQ to expend the monies in the fund in the form of additional rebates, which can be administered within existing agency resources.

The second \$15 million was deposited into the Medium and Heavy-Duty Electrification Fund, established in HB 4139 (2022) for a grant program supporting medium and heavy-duty zero-emission vehicle charging and fueling infrastructure projects. This one-time funding is intended to

support grants to public or private entities for capital improvements and technical assistance to support the installation of charging infrastructure for zero-emission medium and heavy-duty vehicles. Projects will be awarded through a competitive request for proposal process with priority given to projects located in communities disproportionately impacted by diesel pollution or are connected to proposed or existing transportation corridor projects, and projects that demonstrate available matching funds. A corresponding \$15 million of Other Funds expenditure limitation was provided to expend the monies in the fund. Included in this amount are anticipated costs for administrating the grant program, including the establishment of a limited duration Operations and Policy Analyst 2 position (0.63 FTE). Total administrative costs are estimated to be \$373,329 in the 2021-23 biennium, including potential contracting costs. Depending on the Department's ability to initiate the program, demand for the grants and distribution of available funding, DEQ may need to request carry forward of Other Funds limitation and position authority for this program as part of its 2023-25 budget request.

The Subcommittee provided the following instruction to the Department of Environmental Quality and the Department of Transportation:

**BUDGET NOTE:** The Department of Environmental Quality and the Oregon Department of Transportation are directed to report back to the Joint Committee on Transportation and the appropriate interim budget committee by December 1, 2022, with an analysis of existing incentives available to support the transition to zero emission medium and heavy duty transportation fleets. The agencies are further directed to research incentives offered in other states and to provide recommendations on expanding or creating incentives to support businesses in the transition to zero emission medium and heavy-duty vehicles. This effort should include analyses on incentives for both vehicles and electric charging or other fuel infrastructure.

Additionally, the Subcommittee approved \$517,000 General Fund to support laboratory operations, including \$217,000 for a permanent full-time Principle Executive Manager E position (0.63 FTE) to aid in management and operations of the DEQ Lab. Costs of this position are distributed across all three major program areas of Air Quality, Water Quality, and Land Quality. Of the amount provided, \$300,000 is one-time for the repair or replacement of analytical equipment. The Subcommittee also approved \$484,553 General Fund for information technology costs related to DEQ's use of the State Data Center and increased use of enterprise and backup storage as well as LAN services. These costs are part of assessments paid to the Department of Administrative Services.

Finally, the Subcommittee approved \$56,604 Other Funds expenditure limitation and establishment of a permanent half-time Operations and Policy Analyst 2 position (0.25 FTE) to oversee the Mattress Stewardship Program established by SB 1576 (2022). Funding for the position is expected to come from an annual fee, to be established by rule, paid by stewardship organizations.

**State Department of Fish and Wildlife**

As part of a statewide drought resiliency package, the Subcommittee approved \$15.6 million General Fund to the Department of Fish and Wildlife (ODFW). Included in this funding is \$8 million for fish passage barrier removal, \$5 million for deposit into the Oregon Conservation and Recreation Fund established in HB 2829 (2019), and \$2.6 million for activities to improve drought resiliency including river temperature and streamflow monitoring. The Department anticipates utilizing these funds for the procurement of temperature loggers and streamflow gauges, to

conduct coldwater refugia mapping, and to address a backlog of new instream water right applications. To accomplish this work, ODFW will establish seven limited duration positions (3.33 FTE) including two Natural Resource Specialist 3's and a Natural Resource Specialist 2 (0.67 FTE each), and four Biological Science Assistants (0.33 FTE each). Cost of the positions is anticipated to be \$541,116 General Fund. Included in the total is at least \$750,000 of funding to the U.S. Geological Survey (USGS) for placement and maintenance of approximately 25 streamflow gauges, with the possibility for matching funding from USGS that would increase that total to 50.

The General Fund provided for the drought resilience package is one-time, except for the USGS funding and \$50,000 for gauges to be placed in priority basins identified by the Department. With only 16 months remaining, it may be difficult for the Department to accomplish some of the anticipated activities by the end of the biennium, considering that much of this work is related to gathering and analyzing ongoing data. It would not be unexpected for the Department to seek supplementary or ongoing resources as part of the agency's 2023-25 budget request.

Finally, \$6 million of Other Funds expenditure limitation was approved for funds deposited into the Oregon Conservation and Recreation Fund, including the \$5 million mentioned above and \$1 million from American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies designated in HB 5006 (2021).

#### **Department of Forestry**

The Subcommittee approved an appropriation of \$46,298,469 General Fund to the Oregon Department of Forestry for the payment of emergency fire costs related to the 2021 wildfire season. Of the total amount, \$6,141,267 was provided to address the payment of costs associated with severity resources. A corresponding reduction in the special purpose General Fund appropriation to the Emergency Board for severity resources was also made. The remaining \$40,157,202 is the net estimated direct cost of emergency fire suppression allocated to the General Fund. Additionally, an increase of \$78,218,491 Other Funds expenditure limitation was approved for the processing of payments of expenses incurred during the 2021 fire season that are anticipated to be paid from non-General Fund sources including: federal agency reimbursements, federal emergency fire grant assistance, other agency reimbursements, and private landowner assessments.

#### **Department of Land Conservation and Development**

Other Funds expenditure limitation of \$90,660 was provided for the Department of Land Conservation and Development from the City Economic Development Pilot Program Fund established by HB 2743 (2017). The expenditure limitation had been inadvertently phased out by the Department during the previous budget cycle. Approximately \$36,700 in funds remain in the City Economic Development Pilot Program Fund. The funds were provided by the City of Madras for the pilot program. The funding will be returned to the City of Madras less any costs associated with the Department's report required by section 5 of HB 2743 (2017).

The Subcommittee approved one-time General Fund of \$150,000 for the Department of Land Conservation and Development (DLCD) to expand current work on the Regional Housing Needs Analysis implementation. This investment will allow the agency to support anticipated interim work by legislators and stakeholders around housing and land supply issues; that support may include professional facilitation along with administrative, logistical, and technical services.

### **Land Use Board of Appeals**

A joint report that was due during the 2022 Legislative session between the Land Use Board of Appeals and Department of Administrative Services Enterprise Information Services was deferred until the end of 2022. The report was to provide progress on foundational work for an electronic filing and case management system for the Board, including any funding requirements. The Board stated that it has not had the staff capacity to oversee or initiate this project due to two of the six Board personnel being on extended leave in 2021.

### **Oregon State Marine Board**

To support expenditure of a recent grant award from the National Oceanic and Atmospheric Administration, an increase in Federal Funds expenditure limitation of \$50,000 was approved; this funding will be used to remove and mitigate abandoned and derelict vessels.

### **Department of State Lands**

A one-time General Fund appropriation of \$121,000,000 for the Department of State Lands (DSL) was approved by the Subcommittee. It is intended to satisfy the financial obligations to the Common School Fund related to the Elliot State Forest. The Forest was appraised in 2016 at a value of \$221 million, and \$100 million was paid to the Common School Fund from the proceeds of certificates of participation that were authorized for issuance in 2019. Based on this appraisal, decoupling the Forest from the Common School Fund is estimated to cost \$121 million. Once decoupled, the Elliot State Forest would transfer from DSL oversight to the newly established Elliott State Research Forest Authority as provided in HB 1546 (2022). Satisfying the financial obligations to the Common School is one of the tasks that must be completed prior to that measure becoming operative on January 1, 2024.

A one-time General Fund appropriation of \$1 million was provided to DSL for deposit into the Oregon Ocean Science Fund established under ORS 196.567. The funds are to be spent by the Oregon Ocean Science Trust to further science and monitoring along Oregon's ocean and coastal habitats, which includes nearshore keystone species such as sea otters, kelp and eelgrass habitat, and sequestration of blue carbon. A corresponding Other Funds expenditure limitation increase was provided to DSL for these funds to be spent in the manner described.

### **Water Resources Department**

A technical adjustment was included for the Water Resources Department that disassociated \$435,994 General Fund intended for the payment of limited-duration position costs and other associated administrative expenses of the Water Well Abandonment, Repair and Replacement Fund established by ORS 537.766 from monies that had been intended for deposit in the fund. Although the total amount of General Fund appropriated remains unchanged, this adjustment allows for the payment of these position costs directly instead of through the fund, which does not explicitly provide for this use of the monies in the fund. No additional position authority is provided with this adjustment as the positions were authorized by SB 5561 (chapter 4, Oregon Laws 2021, 2nd Special Session). A corresponding reduction in the Other Funds expenditure limitation that was provided for the payment of costs associated with these positions and associated administrative expenses from the fund was also approved.

### **Oregon Watershed Enhancement Board**

A \$239,000 one-time General Fund appropriation to the Oregon Watershed Enhancement Board (OWEB), the authorization to establish a limited duration position (0.67 FTE), and the extension of an existing position (0.36 FTE) was approved to support the OWEB administration of drought relief programs and funding as provided by chapter 4, Oregon Laws 2021. The appropriated amount includes funding for the direct position costs and position associated services and supplies costs.

The Subcommittee approved a one-time General Fund appropriation of \$5,203,786 to OWEB and the authorization to establish a limited duration position (0.63 FTE), for the purpose of creating a grant program to provide funding for on the ground actions supporting the recovery of natural resource lands impacted by the 2021 wildfire season. These actions include soil stabilization and erosion control, detection and treatment for invasive species, reseeding and replanting, habitat restoration and culvert repair or replacement. \$5 million will be distributed as grants with the remaining funding used to support position and other administrative costs of the program.

A one-time General Fund appropriation of \$10 million for deposit in the Flexible Incentives Account was also provided; a corresponding \$10 million Other Funds expenditure limitation from the account was established along with the authorization to establish a limited duration position (0.63 FTE) and extend the service of a second, existing, limited duration position (0.31 FTE) to support a program providing grants that support the voluntary transfer of water rights to improve legally protected streamflows. This support is supplemental, and additive to the agency's existing water acquisition grant program funded by lottery revenues.

A one-time General Fund appropriation of \$5 million General Fund for deposit in the Oregon Agricultural Heritage Fund was approved along with a corresponding establishment of a \$5 million Other Funds expenditure limitation from the fund and the authorization to establish three limited duration positions (1.57 FTE). The Oregon Agricultural Heritage Fund supports a number of activities including landowner succession planning, financial support for conservation management plans, covenants, and easements, funding for and direct technical assistance leading to those plans, covenants, and easements, administrative costs of the Oregon Agricultural Heritage Commission, and OWEB administrative costs related to working lands conservation programs.

The Subcommittee approved an increase of \$169,937 Lottery Funds expenditure limitation and the establishment of a limited duration, conservation outcomes specialist position (0.63 FTE). This action allows the agency to continue the limited duration position that had been established in the prior biennium but had not previously been continued into the current biennium due to revenue constraints. This position primarily functions to assist in the establishment and maintenance of the structure for monitoring and reporting results and outcomes of investments in watershed restoration.

An increase of \$1 million in the allocation of lottery monies from the Watershed Conservation Operating Fund to the Department of Agriculture via the Oregon Watershed Enhancement Board was approved to support the expenditure of those monies by the Department of Agriculture for grasshopper and cricket suppression efforts as authorized by section 8, chapter 4, Oregon Laws 2021, Second Special Session.

Allocations of Lottery Fund monies deposited in the Watershed Conservation Operating Fund provided to the following agencies, were approved to be increased by the following amounts to support increased expenditures for statewide budget adjustments including compensation changes driven by collective bargaining agreements:

- Department of State Police: \$249,144
- Department of Fish and Wildlife: \$118,337
- Department of Agriculture: \$213,188
- Department of Environmental Quality: \$224,550

## **PUBLIC SAFETY**

### **Department of Corrections**

The Subcommittee approved two budget-neutral fund shifts to utilize remaining fund balances from the Coronavirus Relief Funds (CRF) and American Rescue Plan Act (ARPA) monies provided to the state. Other Funds expenditure limitation of \$74,716,564 for CRF and \$363,582 for ARPA funding is provided, along with a corresponding decrease in General Fund. These federal funds are received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services during the COVID-19 pandemic.

The Subcommittee approved several technical adjustments that shift costs between programs within DOC, including: \$6 million from central administration to operations for repair and maintenance projects; \$131,200 from operations to correctional services for the library services unit; and \$100,000 from central administration to correctional services for the community partner outreach program.

Finally, a one-time General Fund appropriation of \$51,421 was approved for a limited duration part-time Administrative Specialist 1 position (0.25 FTE) that will serve as a liaison for the Gender-Responsive Coordinator position established in the Governor's Office.

### **Oregon Criminal Justice Commission**

The Subcommittee approved a one-time General Fund appropriation of \$300,000 for the legal services pilot program first established by HB 2631 (2019) and then reestablished by HB 4050 (2022) operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.



### **Oregon Department of Emergency Management**

The Subcommittee approved the necessary funding for the establishment of the Department of Emergency Management, effective July 1, 2022, outlined in HB 2927 (2021). The new Department will be structured with five major programs, including: Administration, the 9-1-1 Emergency Program, Preparedness and Response, Mitigation and Recovery, and Bond Debt Service.

- Administration program includes \$7,896,756 General Fund and \$484,877 Other Funds and 38 positions (18.83 FTE).
- 9-1-1 program is 100% Other Funds totaling \$68,337,111 and 10 positions (5.36 FTE).
- Preparedness and Response includes several federal grant programs like the Emergency Management Performance Grants, Homeland Security Grants, Regional Catastrophic Preparedness Grants, Geohazards Grants, and the SPIRE Grant program, which is funded by bond funding; \$757,611 General Fund, \$5,673,745 Other Funds, \$37,092,457 Federal Funds and 22 positions (10.82 FTE) make up this program.
- Mitigation and Recovery includes the federal Fire Assistance Grants, Flood Mitigation Assistance Grants, Pre-Disaster Grants, Hazard Mitigation Grants, and this program is also where Public Assistance and Individual Assistance funding would flow through for FEMA disaster-related payments. The program includes \$665,143,048 Federal Funds and 22 positions (11.00 FTE).
- Bond Debt Service consists of \$1,576,705 General Fund related to bonds issued for the SPIRE grant program.

Finally, \$20 million of one-time Other Funds expenditure limitation was provided for the Department to expend monies deposited into the Local Disaster Assistance Loan and Grant Account to be used as match for FEMA Hazard Mitigation Program grants. This will allow the Department to expend the funds beyond June 30, 2023 and maximize the available federal funding from FEMA. The Other Funds expenditure limitation will go in the Mitigation and Recovery program and the Department will likely need to request additional limitation as part of its 2023-25 budget development to expend any unspent funds.

### **Department of Justice**

The Subcommittee approved the following Crime Victim and Survivor Services budget adjustments:

- \$15 million in Other Funds expenditure limitation, on a one-time basis, for community-based violence prevention grants. The revenue source is the American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies received by the Oregon Department of Administrative Services and transferred to the Department.
- \$11.25 million General Fund, on a one-time basis, for a potential revenue shortfall in the federal Victims of Crime Act grant (VOCA).
- \$10 million General Fund, on a one-time basis, for deposit into the Oregon Domestic and Sexual Violence Services Fund and an increase of \$10 million of Other Funds expenditure limitation for expenditure from the fund, for state-funded grants to domestic and sexual violence service providers throughout the state, including federally recognized tribal governments.
- \$2.8 million General Fund, on a one-time basis, for distribution to Court Appointed Special Advocates.

- \$2 million in the Other Funds expenditure limitation, on a one-time basis, for the Crime Victims and Survivor Services Division, as a special payment for distribution to nonprofit entities to assist survivors of domestic and sexual violence and human trafficking in maintaining or acquiring housing. The revenue source is the Housing and Community Services Department (HCSD) American Rescue Plan Act (ARPA) funding for the agency's Emergency Rental Assistance Program. The \$2 million is to be deposited into the Oregon Domestic and Sexual Violence Services Fund.

For the Legal Tools Replacement information technology project, the Subcommittee approved \$4.6 million in supplemental General Fund, on a one-time basis, and authorized the establishment of 13 limited duration positions (7.29 FTE) and \$5.1 million Other Funds expenditure limitation. The revenue source of the Other Funds is Article XI-Q general obligation bond (SB 5701) that will be issued in the spring of 2023 and fund a portion of project activities for the 2023-25 biennium. The Other Funds amount includes \$105,000 associated with the cost of the bond issuance. Debt service, which will begin in the 2023-25 biennium, is to come from legal billings to state agencies.

To address workload needs driven by state agencies, the Subcommittee approved a supplemental increase of \$2.3 million in the Other Funds expenditure limitation and authorized the establishment of nine permanent full-time positions (4.74 FTE) for the General Counsel Division to address workloads in the Natural Resources, Government Services, and the Tax and Finance Sections. The revenue to support this request is to come from billings to state agencies.

The budget approved by the Subcommittee includes a decrease of \$940,753 in the Other Funds expenditure limitation, an increase of \$1.2 million General Fund, and authorized the establishment of one permanent full-time position (0.58 FTE) for the Criminal Justice Division due to Department's withdrawal from the federal government's High Intensity Drug Trafficking Area (HIDTA) program beginning May 1, 2022. Five existing permanent full-time positions will be fund shifted from Other to General Fund then redeployed the positions into the Analytical and Criminal and Investigative Support Section. The newly authorized position will manage the Investigative Service Center, the Oregon Watch Center, the Titan Fusion Center, and the Oregon Critical Infrastructure Program.

The Subcommittee approved a decrease of \$213,517 General Fund, a decrease of \$37,146 in Other Funds expenditure limitation, and a decrease of \$486,565 in Federal Funds expenditure limitation and the abolishment of 12 permanent full-time positions (12.00 FTE) for the Division of Child Support to fund the procurement of a child support receipting and payment collection service for physically deposited payments.

The Subcommittee requested that the Department of Administrative Services (DAS) unschedule \$300,000 General Fund and \$389,630 Federal Funds for the Division of Child Support that was funded by the Legislature in 2021 (Policy Package #482) to fund the movement of the Child Enforcement Automated System (CSEAS) from a private data center to the DAS State Data Center. The funding may be rescheduled after the division presents a data migration plan to the Emergency Board as part of a request for the release of special purpose appropriation.

Related to family treatment courts, the Subcommittee approved a \$384,668 Other Funds expenditure limitation and authorized the establishment of two permanent full-time positions (1.00 FTE). One position (0.50 FTE) will serve on a statewide family treatment court governance committee and one position will support the Department of Human Services (DHS) in a new family treatment court in Clatsop County (0.25 FTE) and an existing family treatment court in Columbia County (0.25 FTE). Legal billings to DHS will pay program costs.

The Subcommittee approved \$314,528 General Fund and authorized the establishment of one permanent full-time Operation and Policy Analysts 4 (0.58 FTE) for the Commission on Statewide Law Enforcement Standards of Conduct and Discipline (HB 2930 (2021)). The position is to service as the executive director the commission under the Criminal Justice Division.

The following technical budgetary adjustments were also included in the agency's budget adjustments:

- Transfer \$447,784 Other Funds expenditure limitation and one permanent full-time positions (0.88 FTE) for the Fair Housing Enforcement initiative from the General Counsel Division to the Civil Enforcement Division.
- Reduce \$212,656 General Fund for the Defense of Criminal Convictions to reconcile the budget with the Department's 2021-23 close-of-session forecasted caseload.

### **Oregon Military Department**

For the Oregon Military Department (OMD), the Subcommittee approved a technical adjustment of \$269,505 General Fund to shift information technology costs between programs, from the Office of Emergency Management (OEM) to administration. These costs have been budgeted within OEM but need to stay with the Department when OEM becomes an independent agency on July 1, 2022. Additionally, a fund split adjustment was approved for some accounting positions within the Department. Previously these positions had been supported 100% by federal funds but will be split 53% General Fund and 47% Other Funds.

The Subcommittee also approved the repurposing of \$2.7 million of one-time General Fund from SB 5535 (2021) that was received as the anticipated state's share of FEMA-reimbursable cost for urban search and rescue teams deployed during the Labor Day wildfires in 2020. The state share funding is no longer needed as those fires were declared a major disaster, allowing for 100% FEMA reimbursement. The Department will now utilize those funds to complete a 2020 Wildfire After-Action Report, update the State Disaster Recovery Plan, enhance Diversity, Equity, and Inclusion efforts, and acquire a grants management software system. This grant management system will be funded with \$500,000 of the one-time General Fund and \$545,000 of available federal funds, for a total estimated cost of \$1,045,000. OMD estimates the ongoing licensing and maintenance costs to be \$140,000 per year which can be financed within existing resources.

An additional approved use of the one-time General Fund is for potential costs associated with moving the Office of Emergency Management -- to become the Oregon Department of Emergency Management (ODEM) on July 1, 2022 -- to a new location outside of the Anderson Readiness Center where space is insufficient. The new location being considered was previously leased by the Department of Transportation and includes space across two floors for staff offices and the state's Emergency Coordination Center, as well as secure parking onsite. The Department is working with Department of Administrative Services Enterprise Asset Management on the potential transition. If the site is approved, costs are

expected to be \$1,888,600, including renovations, to be completed prior to the end of the biennium. Rental costs for the new facility are anticipated to be \$2.7 million a biennium, which is about \$351,000 more than OEM's current space. ODEM will need to request additional funding as part of its 2023-25 budget development.

Finally, the Subcommittee approved the necessary funding adjustments for the establishment of the Department of Emergency Management. This includes reductions of \$8,654,366 General Fund, \$1,576,705 General Fund debt service, \$74,495,733 Other Funds, \$702,235,504 Federal Funds, and transfer of 92 positions totaling 46.01 FTE. An additional reduction of \$20 million General Fund was approved from one-time funds provided in HB 5006 (2021) as matching funds for FEMA's Hazard Mitigation Program. The funds are eliminated from OMD's budget and then placed for deposit into the Local Disaster Assistance Loan and Grant Account to be used for the same purpose. By placing the funds for deposit, the Oregon Department of Emergency Management will be able to carry forward any unspent funds beyond the 2021-23 biennium, since most project costs will extend beyond June 30, 2023. Funds in the Local Disaster Loan and Grant Account are transferred to ODEM on July 1, 2022.

#### **State Board of Parole and Post-Prison Supervision**

The Subcommittee approved three budget adjustments for the Board to address needs around technology and workload. An increase of \$74,000 General Fund will help the agency find a vendor solution for an electronic records management system and support the cost of moving paper records from between offices; the old storage area is no longer available due to a building closure. The establishment of one full-time permanent Information Systems Specialist 7 (0.50 FTE) at a cost of \$115,971 General Fund was also authorized effective July 2, 2022. Finally, \$537,464 General Fund and two limited duration positions (1.00 FTE) were added to the budget to help cover hearings workload due an increase in juvenile sentence commutations.

#### **Department of State Police**

The Subcommittee approved \$2.6 million General Fund, on a one-time basis, for the Firearms Instant Check System unit within the Department of State Police. These funds are to support 17 limited duration positions that were approved in the 2021 regular session through HB 5028. These positions, totaling 14.96 FTE, were included in the agency's 2021-23 budget to address a backlog of firearm background checks, and were originally intended to be funded with available fund balances from fee revenues within the Criminal Justice Information Services Division.

Additionally, the establishment of a permanent full-time Operations and Policy Analyst 4 position (0.25 FTE) totaling \$112,291 General Fund was approved by the Subcommittee. This nonsworn position will act as the Department's tribal liaison to serve as the point of contact for all tribal governments and indigenous persons within the state. Of the General Fund provided, \$35,000 is a one-time cost for a dedicated vehicle.

Also approved is the repurposing of \$50,000 General Fund originally provided in HB 2928 (2021). That measure provided \$150,000 of one-time funding for the purchase of three public announcement systems for crowd control, however, the Department had \$50,000 remaining after the purchase and will use the funds to obtain respirator masks for the Mobile Response Team.

The Subcommittee approved a one-time Federal Funds expenditure limitation increase of \$3,039,868 for the Department to make purchases under the equitable sharing program through the U.S. Department of Justice. The Department intends to use the available funding to purchase five Mobile Command Post vehicles, three Explosive Unit Response trucks, and to upgrade three of its current Hazardous Duty Robots.

The Subcommittee also approved the following General Fund appropriations related to the Office of the State Fire Marshal:

- \$11,323,221 for one-time 2021 fire costs. This initial cost estimate is from the response to nine Governor-declared conflagrations across Oregon in 2021. Of the nine fires, two are eligible for federal reimbursement from FEMA (\$3.4 million estimated state share) while the other seven are all state responsibility (\$7.9 million).
- \$1,149,500 for the purchase of wildland firefighting equipment (one-time) for the Estacada Rural Fire Protection District.
- \$1,807,561 from the special purpose appropriation to the Emergency Board established in HB 2927 (2021) for the preparation of establishing the Office of the State Fire Marshal as an independent state agency. This appropriation will support 19 positions (5.50 FTE) within the new agency in place for the July 1, 2023 effective date.

### **Department of Public Safety Standards and Training**

The Subcommittee approved an increase of \$232,042 in Federal Funds expenditure limitation for the Assistance to Firefighters Grant Program. A budget note related to police officer training was also approved:

**BUDGET NOTE:** The Department of Public Safety Standards and Training is directed to return to the appropriate interim committees on public safety by December 1, 2022, with a proposal for the delivery of training for police officers concerning the investigation and reporting of cases involving missing or murdered indigenous persons. The proposal should include the method and cost of delivery and the anticipated number of additional training hours that would be required.

### **Oregon Youth Authority**

The Subcommittee approved budget adjustments to support the transfer of two vacant permanent full-time positions between programs, along with associated reclassification, funding, or step changes, to enhance the agency's Diversity, Equity, and Inclusion Office. The two positions, one from facilities programs and one from community programs, are moved to program support to serve as a DEI Strategic Coordinator and a DEI Engagement Specialist. This adjustment has a net zero impact on the overall agency budget.

Additionally, the Subcommittee approved a joint request from the Oregon Department of Human Services and the Oregon Youth Authority for a one-time repurposing of \$7.7 million in General Fund savings (\$12.9 million total funds) resulting from lower than budgeted utilization in the Behavior Rehabilitation Services (BRS) program to support systems of care for children and families. This repurposing of funds includes \$3 million General Fund (\$1,744,916 from OYA) for supplemental payments to BRS providers and other contracted community-based providers experiencing COVID outbreaks and quarantines, effective November 1, 2021 through June 30, 2023; and, \$4.7 million General Fund (\$2,301,350 from OYA) on a one-time basis to reserve bed capacity, effective November 1, 2021 through June 30, 2023. Some available federal funding will also be utilized as part of the \$12.9 million total funds, including \$887,513 from OYA, to support reserving bed capacity.

Finally, HB 5202 establishes a new Other Funds Debt Service appropriation to help correct a legal reference error in HB 5006 (2021).

## **TRANSPORTATION**

### **Department of Aviation**

The Subcommittee approved an increase of \$633,162 Federal Funds expenditure limitation from increases in Coronavirus Response and Relief Supplemental Appropriations Act (CCRRSAA) and American Rescue Plan Act (ARPA) federal grant funds for COVID-19 related costs. Other Funds expenditure limitation of \$1,145,989 and three positions (2.01 FTE) was approved to restore capacity in the Operations and Pavement Maintenance divisions back to pre-pandemic levels. The additional funding comes from a favorable revenue forecast on the aviation fuels tax.

Three aviation projects supported by General Fund that are part of the Rural Infrastructure package were also approved by the Subcommittee:

- \$2,598,406 for runway and electrical rehabilitation at the Cape Blanco State Airport
- \$540,388 for distribution to the City of Salem for the Salem Municipal Airport upgrade
- \$750,000 for distribution to Josephine County for a Jet A and Avgas aircraft fueling system at the Illinois Valley Airport

### **Department of Transportation**

The Subcommittee approved an additional \$25 million General Fund for 2021-23 biennial expenses associated with Oregon Department of Transportation (ODOT) debris removal expenses associated with the 2020 wildfire season, augmenting \$14.4 million appropriated in the 2021-23 legislatively adopted budget. This funding supports work that is not eligible to be paid from State Highway Fund costs, including private property debris removal, and FEMA match requirements. Expenditures for cleanup activities have not followed originally anticipated schedules; instead of most payments being made in 2019-2021 as originally anticipated, only \$38.4 million of a total appropriation of \$93.75 million was expended in that biennium.

Also approved was an additional \$3,349,960 General Fund -- and a corresponding decrease in funding from ARPA funds transferred to ODOT from the Department of Administrative Services -- for rehabilitation of the Lake County Railroad, as state funding will be used as non-federal match for a Federal Railroad Administration grant.

General Fund in the amount of \$7,000,000 was added for deposit into a subaccount of the Oregon Transportation Investment Fund, to fund projects that reduce collisions between wildlife and vehicles. The funds will be distributed for a range of wildlife corridor project needs, including but not limited to project feasibility studies, planning, construction, retrofit and maintenance of wildlife road crossing infrastructure, roadkill tracking and studies, animal detection systems, signage, direction fencing, wildlife jump outs, and matching funds requirements for projects. The Department is to consult with the State Department of Fish and Wildlife and may partner with or make distributions to Tribal governments, counties, cities, or other public or private entities for projects. Distributions are to be prioritized for those projects that fill funding

gaps for wildlife road crossings and habitat connectivity that are not otherwise budgeted for or required under other federal or state obligations. A corresponding Other Funds expenditure limitation for this purpose was also approved.

A \$1.5 million non-recurring General Fund appropriation to ODOT was approved for the purpose of remediating damage sustained to North Fork Road in Marion County during the 2020 wildfires. Funding is intended to help replace guard rails, replace signs and gates, ease access limitations; and pay for costs associated with replacing the Elkhorn single lane wood and steel bridge.

An increase in Other Funds expenditure limitation in the amount of \$3,636,767 was approved to provide dedicated resources for the Interstate Bridge replacement project. Per a Memorandum of Intent between ODOT and the Washington State Department of Transportation (WSDOT) and legislative engagement guiding the work of both entities, project costs and staffing are being shared between the two states. The funds support 12 permanent positions (9.42 FTE), attributable to ODOT. These positions are being funded from \$45 million in Federal Highway Administration formula allocations (budgeted as Other Funds) that ODOT has committed to the project. Between 2019 and late 2021, ODOT had been leveraging earlier applicable work from the Columbia River Crossing effort dating from 2005-2013, and staffing the initial phases of the project with existing resources; dedicated resources and attention are now required to begin construction by 2025, per the current project schedule. The following positions are created as permanent, due to the project spanning multiple biennia:

- A dedicated program administrator, responsible for developing and building a project that attains the bi-state design and construction objectives;
- An assistant program administrator, to oversee joint project elements and coordination between Oregon and Washington, to achieve the design elements, construction, and procurement activities necessary to get to completion, pursuant to policy objectives of state policy makers;
- A deputy environmental manager position to navigate compliance with federal, state, and local environmental laws;
- A contracts manager to oversee the development and negotiation of agreements with agencies, vendors, and consultants;
- An executive support specialist to support meetings, summaries, reporting requirements, and serve as a point of contact for customers;
- A community and government relations manager to facilitate outreach, coordinate feedback, and notify staff and policy makers of state and local issues;
- A deputy design manager focused on roadway and interchange engineering;
- A cultural resource coordinator to facilitate cooperation with state historic preservation offices and Native American nations;
- A lead traffic engineer; A finance manager responsible for financial modeling, coordination, and planning;
- A tolling manager, to develop and oversee a tolling plan that aligns with Oregon and Washington policy; and
- A real estate services manager to prepare and manage rights of way negotiation, acquisition, and relocation.

An increase in Other Funds expenditure limitation in the amount of \$5,248,462 was approved for Driver and Motor Vehicle Services, to extend 46 limited duration Transportation Services Representative 1 positions (34.50 FTE) that were due to expire in February 2022. The extension will meet existing and anticipated customer service demands for DMV transactions, including Real ID credentials. The positions are supported by

DMV fee revenue, sufficient to support the request. The Department projects an estimated 814,000 Real ID transactions between January 2022 and June 30, 2022.

Other Funds expenditure limitation was approved to accommodate the expenditure of American Rescue Plan Act funds transferred from the Department of Administrative Services. ODOT will provide grants on a one-time basis to the following entities for the following projects:

- \$3,000,000 to Marion County Public Works Department for Safety Corridor improvements;
- \$2,960,000 to the City of Canby for the extension of Walnut Street;
- \$9,400,000 to Crook County for extension of Combs Flat Road; and
- \$500,000 to the City of Dufur for sidewalk renovation.



# BUDGET NARRATIVE

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## **Agency Summary** **Columbia River Gorge Commission (CRGC)**

### Introduction and Background

#### *The National Scenic Area*

The National Scenic Area (NSA) includes 292,500 acres of world-class scenic, natural, cultural and recreational resources along both sides the Columbia River for an 85-mile stretch from just east of the Portland/Vancouver metropolitan area to the mouth of the Deschutes River. The National Scenic Area includes portions of three Oregon counties (Wasco, Hood River and Multnomah); three Washington counties (Clark, Skamania and Klickitat), and 13 communities designated as Urban Areas.

#### *The Columbia River Gorge Commission*

The Commission consists of thirteen appointed members: six appointed by local governments (one each from six Gorge counties), six appointed by the states of Oregon and Washington (three appointed by each Governor), and one ex officio member appointed by the U.S. Department of Agriculture Secretary (historically filled by the manager of the USDA Forest Service National Scenic Area office). CRGC hires an executive director and staff currently housed in White Salmon, Washington.

#### *CRGC Funding*

CRGC is funded by equivalent General Fund appropriations from the states of Oregon and Washington. The National Scenic Area Act and the Columbia River Gorge Compact require the states to contribute equally to CRGC's joint operating budget. Commissioner expenses are also funded by Oregon and Washington through General Fund appropriations but there is no requirement that appropriations be equal for commissioner expense funds.

#### *CRGC's Responsibilities*

CRGC acts as the primary regional planning agency and one of the chief stewards of one of America's greatest and largest national treasures – the Columbia River National Scenic Area. Among its many its roles, CRGC develops and implements policy for land use and resource protection on non-federal lands in the National Scenic Area. CRGC is responsible for coordinated and consistent implementation of the National Scenic Area Management Plan and land use ordinances. In order to effectively protect resources and support the regional economy, CRGC is responsible for coordinating and facilitating the efforts of two states, six counties, four Columbia River fishing treaty tribes, several federal agencies, dozens of interest groups, and residents and citizens. The Commission is also responsible to hear and resolve appeals of local government decisions in the National Scenic Area.

CRGC's program is based on the statutory responsibilities described by the National Scenic Act (enacted by Congress) and the Columbia River Gorge Compact (enacted by Oregon and Washington).

## BUDGET NARRATIVE

<b>COLUMBIA RIVER GORGE COMMISSION</b> <b>2023-2025 Governor's Budget</b> <b>FTE and Program Costs - General Fund</b>						
Program	FTE	Personnel	Travel & Transportation	Contracts	Goods & Services	Total
<b>Joint Account - 2023-25 Current Service Level</b>		1,030,709	8,525		227,569	<b>1,266,803</b>
Package 093 - Statewide Adjustment DAS Charges					(2,576)	(2,576)
Policy Option Package 101 - Oregon Share					905,000	905,000
Policy Option Package 102 - Oregon Share		60,598			2,626	63,224
Policy Option Package 106 - Oregon Share					5,638	5,638
<b>Joint Account - Option Packages Included</b>		1,091,307	8,525	-	1,138,257	<b>2,238,089</b>
<b>Oregon Commissioner Account</b>		36,175			18,380	<b>54,555</b>
<b>Total Oregon Share</b>		<b>1,127,482</b>	<b>8,525</b>	-	<b>1,156,637</b>	<b>2,292,644</b>

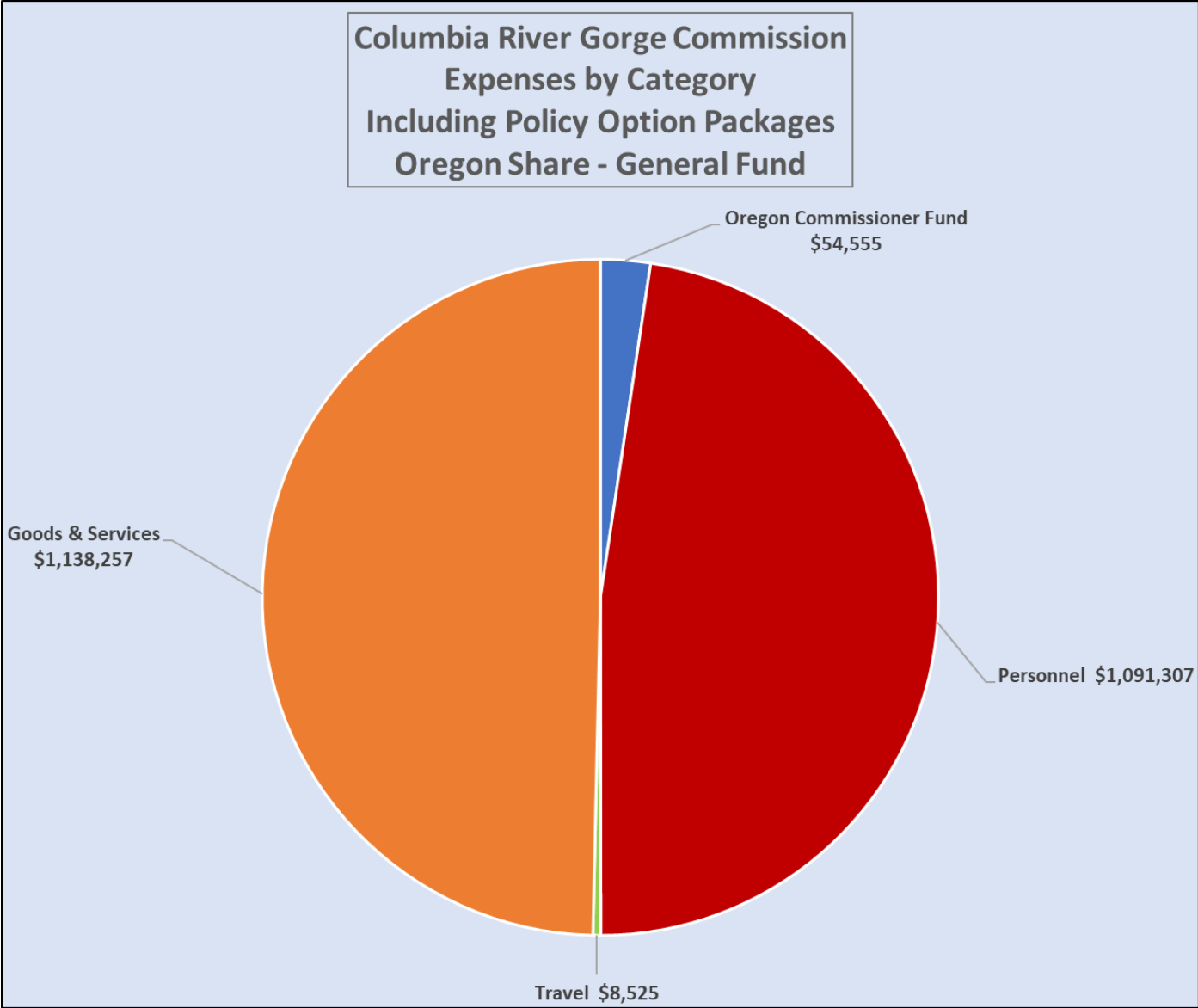
## BUDGET NARRATIVE

<b>COLUMBIA RIVER GORGE COMMISSION</b>						
<b>2023-2025 Governor's Budget Including Option Packages</b>						
<b>Expense Detail by Budget Category</b>						
<b>JOINT ACCOUNT</b>						
	<b>Funding by Fiscal Year</b>			<b>Washington Share</b>	<b>Oregon Share</b>	<b>Total Budget</b>
	<b>FY2024</b>	<b>FY2025</b>	<b>Total</b>			
<b><i>Personnel</i></b>						
Salary	817,060	836,558	1,653,618	826,809	826,809	1,653,618
Benefits	262,739	266,256	528,995	264,498	264,498	528,995
<b>Personnel Subtotal</b>	<b>1,079,799</b>	<b>1,102,814</b>	<b>2,182,613</b>	<b>1,091,307</b>	<b>1,091,307</b>	<b>2,182,613</b>
<b><i>Travel</i></b>						
Motor Pool	6,500	6,500	13,000	6,500	6,500	13,000
Private Mileage	900	500	1,400	700	700	1,400
In/Out-State Subsistence	750	500	1,250	625	625	1,250
Other Travel Costs	900	500	1,400	700	700	1,400
<b>Travel Subtotal</b>	<b>9,050</b>	<b>8,000</b>	<b>17,050</b>	<b>8,525</b>	<b>8,525</b>	<b>17,050</b>
<b><i>Contracts</i></b>						
Personal Service	0	0	0	0	0	0
<b>Contracts Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Goods and Services</i></b>						
Office Supplies	4,225	3,700	7,925	3,963	3,963	7,925
Communication	8,500	8,500	17,000	8,500	8,500	17,000
Postage	850	250	1,100	550	550	1,100
Internet	1,200	1,200	2,400	1,200	1,200	2,400
Utilities	6,300	6,300	12,600	6,300	6,300	12,600
Office Lease	47,000	47,000	94,000	47,000	47,000	94,000
Printing/Reproduction	1,600	1,600	3,200	1,600	1,600	3,200
Training and Dues	3,500	3,500	7,000	3,500	3,500	7,000
Copier Lease	2,000	2,000	4,000	2,000	2,000	4,000
Facilities/Service/Rental	750	750	1,500	750	750	1,500
Subscriptions	750	750	1,500	750	750	1,500

## BUDGET NARRATIVE

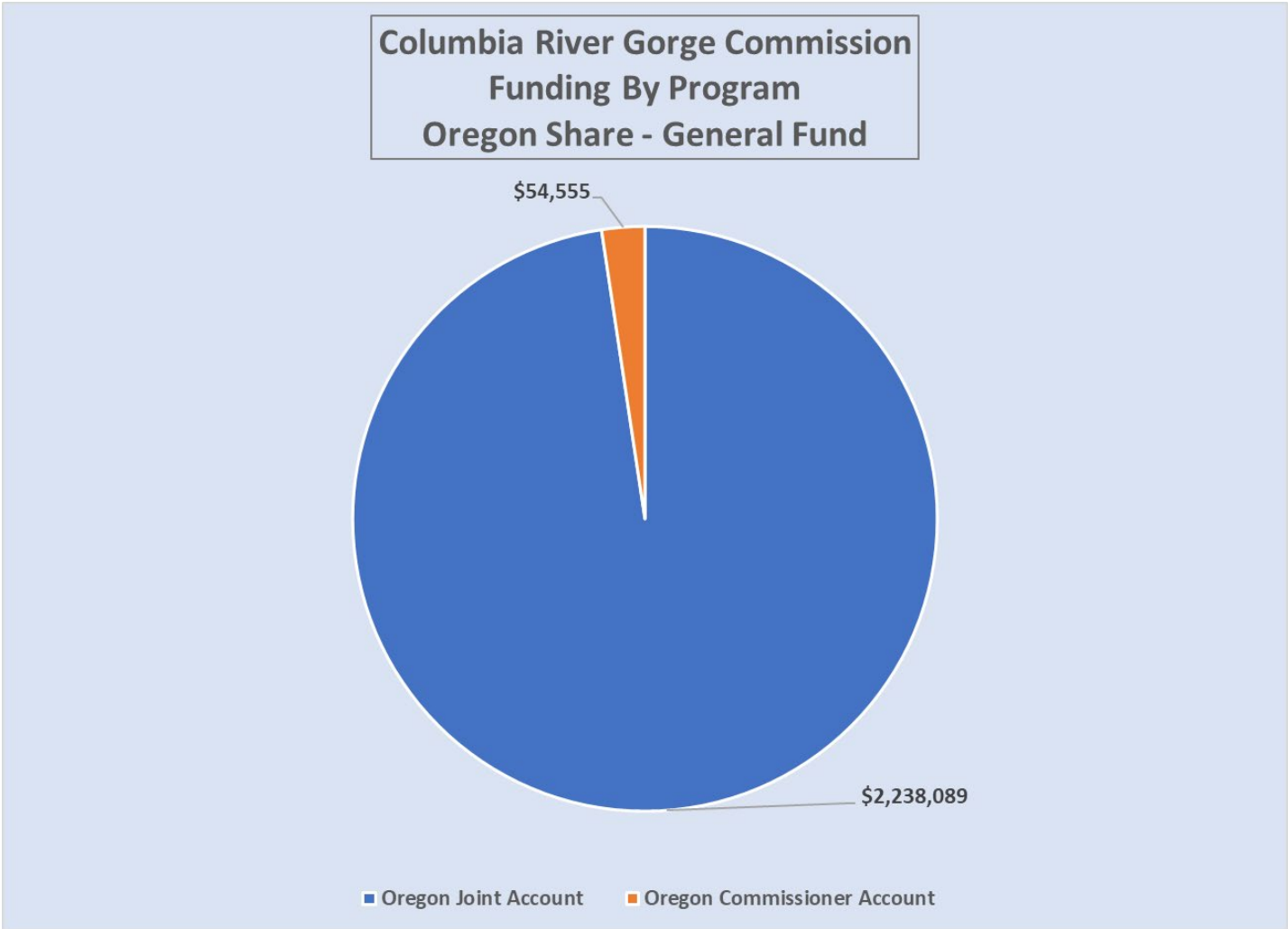
Insurance	5,600	5,600	11,200	5,600	5,600	11,200
Janitorial Service	2,700	2,700	5,400	2,700	2,700	5,400
WA Data Processing	14,000	14,000	28,000	14,000	14,000	28,000
WA Personnel Services	19,000	19,000	38,000	19,000	19,000	38,000
WA Small Agency Services	47,000	47,000	94,000	47,000	47,000	94,000
OR Admin, DAS & SOS Services	28,269	28,270	56,539	28,270	28,270	56,539
Auditing	7,000	7,000	14,000	7,000	7,000	14,000
Archives	500	500	1,000	500	500	1,000
Other Contractual Services	2,800	2,800	5,600	2,800	2,800	5,600
Software Maintenance and Leases	13,000	13,000	26,000	13,000	13,000	26,000
Database Replacement Phase 2	905,000	905,000	1,810,000	905,000	905,000	1,810,000
Technology Support Services	27,000	7,550	34,550	17,275	17,275	34,550
Capital Equipment	0	0	0	0	0	0
<b>Legal</b>						
WA Attorney General	0	0	0	0	0	0
OR Attorney General	0	0	0	0	0	0
Other Legal	0	0	0	0	0	0
<b>Good &amp; Services Subtotal</b>	<b>1,148,544</b>	<b>1,127,970</b>	<b>2,276,514</b>	<b>1,138,257</b>	<b>1,138,257</b>	<b>2,276,514</b>
<b>TOTAL for Joint Personnel, Travel, Contracts, Goods and Services (all categories)</b>	<b>2,237,393</b>	<b>2,238,784</b>	<b>4,476,177</b>	<b>2,238,089</b>	<b>2,238,089</b>	<b>4,476,177</b>

**BUDGET NARRATIVE**

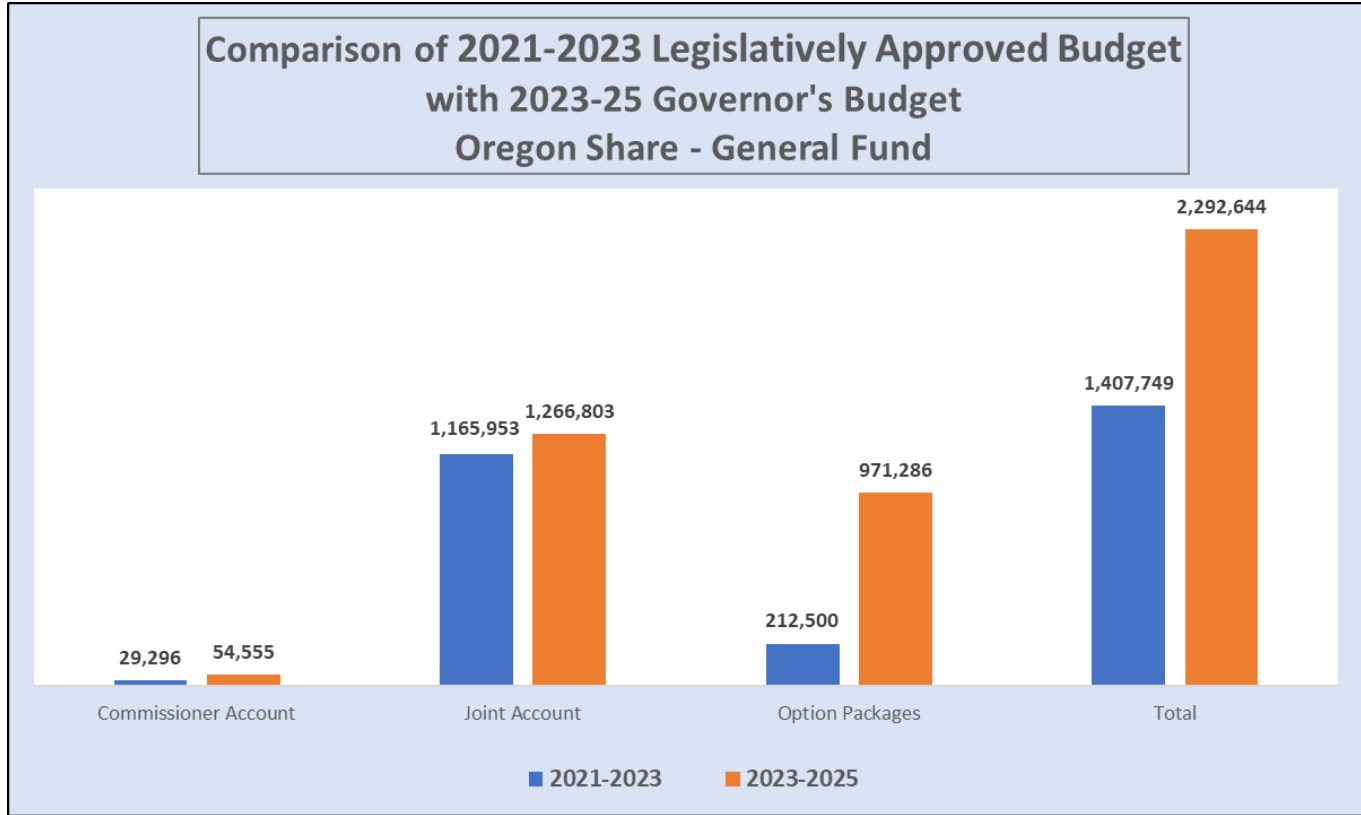


# BUDGET NARRATIVE

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# BUDGET NARRATIVE



# BUDGET NARRATIVE

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## MISSION STATEMENT AND STATUTORY AUTHORITY

### MISSION

The Columbia River Gorge Commission's (CRGC) mission is to establish, implement and enforce policies and programs that protect and enhance the scenic, natural, recreational and cultural resources of the Columbia River Gorge, and to support the economy of the area by encouraging growth to occur in existing urban areas and supporting economic development consistent with resource protection.

### STATUTORY AUTHORITY

CRGC was authorized by Congress in the 1986 Columbia River Gorge National Scenic Area Act (P.L. 99-663). The Act provided advance consent for an interstate compact between Washington and Oregon to create CRGC. The Columbia River Gorge Compact (ORS 196.150 et seq., RCW 43.97.015 et seq.) enacted in 1987, created CRGC and directed it “to perform all functions and responsibilities in accordance with the provisions of this compact and the Columbia River Gorge National Scenic Area Act...[Compact Article 1(a)].”

### AGENCY PLANS – Long Term Plan and Two-Year Plan

#### Introduction and Background

##### *The National Scenic Area*

The National Scenic Area (National Scenic Area) includes 292,500 acres of world class scenic, natural, cultural, and recreational resources along both sides the Columbia River for 85 miles stretching from the Portland/Vancouver metropolitan area east to the mouth of the Deschutes River. The National Scenic Area includes portions of three Oregon counties (Wasco, Hood River and Multnomah); three Washington counties (Clark, Skamania, and Klickitat); and 13 communities designated as Urban Areas.

##### *The Columbia River Gorge Commission*

CRGC consists of thirteen appointed members: six appointed by local governments (one each from six Gorge counties), six appointed by the states of Oregon and Washington (three appointed by each Governor), and one ex officio member appointed by the U.S. Secretary of Agriculture (historically filled by the manager of the U.S.D.A. Forest Service National Scenic Area Office). Commissioners hire an executive director to lead the agency located in White Salmon, Washington. CRGC has 8.5 positions for planners and administrative staff.

##### *Commission Funding*

CRGC is funded by equivalent General Fund appropriations from the states of Oregon and Washington. The National Scenic Area Act and the Columbia River Gorge Compact respectively authorize and require the states to contribute equally to CRGC's joint operating budget. In a series of collaborative engagement interviews, 85 regional stakeholder organizations most frequently identified CRGC funding as the top “key issue” in the National Scenic Area to provide needed funding for CRGC to carry out its bi-state responsibilities. Commissioner expenses are also funded by Oregon and Washington through General Fund appropriations but there is no requirement that appropriations be equal for commissioner expense funds.



## BUDGET NARRATIVE

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### *The Commission's Responsibilities*

CRGC acts as the primary regional planning agency and one of the chief stewards of a national treasure – the Columbia River Gorge National Scenic Area—which is the largest, and most complex national scenic area designated in the United States. Among its many roles, the CRGC implements policies for land use and resource protection on non-federal lands. (The Forest Service NSA office is responsible for the federal lands). CRGC is responsible for creating and coordinating consistent implementation of the National Scenic Area Management Plan and respective land use ordinances for each of the counties. In order to effectively protect resources and support the regional economy, CRGC is responsible for coordinating and facilitating the efforts of two states, six counties, four Columbia River treaty fishing tribes, several federal agencies, residents, and visitors. In addition, CRGC works closely with local governments in the 13 designated urban areas. Even though CRGC does not have authority to regulate land use in the 13 urban areas, there are key issues that need to be resolved on the urban area boundaries with the National Scenic Area that requires active communications and collaboration. CRGC is also a neutral appellate body responsible to hear and resolve appeals of county land use decisions in the National Scenic Area.

CRGC's programs are based on its federal statutory responsibilities described by the National Scenic Act, and on the bi-state Columbia River Gorge Compact.

### **Structure of Long-Term and Two Year Plans**

CRGC's long-term plans and two-year plans remain related to seven strategic goals and adopted agency performance measures. The eight goals are to:

1. Protect and provide for the enhancement of the scenic, cultural, recreational, and natural resources of the Columbia River Gorge
2. Support the economic vitality of the Gorge by encouraging growth to occur in existing urban areas; by allowing future economic development in a manner that is consistent with scenic, natural, cultural, and recreational resource protection; and by protecting and encouraging agriculture and forestry uses in the Scenic Area.
3. Increase citizen participation in decision-making processes in the National Scenic Area.
4. Coordinate effective and consistent implementation of the Management Plan by county governments in the National Scenic Area.
5. Enhance CRGC's unique position as a bi-state regional agency to provide a Gorge-wide, bi-state approach to issues, make efficient use of public resources throughout the Gorge, and support interagency projects and problem-solving.

## BUDGET NARRATIVE

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6. Ensure the work of CRGC is viewed through the lens of equity, diversity, and inclusion to find and correct systemic biases and to develop an agency equity workplan that outlines actionable steps to understand and dismantle institutional and structural racism and bias, and to better engage with underserved and ethnically diverse communities.
7. Ensure that CRGC develops and implements a Climate Change Action Plan that will address adaptation strategies for scenic, recreation, natural and cultural resources, as well as support mitigation strategies such as the reduction of greenhouse gases and promotion of electric infrastructure.
8. Design and update the information technology management system using a cloud-based database to improve public transparency, increase agency efficiency and reduce paper use in the office, to allow for better public and staff electronic access to critical information on development and protection measures in the National Scenic Area.

**GOAL #1: PROTECT AND PROVIDE FOR THE ENHANCEMENT OF THE SCENIC, CULTURAL, RECREATIONAL, AND NATURAL RESOURCES OF THE COLUMBIA RIVER GORGE**

Performance Measures

*Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

Long Term Objectives

- Review, revise and implement a revised Gorge 2020 Management Plan for the Columbia River Gorge National Scenic Area. CRGC is required to begin its mandatory review of the Management Plan Review every ten years. Since the last review was finalized in 2004, a new review and update process was to begin in 2014. Due to reduced funding, CRGC was unable to begin the process in 2014 but did begin the process in 2017 even with no additional staff to be in compliance with federal law. The revised management plan was completed in June 2022 when counties adopted the new ordinances to reflect changes in the revised Management Plan and CRGC is now working with Gorge counties, local, state, and federal agencies, and other regional stakeholders to implement the revised Plan.
- Provide National Scenic Area planning services in any county that does not directly implement the Management Plan through a land use ordinance. Hear appeals of land use decisions. Provide code compliance and enforcement services.
- Monitor the effect of development and other land use activities on National Scenic Area resources. Resource monitoring is one of the highest priority areas for improving service and making equitable land use policy decisions. CRGC is committed to continue working on

## BUDGET NARRATIVE

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the Vital Signs Indicators Project with local, state, and federal agencies as resources permit. The Vital Signs Indicators Project monitors 51 criteria that measure performance and effects of land use policy in the National Scenic Area. The work also includes data collection and analysis.

- Increase efforts to build in resilience, adaptation, and mitigation policies to address threats to resources from climate change in the NSA.

### Two-Year Strategies

- CRGC established priorities for its work as part of the implementation of the revised “Gorge 2020” Management Plan for the new 2023-2025 biennium:
  - Improve post-permit compliance monitoring and enforcement (as needed)
  - Create a Climate Change Action Plan and begin implementation strategies
  - Create a diversity, equity, and inclusion action plan to guide CRGC’s operation and management of the National Scenic Area
  - Transform the information management system of the agency to be more transparent, efficient, and accessible to the public and staff
  - Monitor and track Vital Sign Indicators for economic vitality, as well as cultural, recreation, scenic and natural resources, to measure success in meeting the purposes of the National Scenic Area Act.
- Continue to build and strengthen working relationships with the four Columbia River treaty fishing tribes and convene annual Government to Government summits to exchange information and develop mutual priorities.
- Continue efforts to engage the region in a collaborative discussion of long-range urban area, recreation, and transportation alternatives policy.
- Support Gorge counties implementing the revised Gorge 2020 Management Plan through amended local land use ordinances.
- Review development permits for NSA code compliance and conduct enforcement actions as needed for Klickitat County. Provide technical assistance to five county governments in their work with complaints, inspections, code compliance and enforcement actions.
- Develop clear policies and rules for any applications by counties requesting minor urban area boundary revisions, as allowed by the NSA Act. When an application is submitted, assess the workload and information needs to determine if the necessary staff resources to evaluate the application are available. Depending on the complexity of the application and ability to meet the criteria set forth in the rules, the CRGC may need to request additional resources to ensure a timely review. Coordination with the Oregon Department of Land Conservation and Development and the Washington Department of Commerce will be an important aspect of application review.

## BUDGET NARRATIVE

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- Continue efforts to develop and compile data to measure the effectiveness, efficiency, and equity of Gorge 2020 Management Plan implementation. Use existing data to improve development review processes throughout the National Scenic Area. The Vital Signs Indicator Project includes measurable outcomes and identifies research data for these measures or indicators. The VSI program will use existing and shared data to the extent possible.

**GOAL #2 TO SUPPORT THE ECONOMIC VITALITY OF THE GORGE BY ENCOURAGING GROWTH TO OCCUR IN EXISTING URBAN AREAS; BY ALLOWING FUTURE ECONOMIC DEVELOPMENT IN A MANNER THAT IS CONSISTENT WITH SCENIC, NATURAL, CULTURAL, AND RECREATIONAL RESOURCE PROTECTION; AND BY PROTECTING AND ENCOURAGING AGRICULTURE AND FORESTRY USES IN THE SCENIC AREA.**

### Performance Measures

#### *Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

### Long Term Objectives

- Monitor policies and regulations that promote agricultural, and forest uses in the National Scenic Area.
- Engage with economic development agencies, chambers of commerce, visitor's associations, agriculture and forest products businesses, and ports as well as conservation groups to update the bi-state integrated "Gorge Economic Vitality Plan" that protects resources while promoting a healthy economy.
- Monitor policies and regulation that encourage industrial and heavy commercial activities to locate in urban areas.
- Support the State of Oregon and State of Washington economic development agencies in planning that supports the grant and loan program created by the National Scenic Area Act. Assist the Oregon and Washington Investment Boards in identifying and certifying economic opportunities for Gorge communities.

### Two-Year Strategies

- Continue convening an "Economic Vitality Work Group" with representatives that represent 28-30 entities from Oregon and Washington who are economic drivers in the National Scenic Area, to advise CRGC on how best to implement the economic purpose of the Act that

## BUDGET NARRATIVE

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requires CRGC to support economic development outside urban areas where it is compatible with resource protection. This has never been clearly defined and is part of the revised “Gorge 2020” Management Plan.

- Coordinate with the Oregon Investment Board and Washington Investment Board to support their grant and loan programs. Process and approve requests for certification of grants and loans for applications to ensure they are compatible with protecting resources.
- Provide CRGC endorsement to increase grant funding that supports economic development activity in the Columbia River Gorge. This is outlined further in the objectives and strategies under Goal #5 below. In addition, CRGC writes support letters for grant applications from local and state government to funding agencies that will enhance Gorge services while protecting resources and the economy in the NSA.
- Protect agricultural and forest land in the NSA and promote industrial and commercial activities inside urban areas. Seek to understand agriculture and forestry market forces and land management practices. Evaluate the Management Plan policies and guidelines to ensure support for agriculture and forestry. This strategy relates to the objectives and strategies described under Goal #1 to assess the success of the Management Plan in meeting the goals and standards of the National Scenic Area Act. Part of this effort will also be to evaluate where forest resources need to be protected to provide a carbon sink and mitigate for climate change.

**GOAL #3: INCREASE CITIZEN UNDERSTANDING AND PARTICIPATION IN DECISION-MAKING PROCESSES IN THE NATIONAL SCENIC AREA.**

### Performance Measures

#### *Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

### Long Term Objectives

- Ensure that CRGC decision-making processes are easy to understand, open and accessible to all members of the public, including the non-English speaking populations.
- Provide leadership and a regional vision for the successful long-term effective management of the National Scenic Area.
- Participate in civic and community efforts in the National Scenic Area. Provide regular and consistent information about CRGC’s role in implementing the National Scenic Area Act. Train CRGC staff to give presentations about CRGC, National Scenic Area, and current challenges. Improving agency performance in this area remains a very high priority.

## BUDGET NARRATIVE

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- Find ways to reach out to more diverse communities and engage them so they have a better understanding of the National Scenic Area.

### Two-Year Strategies

- Communicate regularly with diverse audiences in the NSA and throughout both states. Given the need for more virtual/video meetings post-COVID-19, create opportunities for virtual town hall meetings to provide updates to the public as needed.
- Develop a variety of written and electronic communication tools and outreach materials that more clearly engage the public and stakeholders and communicate CRGC's role and regulations to landowners seeking permits.
- Consult with DEI experts to help CRGC identify better communication tools to reach a broader community of people who live and work in the National Scenic Area. As resources allow, provide bi-lingual information.
- Continue electronic archiving of CRGC to improve public records access and reduce the cost of maintaining CRGC records.
- Develop a new information management system and improve technology to increase public access to agency records, data, and publications.
- Offer alternative dispute resolution options for parties involved in appeals, enforcement and litigation in the National Scenic Area.
- Develop an effective landowner engagement and public communications strategy with better, more understandable information about the National Scenic Area and an improved, more readable, and indexed Gorge 2020 Management Plan.

### **GOAL #4: COORDINATE EFFECTIVE AND CONSISTENT IMPLEMENTATION OF THE MANAGEMENT PLAN BY COUNTY GOVERNMENTS**

### Performance Measures

#### *Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

#### *Outputs*

## BUDGET NARRATIVE

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- Percentage of Development Reviews issued by CRGC within 72 work days in Klickitat County and timely review of development applications prepared by the planners in the other five NSA counties.

### Long Term Objectives

- Ensure effective implementation of the federal-regional-state-local partnerships established by the National Scenic Area Act. Provide effective support for local implementation of NSA policies.
- Strengthen working relationships between CRGC and six Gorge counties. Facilitate communication among counties, communities, agencies, and four Treaty Tribe governments.

### Two-Year Strategies

- Provide technical assistance to county planners implementing ordinances that enact the newly revised Gorge 2020 Management Plan.
- Convene county policy makers, administrators and technical staff to promote collaboration on regional issues. Meet regularly with county planning directors and planning staff.
- Hear appeals of county development decisions.
- Provide training to Commissioners and county staff on the technical aspects of the Gorge 2020 Management Plan and governance of CRGC.
- Develop a Memorandum of Understanding with the NSA counties to clearly outline roles and responsibilities related to compliance and enforcement of development permits and handling complaints of violations.

**GOAL #5: ENHANCE CRGC'S UNIQUE POSITION AS A BI-STATE REGIONAL AGENCY TO PROVIDE A GORGE-WIDE APPROACH TO ISSUES, MAKE EFFICIENT USE OF PUBLIC RESOURCES THROUGHOUT THE GORGE, SUPPORT INTERAGENCY PROJECTS AND PROBLEM SOLVING.**

### Performance Measures

*Higher Level Outcome or Agency Mission*

## BUDGET NARRATIVE

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Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

### Long Term Objectives

- Convene and participate actively to address issues that cross jurisdictional or operational boundaries. Support other government agencies in collaborating with interests in implementing cross-disciplinary projects.
- Collaborate with Federal, State, Local, and private interests to implement the Management Plan.

### Two-Year Strategies

- Collaborate and coordinate with the Forest Service National Scenic Area office, US Geological Survey, four Treaty Tribes, northwest universities, state agencies and others to support and provide information for activities that implement the National Scenic Area Act, including budget requests, the Vital Signs Indicators project, and other key projects.
- Coordinate services and response with all other federal, state, and local government agencies that share responsibility for aspects of the National Scenic Area implementation.
- Complete the review and update of the Gorge 2020 Management Plan, re-design, and re-format the plan for easy reading and reference, and index it for search functions. Complete the new, revised and updated “Building in the National Scenic Area Handbook” to help landowners better understand the NSA policies and building standards.
- Collaborate with Soil and Water Conservation Districts that assist landowners with voluntary stewardship plans for their property to help landowners better understand conservation and mitigation measures needed to protect the resources when developing their applications.
- Work with partners to develop a Climate Change Action Plan that ensures that Management Plan policies and guidelines help protect the National Scenic Area from adverse effects of climate change and build mechanisms to create climate resiliency by implementing adaptation and mitigation strategies.

**GOAL #6: ENSURE THE WORK OF CRGC IS VIEWED THROUGH THE LENS OF EQUITY, DIVERSITY AND INCLUSION TO FIND AND CORRECT SYSTEMIC BIASES, AND TO DEVELOP AN AGENCY EQUITY WORK PLAN THAT OUTLINES ACTIONABLE STEPS TO DISMANTLE INSTITUTIONAL AND STRUCTURAL RACISM AND BIAS.**

### Performance Measures



## BUDGET NARRATIVE

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### *Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

### Long Term Objectives

- Collaborate with partners who can help identify unintentional institutional and structural biases, and to correct those found by reviewing and revising policies as needed.

### Two-Year Strategies

- Immediately convene a work group with DEI experts and representatives from underserved communities in the National Scenic Area to identify areas of improvement needed within operations and practices of CRGC and in the implementation of the Gorge 2020 Management Plan.
- Create a CRGC two-year workplan for addressing issues and correcting procedures to be more inclusive, diverse, and equitable.

**GOAL #7: ENSURE THAT THE CLIMATE CHANGE ACTION PLAN IS IMPLEMENTED IN COORDINATION WITH GORGE COMMUNITIES, FOUR TREATY TRIBES, STATE AND FEDERAL AGENCIES AS WELL AS MUNICIPALITIES.**

### Long Term Objectives

- Collaborate with partners who can help implement the adaptation and mitigation strategies as outlined in the approved Climate Change Action Plan.

### Two-Year Strategies

- With additional capacity, immediately convene a work group with climate change experts and representatives from underserved communities in the National Scenic Area to identify areas where climate change strategies need to also address equity issues.
- Create a CRGC roadmap for addressing climate change adaptation and mitigation strategies and identify any potential policy changes that will be needed to fully implement the plan.

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**GOAL #8: IMPLEMENT A NEW INFORMATION MANAGEMENT SYSTEM USING A CLOUD-BASED DATABASE TO IMPROVE PUBLIC TRANSPARENCY, INCREASE EFFICIENCY AND REDUCE PAPER USE IN THE OFFICE, AND ALLOW FOR BETTER PUBLIC AND STAFF ELECTRONIC ACCESS TO CRITICAL INFORMATION ON DEVELOPMENT AND PROTECTION MEASURES IN THE NATIONAL SCENIC AREA.**

### Performance Measures

#### *Higher Level Outcome or Agency Mission*

Protect and enhance the scenic, natural, cultural and recreational resources of the Columbia River Gorge, and support the economy of the area by encouraging growth to occur in urban areas and allowing economic development consistent with resource protection.

### Long Term Objectives

- Evaluate the current staff workflow and prepare a new information management system to improve transparency and functionality of CRGC.

### Two-Year Strategies

- Secure resources to implement a new information management system and design a process to overhaul CRGC's antiquated Access database in order to improve information management and digitize and index all the records for easy public and staff access. Collaborate with both Oregon EIS and Washington OCIO offices to coordinate the re-design process and create implementation strategies.

### **ENVIRONMENTAL FACTORS**

Key factors affecting CRGC's implementation of the strategic plan:

Continued population and changing employment environment of the Portland/Vancouver metropolitan area and mid-Columbia region create several key pressures including:

- Demand for residential development in the Gorge. The Portland/ Vancouver area is within easy commuting distance for many Gorge communities. Telecommuting and flexible scheduling make Gorge communities viable for commuter residents.
- Increased recreation demands in the Gorge. Increased recreational visitors support the tourism economy and promote the area as a local, national, and international destination. Gorge regional recreation attracts an estimated 3 million visitors and generates an estimated \$500 million annually. Recreation can also adversely affect resources if not appropriately managed. Several state and local parks already need additional infrastructure to accommodate park visitors.
- Increasing population and increasing tourism may lead to water quality degradation; air quality pollution; degradation of natural resources in unmanaged and undermanaged recreation sites (e.g., off-road biking, unauthorized hiking trails).

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- The outbreak of invasive species such as the pine bark beetle and the fivespined ips have decimated certain tree species, leading to stark visual impacts, hazardous conditions for structures, and an increasing risk of wildfire.

### Larger economic forces that affect the sustainability of the Gorge economy:

- Increasing home prices and declining housing affordability for a viable work force paying family wage salaries as the region attracts new and additional industries, and attracts retirees, absentee and part-time homeowners, and seasonal visitors.
- Increasing pressure and demand on public infrastructure, such as roads for fire suppression and emergency services.
- Changing citizen and customer expectations. The public increasingly expects access to information and services 24 hours a day, 7 days a week with advances in technology and information sharing. The public also expects timely customer service with an emphasis on accuracy and efficiency.
- Shifts in the markets for agricultural production. New agricultural processes and products, especially cideries and breweries, are emerging.
- Decisions by several high-technology businesses to locate in Gorge communities. Tech and manufacturing businesses choose to locate in the Gorge because of the high quality of life, the availability of technology infrastructure, availability of water and power, and proximity to the Portland metropolitan area. These businesses generally import a workforce from outside of the Gorge. E.g., Google, Boeing/Insitu, and others.
- Vulnerability of tourism-based businesses to recession and pandemics such as COVID-19.
- Increasing energy costs are influencing travel and transportation within and through the National Scenic Area. The relative cost of energy also impacts housing affordability, creates regional tension between different economic uses, and the demand for recreation of all types. The size and scale of energy costs directly and indirectly underscores the growing need for regional planning to assess the impacts of future growth - positive and negative – and the unique needs of Gorge communities.

### Partner Agencies

CRGC is a regional planning agency for the Columbia River Gorge National Scenic Area. In its regional role, CRGC works closely with local communities, state and federal agencies, and the four Columbia River treaty fishing tribes. Among CRGC's agency partners are the following:

- *The United States Department of Agriculture Forest Service.* The Columbia River Gorge National Scenic Area Act charges the USDA Forest Service with managing federal lands, which include significant recreational sites in the Columbia River Gorge, such as Multnomah Falls and many trails in both states. In addition, the Forest Service oversees policy for the Special Management Areas (SMA), purchases SMA land, and provides other services such as fire management. Moreover, the Forest Service has many technical resources, such as cultural archeologists, landscape architects, botanists, and biologists who assist CRGC and Gorge counties with implementation of the Management Plan.

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- *The U.S. Fish and Wildlife Service.* The US Fish and Wildlife Service maintains two National Wildlife Refuges within the National Scenic Area.
- *Four Columbia River Treaty Fishing Tribes.* The National Scenic Area Act recognizes that four northwest tribes have a treaty interest in the Columbia River Gorge. The Act charges CRGC with working with the Confederated Tribes of the Warm Springs, the Confederated Tribes of the Umatilla, the Nez Perce Tribe, and the Yakama Nation. The tribes are an important and integral part of the Gorge history, cultural and economy; they are also an important and vital part of its future. In addition, the tribes provide critical technical support, particularly related to protection of cultural resources.
- *State of Oregon and State of Washington.* The National Scenic Area Act assigns direct responsibilities for several issues to the states. In addition, state agencies have maintained their responsibility for other services in the Gorge, independent of the Act. Key partner agencies in Oregon and Washington are:
  - Business Oregon and Washington Department of Commerce. The National Scenic Area Act gives these two state agencies responsibility for planning and management of economic development funds.
  - Oregon Department of Forestry and Washington Department of Natural Resources. These agencies manage forest practices in the Gorge.
  - Oregon Parks and Recreation Department and Washington State Parks. These agencies manage state parks, which represent many key recreation sites in the Columbia River Gorge.
  - Oregon and Washington Departments of Transportation. These agencies not only manage key state highways, but also several scenic and recreation routes in the Columbia River Gorge.
  - Oregon Fish and Wildlife and Washington Department of Natural Resources/Washington Department of Fish and Wildlife. These agencies provide expertise and guidance on natural resources and fish/wildlife issues.
  - Oregon and Washington State Historic Preservation Officers. These agencies are responsible for key decisions related to cultural and historic resources in the Columbia River Gorge.
  - Oregon Department of Land Conservation and Development. This is the agency that manages land use in Oregon and was used as the model for land use planning and land use designations in the NSA. Washington Department of Commerce Growth Management Area Programs serve a similar purpose to DLCDC-Oregon but neither Skamania nor Klickitat Counties in the NSA are considered “GMA” counties, and Clark County does not include any urban areas in the NSA.

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- Oregon Department of Environmental Quality and Washington Department of Ecology. Coordinate with them regarding air quality and water quality as well as terrestrial quality and water rights when reviewing permits on private lands.
- Oregon Governor's Natural Resources Agency Cabinet. Executive Director attends twice monthly meetings with all the natural resources agencies and the Governor's Natural Resources Director and Policy Advisor. Coordinate with the Washington Governor's Natural Resources Policy Advisor on an "as needed" basis.
- *Six County Governments.* The National Scenic Area Act provides several key incentives for county governments to implement the Management Plan including access to economic development funds and recreation project funds. In addition, both state governments fund counties that have enacted land use ordinances that implement the Management Plan. This allows counties to provide direct service to their residents and provides for enhanced local control. As of July 1, 2004, five of the six Gorge counties have elected to administer the Management Plan. Those five counties are Clark County and Skamania County in Washington and Hood River County, Multnomah County, and Wasco County in Oregon. CRGC administers the land use ordinance in Klickitat County, Washington, where they did not adopt the NSA ordinance, and this requires CRGC to do all the land use planning work and permitting in Klickitat County.
- *Thirteen Gorge urban communities.* The National Scenic Area places unique opportunities and constraints on Gorge communities. Under the Act and the Gorge Compact, CRGC is responsible to work with the region to ensure that the National Scenic Area plan policies support the economy of the region, specifically supporting the urban development inside congressionally established urban areas.
- *Stakeholders.* Ports, landowners, non-profit organizations, and many other entities who live and work in the National Scenic Area have a stake in the decisions that CRGC makes. In some cases, CRGC writes letters of support for grants or recognition of the roles of those partners as part of the Gorge community. Developing the new Gorge 2020 Management Plan has been an opportunity to engage many more entities in the Gorge such as government agencies, businesses, and non-government partners, to help CRGC improve delivery of services.

### Trends in Customer Characteristics

- Population growth and development creates workload demands in counties with significant amounts of private land. This, in turn, puts demands on CRGC staff to provide technical support and monitor all the county decisions.
- The public increasingly expects rapid and efficient responses to inquiries. They expect to obtain information and services 24 hours each day. This expectation puts increased demand on CRGC and county partners to make efficient use of technology both as ways to gather and analyze information and to provide public information and service. The antiquated Access database makes it difficult to

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access critical information and causes delays in being quickly responsive to landowners seeking services. New tools are available to speed up the process of working with landowners, but CRGC needs to identify and re-design the information management system to be more responsive.

### CRITERIA FOR 2023-2025 BUDGET DEVELOPMENT

#### Long Term Objectives Used to Develop the Budget

- Recommendations outlined in a Collaborative Assessment Report conducted jointly by Oregon Consensus and the Ruckelshaus Center and discussions with CRGC resulted in the following CRGC priorities that are important for the 2023-2025 biennium:
  - Integrating the planning for regional recreation needs,
  - Developing and implementing the Climate Change Action Plan,
  - Creating and implementing a Diversity, Equity and Inclusion Framework for internal operations and external programs,
  - Designing a new information management system using the most recent technology to replace an outdated Access database,
  - Supporting economic vitality through loans and grants to businesses, and
  - Measuring success in meeting the purposes of the National Scenic Area Act through the Vital Sign Indicators initiative.
- Build on initial phases of the regional Vital Signs Indicators Project. Monitoring the effect of development and other activities on the resources is one of the most effective means for improving land use policy. The Vital Signs Indicators project is a long-term project which will influence future CRGC decisions and the next Management Plan Review which will occur between 2025-2030. CRGC will use the VSI project to continue to build emerging partnerships with the Forest Service, US Geological Survey, Portland State University School of Public Policy, Washington State University School of the Environment, Oregon State University College of Forestry, Lewis & Clark Law School, Puget Sound Partnership and Lower Columbia Estuary Partnership.
- Implement the revised “Gorge 2020” Management Plan as mandated by the National Scenic Area Act and as needed to meet the needs of CRGC and Gorge communities. CRGC will continue to work with Gorge counties and cities to implement the revised Management Plan through local land use and development ordinances.
- Provide current planning services in any county that does not implement the Management Plan through a land use ordinance. Hear appeals of land use decisions. Provide code compliance and enforcement services.
- Use outreach to expand participation and engagement of the general public and underserved communities in CRGC decision-making. Use outreach tools to gather public input on issues CRGC is addressing. Improving agency performance in this area is a high priority for the CRGC.

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- Foster consistent implementation of the Columbia River Gorge National Scenic Area Act and Management Plan throughout the Gorge. Support and promote Gorge-wide problem solving and regionally collaborative policy discussions.

### Two-Year Strategies Used to Develop the Budget

- Provide current planning services in any county that does not implement the Management Plan through a land use ordinance. Provide code compliance and enforcement services. Provide technical assistance to county governments in their work with code compliance and enforcement.
- Continue CRGC's work on regional collaborative priorities, including regional recreation planning, urban area policy development and measuring the successful implementation of the National Scenic Area Act.
- Continue to build and strengthen relationships with the four Columbia River treaty fishing tribes: Confederated Tribes and Bands of the Yakama Nation, Confederated Tribes of Warm Springs, Confederated Tribes of the Umatilla Indian Reservation, and the Nez Perce Tribe.
- Support the work of the Oregon Department of Environmental Quality, Southwest Washington Clean Air Agency, and Washington Department of Ecology in creating strategies for Columbia River Gorge Air Quality. Provide technical assistance on Columbia River Gorge National Scenic Area Act issues to DEQ, SWCAA and DOE.
- Implement the revised "Gorge 2020" Management Plan. Work with Gorge counties to implement the Plan through development of land use ordinances.
- Hear and decide appeals of county land use decisions.
- Monitor current planning decisions of counties under their land use ordinances that implement the Management Plan. Strive to prevent potential conflicts, appeals, and enforcement cases by reviewing development applications that have the potential to have the most significant impact on Gorge resources.
- Increase monitoring, compliance, and enforcement of the development permits in each of the counties to ensure the Gorge 2020 Management Plan is being followed.
- Initiate and implement a Diversity, Equity, and Inclusion lens for reviewing all aspects of the work of CRGC.

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- Create and implement a Climate Change Action Plan that protects Gorge resources and economic vitality in collaboration with agencies, four treaty tribes, and Gorge communities.
- Initiate and implement a new digital information management system to increase efficiency and transparency by replacing an antiquated database and reducing the paper filing system.



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### **INITIATIVES:**

The Columbia River Gorge Commission does not offer new program initiatives for 2023-2025.

### **MAJOR INFORMATION TECHNOLOGY PROJECTS/INITIATIVES:**

The Columbia River Gorge Commission requests funding through Policy Option Package 101 – Access Database Replacement – Phase 2

### **SUSTAINABILITY:**

The Columbia River Gorge Commission does not offer new sustainability policy issues.

### **REGULATORY STEAMLINING:**

The Columbia River Gorge Commission does not offer new regulatory streamlining policy issues.

### **OTHER CONSIDERATIONS:**

The Columbia River Gorge Commission does not offer other new considerations.

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## **Columbia River Gorge Commission** Information Technology Strategic Plan (ITSP) 2023-2025

The Columbia River Gorge Commission (CRGC) Information Technology (IT) Strategic Plan reflects the Agency's dedication to optimizing and maintaining CRGC's IT infrastructure, identifying areas for IT efficiency and innovation, and investing in the IT workforce. CRGC recognizes that IT is a critical component that supports CRGC's mission. The IT Strategic Plan directly aligns with the goals of CRGC's Strategic Plan.

### **Background on the Columbia River Gorge National Scenic Area and the Gorge Commission**

The spectacularly beautiful Columbia River Gorge National Scenic Area stretches 85 miles along the Columbia River and includes 292,500 acres that covers portions of three Oregon and three Washington counties. Formed by ancient lava flows and sculpted by incredible Missoula floods, the Columbia River Gorge carves an impressive corridor through the Cascade Mountains in Oregon and Washington as the great Columbia River flows to the Pacific Ocean. As the only sea-level route from the Great Basin to the Pacific Ocean, the Columbia River Gorge is a land of contrasts. The western Gorge, with an average annual rainfall of 75 inches, is a place of misty mountains, rich forestlands, and more waterfalls than any area in the country. The eastern Gorge, with an annual rainfall of fewer than 15 inches, is a place of rim-rock bluffs, rolling hills, farms, and ranchlands.

The Columbia River Gorge is renowned for its cultural resources and geologic history. Cultural resources, epitomized by the Indian petroglyph "She Who Watches," trace a human history in the Gorge that is more than 10,000 years old. They include prehistoric sites and historic structures. Natural Resources include wildlife, plants, streams, lakes, wetlands, and riparian corridors that are found in abundance throughout the National Scenic Area. The National Scenic Area is known worldwide for the variety and quality of recreational opportunities: windsurfing, hiking, fishing, mountain biking, kayaking, kiteboarding, and rafting on the two Wild and Scenic Rivers—the Klickitat and White Salmon Rivers in Washington. The Gorge's scenic resources span a diverse array of landscapes including rain forests, rolling farmlands, and semi-arid grasslands.

### **National Scenic Area Act**

The Columbia River Gorge National Scenic Area Act (16 U.S.C. §§ 544–544p) was passed by Congress and signed into law by President Ronald Reagan on November 17, 1986. The Act mandates the protection and enhancement of scenic, cultural, natural, and recreation resources and the protection and support of the Gorge economy. A total of 292,500 acres were designated for special protection on both sides of the Columbia from the outskirts of Portland-Vancouver in the west to the semi-arid regions of Wasco and Klickitat counties in the east.

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The Act created the National Scenic Area, authorized the states to enter into a compact creating the Columbia River Gorge Commission (CRGC), required the CRGC and U.S. Forest Service to adopt a regional management plan, and required counties to adopt land use ordinances consistent with the management plan.

### **Columbia River Gorge Compact**

The Columbia River Gorge Compact is the agreement between Oregon and Washington establishing CRGC. It is codified at RCW 43.97.015 and ORS 196.150. The Washington and Oregon governors each appoint three commissioners; one of those three must be a resident of the National Scenic Area. The six gorge counties each appoint one commissioner. The Area Manager for the U.S. Forest Service National Scenic Area office is a nonvoting member. This structure creates an even balance between state and local appointees and Washington and Oregon appointees. The compact also specifies how the states fund the CRGC and other specific CRGC authorizations. CRGC's authority is derived from the compact and the compact incorporates the Act by reference, so references to CRGC's authority typically cite directly to the Act "to perform all functions and responsibilities in accordance with the provisions of this compact and the Columbia River Gorge National Scenic Area Act. [Compact Article 1(a)]."

### **Commission's Responsibilities**

CRGC acts as the primary regional planning agency and one of the chief stewards of a national treasure – the Columbia River Gorge National Scenic Area. Among its many roles, CRGC develops and implements policy for land use and resource protection on non-federal lands. CRGC is responsible for coordinated and consistent implementation of the National Scenic Area Management Plan and land use ordinances. In order to effectively protect resources and support the regional economy, CRGC is responsible to coordinate and facilitate the efforts of two states, six counties, four Columbia River Treaty tribes, several federal agencies, residents, and citizens. CRGC is also responsible to hear and resolve appeals of land use decisions in the National Scenic Area. CRGC's programs are based on its federal statutory responsibilities described by the National Scenic Act and in the bi-state Columbia River Gorge Compact.

### **Mission**

CRGC's mission is to establish, implement and enforce policies and programs that protect and enhance the scenic, natural, recreational, and cultural resources of the Columbia River Gorge, and to support the economy of the area by encouraging growth to occur in existing urban areas and allowing economic development consistent with resource protection.

### **Administrative Rules**

CRGC has adopted administrative rules for open meetings, disclosure of public records, financial disclosure, conflicts of interest, public contracts, and administrative procedures. The Act requires these rules must be consistent with the more restrictive of the two states' statutes on these subjects. CRGC reviews its rules after each legislative session to ensure they continue to comply with that requirement. Additionally, CRGC maintains specific rules for appeals, enforcement, and other actions it handles on a regular basis. CRGC files its rules with the Oregon Secretary of State and Washington Code Reviser, but the rules are not technically part of the Oregon Administrative Rules (OAR)

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or the Washington Administrative Code (WAC) because they are not state agency rules. Oregon includes CRGC's rules in its printed and online versions of the OAR compilation, but Washington does not include them in the WAC compilation.

### **Management Plan**

Congress called for the preparation of the Management Plan for the Columbia River Gorge National Scenic Area to ensure that land in the National Scenic Area is used consistently with the purposes and standards of the National Scenic Area Act. CRGC and Forest Service must revise the management plan at least every 10 years to ensure that it is updated with the best science and adapted to address new challenges (such as climate change). CRGC and Forest Service adopted the management plan in 1991 with input from four Columbia River treaty tribe governments, county and city governments, state and federal agencies, citizens, and non-governmental organizations. In 2004, the agencies completed the first 10-year revision. CRGC may amend the management plan between revisions if it finds that conditions in the National Scenic Area have significantly changed. The Secretary of Agriculture must concur with revisions and amendments to the management plan. In 2016, the Gorge Commission again reviewed the management plan and after 4 years of technical and public meetings, the Commission adopted a new plan in October 2020 with concurrence from the Secretary in January 2021.

The management plan contains the land use and resource protection standards, non-regulatory programs, and projects for protecting and enhancing Columbia River Gorge resources, as well as a description of the roles and relationships of governments and agencies responsible for implementation of the National Scenic Area Act. The Forest Service develops the land use regulations for federal land and land in the "special management areas." CRGC develops the land use regulations for the general management area. The management plan does not directly apply to the 13 urban areas.

### **Information Technology at CRGC**

As a small bi-state land use planning and regulatory agency, CRGC only has 8.5 full-time planning and administrative staff, and no IT staff. CRGC contracts IT/computer maintenance services with Radcomp Technologies, a local company in White Salmon, Washington. Funding from the Oregon and Washington legislatures was not available to support dedicated IT staff. In addition, CRGC has been operating with an archaic Access database that requires manual entry and retrieval of information, is not indexed or searchable, and is not linked to the agency's GIS system. Retrieval and analysis of information and data have been cumbersome and inconsistent.

In order to fulfill the CRGC's mission and responsibilities, IT systems need to increase security, effectiveness, efficiency, transparency, accountability, and capacity to better serve the National Scenic Area. Challenges CRGC is facing in the 2023-2025 biennium include:

- **There is increasing demand to use new technology, but we are facing reduced resources** – demands for new capabilities continue to grow while the current budget environment requires CRGC to plan for potential reductions in the biennial operating budget.

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- **Rapid development of new technology** – an ever-changing technology landscape has led to the increase in the use of mobile devices, data storage capacity, and telecommunications sophistication but CRGC cannot keep up with those advances nor take advantage of new technology tools that would help the work of the Commission.
- **Emphasis on Information Security** – increasing legislative and public attention on better access to information while reducing security risks can only be possible if resources are available to design new, more secure information management systems that are cloud-based and disaster-proof which the current paper file system is not.

With legislatively approved funding for 2021-2023, CRGC was able to conduct *Phase 1 Access Database Replacement Project* and hired project management contractors to assess gaps and identify possible solutions for a more secure information management system. CRGC uses the “gating process” and has worked very closely with Washington OCIO and Oregon Enterprise Information Services to manage Phase 1 deliverables. CRGC is also requesting a Policy Option Package (POP #101) to implement Phase 2 that will replace the Access database with a new, cloud-based information management system.

### **IT Vision**

Stakeholders, CRGC staff, Gorge Commissioners, agencies, counties, and the public have access to the information and online tools needed for protecting resources in the National Scenic Area in a secure, open, transparent, mobile, and modern environment.

### **IT Mission and Priorities**

CRGC will ensure that staff, commissioners, and partner agencies are given the IT tools necessary to efficiently implement the National Scenic Area Act and Management Plan.

1. Evaluate, understand, recommend, design, purchase, and implement new hardware, software, applications, data, and services with consideration of emerging, maturing, and aging technologies and business needs.
2. Secure and protect current and future CRGC data and applications: A new cloud-based information management system will increase security and accessibility of 35 years of data.
3. Ensure CRGC data and applications are available to staff, partners, stakeholders, and the public: A new cloud-based system will allow information to be online and accessible to the public, landowners and others who seek information and trends in the National Scenic Area.
4. Provide resources to secure technical support for mission critical CRGC systems and training for staff.
5. Improve procedures, leadership, management, and trained staff.
6. Develop and follow IT strategic, budget, investment portfolio, continuity of operations, incident response, disaster recovery, and security plans.
7. Help maintain IT-related agency policies, procedures, standards, and forms.

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8. Create an IT Governance Committee with Commissioners, senior staff, and quality assurance consultants to ensure data management is up to date, transparent, and available to the public.

### IT Values

CRGC is a small bi-state agency with 8.5 staff positions and 13 Commissioners who oversee and manage the policies and guidelines to implement the National Scenic Area Act. As stewards of the largest national scenic area in the U.S. to protect resources and support economic vitality, CRGC holds many values that reflect a deep commitment to the public. Given that secure IT is one way to provide service to the public through better agency management and access to information, CRGC is committed to the following values:

- Teamwork—small CRGC team works well with each other and the public to collaborate and problem solve through sharing information;
- Leadership—CRGC is a leader in the Gorge to demonstrate excellence in public service through the protection of resources and transparency of operations;
- Communication—CRGC updates its website and is always communicating with agencies, stakeholders, the public, legislators, and Governors, as well as universities;
- Customer Service—CRGC strives to provide assistance to anyone who is interested in the work of the Gorge Commission or who needs assistance with a land use issue;
- Integrity—CRGC operates in a transparent, fair, and accountable way;
- Agency/ Program/ Project/ Individual Perspective—CRGC respects the thinking and ingenuity of each staff person while creating teams to implement projects and programs that benefit the public and NSA resources;
- Innovation and Problem Solving—CRGC does not have many resources so is always “thinking outside the box” in innovative ways to solve problems, and sometimes reaches out to others to find solutions without re-creating the wheel. Solving development review problems is what CRGC does every day.
- Continuing Technical Professional Development—CRGC believes in staff training to develop the professional capacity to be able to implement CRGC’s mission and goals.

### IT Strategies

These strategies are outlined in more detail in Policy Option Package #101. In summary:

1. Improve data management through a new cloud-based information management system.
2. Improve access to 35 years of information by scanning, consolidating, organizing, and centralizing CRGC paper and digital documents, data, and information in the ACCESS database.
3. Reduce IT costs and expectations by following the 80% / 20% rule of function/cost - fit business to existing configurable-off-the-shelf products—an evaluation of options for CRGC would be available through a contract to conduct an assessment of information needs and then determine what product would be most appropriate for a small agency.

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### CRGC Work Plan priorities for IT

1. Work in collaboration with WA OCIO and OR EIS to replace the old Access Database with a cloud-based system. Funding was received in the 2021-23 biennial budget to begin the first phase of the project. (Ongoing)
2. Maintain a stable working environment for staff with the current Access database. (Ongoing)
3. Improve results by focusing on training staff on Access until a new information management system can be implemented (Ongoing)
4. Upgrade ArcGIS applications for permits and land use evaluations. (When funding is available)
5. Replace aging servers (Completed)
6. Replace aging hardware and software with the newest technology for a five-year life span (Completed)
7. Scan and migrate paper files data and information into the new cloud-based information management system (When funding is available in Phase 2 POP#101)
8. Support staff transition to Microsoft 0365. (Completed)
9. Implement MDM software on cellular devices. (Completed)
10. Migrate from Windows 2016 to Windows 10. (Completed)
11. Recommend IT staffing in CRGC (2023 -2025 when funding is available)
12. Continue to work with external IT contractor Radcomp Technologies for IT maintenance (Ongoing)
13. Administer, maintain, support, and further develop the CRGC website to allow linkage with data the public needs to know. [Ongoing]
14. Test website and applications for accessibility, prioritize, and resolve issues. (Ongoing)
15. Update the cyber-security plan (Ongoing)
16. Develop an online permit application system for the CRGC website that populates into the new cloud-based information management system (Phase 2 POP #101)

*CRGC SWOT Table*

Strengths	Weaknesses
<ul style="list-style-type: none"> <li>• Dedicated staff</li> <li>• Executive Director support</li> <li>• Gorge Commissioners support</li> <li>• Public support</li> <li>• External technical knowledge, skills, and experience through contractor (Radcomp Technologies)</li> <li>• Phase 1 contractors</li> <li>• Quality Assurance contractor</li> </ul>	<ul style="list-style-type: none"> <li>• Outdated/antiquated Access database in use</li> <li>• No internal trained IT staff</li> <li>• No internal developer staff</li> <li>• No time or funding for technical training</li> <li>• Access database is not integrated with the Agency’s Geographic Information System (GIS)</li> </ul>

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	<ul style="list-style-type: none"> <li>• Duplicate data entry, manual data entry, not searchable in current database</li> <li>• Security risk with server failure or if disaster such as fire occurs</li> </ul>
<b>Threats</b>	<b>Opportunities</b>
<ul style="list-style-type: none"> <li>• Time consuming public record requests</li> <li>• Tenured staff retirement who are familiar with current ACCESS system but no training for new staff</li> <li>• Changing and proliferating technologies – hardware, network, security, software without the platform to use it</li> <li>• Increasing security threats with AI</li> <li>• Increasing complexity of needs for data to answer questions in land use</li> <li>• Increasing IT laws, policies, and procedures</li> </ul>	<ul style="list-style-type: none"> <li>• New/improved technologies exist– Office365, MDM, Cloud, ArcGIS Online,</li> <li>• WaTech OCIO oversight consulting</li> <li>• WaTech OCS security consulting and services</li> <li>• WaTech Enterprise Services support</li> <li>• OR EIS oversight consulting</li> <li>• DES purchase and contract consulting</li> <li>• Additional funding from Legislature obtained to secure new cloud-based information management system</li> </ul>

### Performance Analysis

1. Access database is not fully meeting agency needs. CRGC seeks more capability with a new cloud-based database in Phase 2 (POP #101).
2. Staff needs more training on software (Access, ArcGIS).
3. CRGC cannot use new technologies since there are limitations with hardware and the current Access database which uses an outdated platform.



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### **IT Goals & Objectives**

1. With funding secured for Phase 2 (POP #101), identify the best new design to meet the needs of CRGC IT with a cloud-based, more secure information management system.
2. Train CRGC staff with new IT system.
3. Migrate information from 35 years of paper files and from 15 years of Access database into the new IT system.
4. Link the data with GIS for geospatial referencing in the National Scenic Area to better identify tax lots, parcels, land use designations, protected areas, and land ownership patterns.
5. Improve customer service by designing an online land use development application system that would automatically populate the CRGC database and be searchable and indexed for easy retrieval and processing.
6. Improve IT governance with a steering committee to oversee the transfer of data and data management strategies moving forward.

### **IT Performance Measures—integrated with existing Key Performance Measures**

1. Improve customer service: an online permit system will accelerate and reduce the time needed to review important information from landowners and be able to make decisions on permit approval much faster, thus increasing customer satisfaction scores. Public record requests will be more timely as the data/information will be indexed and more accessible. Questions about development patterns and risks to resources will be easier to retrieve and analyze by the Gorge Commissioners and by the public with a cloud-based system integrated with GIS.
2. Reduce time in processing permits with an online permit system: The 72-day timeline for reviewing and approving permits will be met more frequently with a reduced processing and evaluation period.
3. Improve the public's knowledge of the National Scenic Area: With additional IT capability, updated licenses, new ArcGIS integration, and the most recent information about the National Scenic Area available, then residents, visitors, and agencies who need information will have more knowledge and awareness of the National Scenic Area and resources.
4. Improve IT security: With better and updated IT tools and technology, there will be less security risk and fewer data breaches.

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Columbia River Gorge Comm  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2021-23 Leg Adopted Budget	-	-	1,382,749	1,382,749	-	-	-	-	-
2021-23 Emergency Boards	-	-	25,458	25,458	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	<b>1,408,207</b>	<b>1,408,207</b>	-	-	-	-	-
<b>2023-25 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	(458)	(458)	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2023-25 Base Budget</b>	-	-	<b>1,407,749</b>	<b>1,407,749</b>	-	-	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	22,513	22,513	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>22,513</b>	<b>22,513</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(212,500)	(212,500)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(212,500)</b>	<b>(212,500)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	102,702	102,702	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	894	894	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>103,596</b>	<b>103,596</b>	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

Columbia River Gorge Comm  
 Columbia River Gorge Comm  
 2023-25 Biennium

Governor's Budget  
 Cross Reference Number: 35000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>1,321,358</b>	<b>1,321,358</b>	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Columbia River Gorge Comm  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>1,321,358</b>	<b>1,321,358</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2023-25 Current Service Level</b>	-	-	<b>1,321,358</b>	<b>1,321,358</b>	-	-	-	-	-
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	(2,576)	(2,576)	-	-	-	-	-
101 - Access Database Replacement-Phase 2	-	-	905,000	905,000	-	-	-	-	-
102 - Geographic Information System (GIS) Manager	-	-	63,224	63,224	-	-	-	-	-
103 - Legal Counsel	-	-	-	-	-	-	-	-	-
104 - Building Resiliency to Climate Change	-	-	-	-	-	-	-	-	-
105 - DEI Outreach and Implementation	-	-	-	-	-	-	-	-	-
106 - Lease Increase	-	-	5,638	5,638	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>971,286</b>	<b>971,286</b>	-	-	-	-	-
<b>Total 2023-25 Governor's Budget</b>	-	-	<b>2,292,644</b>	<b>2,292,644</b>	-	-	-	-	-
Percentage Change From 2021-23 Leg Approved Budget	-	-	62.81%	62.81%	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

Columbia River Gorge Comm  
 Columbia River Gorge Comm  
 2023-25 Biennium

Governor's Budget  
 Cross Reference Number: 35000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2023-25 Current Service Level	-	-	73.51%	73.51%	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Joint Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2021-23 Leg Adopted Budget	-	-	1,353,453	1,353,453	-	-	-	-	-
2021-23 Emergency Boards	-	-	25,000	25,000	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	<b>1,378,453</b>	<b>1,378,453</b>	-	-	-	-	-
<b>2023-25 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2023-25 Base Budget</b>	-	-	<b>1,378,453</b>	<b>1,378,453</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(212,500)	(212,500)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(212,500)</b>	<b>(212,500)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	102,109	102,109	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	(1,259)	(1,259)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>100,850</b>	<b>100,850</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Joint Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>1,266,803</b>	<b>1,266,803</b>	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Joint Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>1,266,803</b>	<b>1,266,803</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2023-25 Current Service Level</b>	-	-	<b>1,266,803</b>	<b>1,266,803</b>	-	-	-	-	-
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	(2,576)	(2,576)	-	-	-	-	-
101 - Access Database Replacement-Phase 2	-	-	905,000	905,000	-	-	-	-	-
102 - Geographic Information System (GIS) Manager	-	-	63,224	63,224	-	-	-	-	-
103 - Legal Counsel	-	-	-	-	-	-	-	-	-
104 - Building Resiliency to Climate Change	-	-	-	-	-	-	-	-	-
105 - DEI Outreach and Implementation	-	-	-	-	-	-	-	-	-
106 - Lease Increase	-	-	5,638	5,638	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>971,286</b>	<b>971,286</b>	-	-	-	-	-
<b>Total 2023-25 Governor's Budget</b>	-	-	<b>2,238,089</b>	<b>2,238,089</b>	-	-	-	-	-
Percentage Change From 2021-23 Leg Approved Budget	-	-	62.36%	62.36%	-	-	-	-	-



**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Joint Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2023-25 Current Service Level	-	-	76.67%	76.67%	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Oregon Commissioner Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2021-23 Leg Adopted Budget	-	-	29,296	29,296	-	-	-	-	-
2021-23 Emergency Boards	-	-	458	458	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	<b>29,754</b>	<b>29,754</b>	-	-	-	-	-
<b>2023-25 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	(458)	(458)	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2023-25 Base Budget</b>	-	-	<b>29,296</b>	<b>29,296</b>	-	-	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	22,513	22,513	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>22,513</b>	<b>22,513</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	593	593	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	2,153	2,153	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>2,746</b>	<b>2,746</b>	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Oregon Commissioner Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>54,555</b>	<b>54,555</b>	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Oregon Commissioner Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2023-25 Current Service Level</b>	-	-	<b>54,555</b>	<b>54,555</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2023-25 Current Service Level</b>	-	-	<b>54,555</b>	<b>54,555</b>	-	-	-	-	-
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
101 - Access Database Replacement-Phase 2	-	-	-	-	-	-	-	-	-
102 - Geographic Information System (GIS) Manager	-	-	-	-	-	-	-	-	-
103 - Legal Counsel	-	-	-	-	-	-	-	-	-
104 - Building Resiliency to Climate Change	-	-	-	-	-	-	-	-	-
105 - DEI Outreach and Implementation	-	-	-	-	-	-	-	-	-
106 - Lease Increase	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2023-25 Governor's Budget</b>	-	-	<b>54,555</b>	<b>54,555</b>	-	-	-	-	-
Percentage Change From 2021-23 Leg Approved Budget	-	-	83.35%	83.35%	-	-	-	-	-

**Summary of 2023-25 Biennium Budget**

**Columbia River Gorge Comm  
Oregon Commissioner Expenses  
2023-25 Biennium**

**Governor's Budget  
Cross Reference Number: 35000-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Agency Name		Columbia River Gorge Commission																			Agency Number:		35000	
2023-2025 Biennium		Department-Wide Priorities for 2023-25 Biennium																						
Agency Wide																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, or S)	Legal Citation	Explain What is Mandatory (for C, FM and FO only)	Comments on Proposed Changes to CSL Included in Agency Request				
Agcy	Prgm/ Div																							
1	Commissioner	CRGC	CMR	Commissioner Expenses, Commissioner per diem and participation(travel) expenses	1,2,3,4,5	9	52,355	0	0	0	0	\$ 52,355	6 commissioners	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-165	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.					
2	Commissioner	CRGC	CMR	Oregon Risk Management charges-Oregon State charges for self-insurance and other state services	1,2,3,4,5	9	2,200	0	0	0	0	\$ 2,200	6 commissioners	0.00	N	N	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-166	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.					
3	Joint	CRGC	JT	Implementation of Management Plan including: Assistance to Counties and State Agencies, Vital Signs Indicators Project, Scenic Area Ordinance Administration, Review of County Ordinance Amendments, Monitoring and Enforcement of County Decisions, Amendments to the Management Plan, and Rule Revisions.	1,2,3,4,5	9	1,790,471	0	0	0	0	\$ 1,790,471	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.					
4	Joint	CRGC	JT	Appeals to the Commission-The Scenic Act requires the Gorge Commission to act as the neutral appellate hearing body for all appeals of land use decisions within the National Scenic Area. This requirement is one element in ensuring consistent National Scenic Area-wide interpretation of land use policy and guidelines.	1,2,3,4,5	9	335,713	0	0	0	0	\$ 335,713	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.					
5	Joint	CRGC	JT	Economic Development- The Gorge Commission has one general and one specific duty in coordinating with the state on this program. First, the states consult with the Commission on various aspects of the Economic Vitality plan. Second, the Commission is required by the Act to certify all activities undertaken through a proposed grant or loan as consistent with the Act and the Management Plan.	1,2,3,4,5	6	111,905	0	0	0	0	\$ 111,905	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.					
							2,292,644	-	-	-	-	\$ 2,292,644	0	0.00										

Prioritize each program activity for the Department as a whole

**Document criteria used to prioritize activities:**

Agency has no positions or FTE in Oregon. All employees are Washington State employees. Agency has 6 Commissioners (3 Governor appointees and 3 County appointees). The benefits of the program are both short and long term. The immediate benefits include professional land use planning services for individuals, counties and state agencies, economic development certification and provision of an accessible appeal process. The long-term benefits including cultural, natural and scenic resource protection of the Columbia River Gorge Scenic Area and protection from potential lawsuits and claims over land use issues. These benefits outweigh the costs of the program, especially as all JOINT program costs are funded equally by the State of Washington.

- Hear appeals of county development decisions and decisions of the Executive Director.
- Collaborate and coordinate with the USDA Forest Service Area Office. Coordinate services and response with all other federal, state, and local government agencies that share responsibility for aspects of the NSA implementation
- Support the work of lead air quality agencies in Washington and Oregon in implementing the Work Plan for Columbia River Gorge Air Quality Project.
- Improve the Commission's administrative procedures for a variety of actions.
- Use alternative dispute resolution processes to avoid public hearings and litigation.
- Implement the updated Management Plan for the Columbia River Gorge and assist Gorge Counties with their land use ordinances.
- Provide current planning services in any Gorge County that does not implement the Management Plan through a land use ordinance.
- Provide code compliance and enforcement services.
- Support the State of Oregon and State of Washington economic development agencies in planning that supports the grant and loan program created by the National Scenic Area Act.
- Assist the Oregon and Washington Investment Boards in identifying major economic opportunities for Gorge Communities.
- Ensure that Gorge Commission decision-making processes are fair, open and accessible.
- Assist in securing funding, including Congressional appropriations, for projects that implement the Columbia River Gorge National Scenic Area Act and the enhancements section of the Management Plan.
- Provide customer service that is timely, accurate and courteous.
- Monitor the effect of development and other activities on the resources of the National Scenic Area.

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- 7 Primary Purpose Program/Activity Exists**  
 1 Civil Justice  
 2 Community Development

LFO-08-11  
 Department-Wide Priorities

Agency Name		Columbia River Gorge Commission																		Agency Number:		35000	
2023-2025 Biennium		Program/Division Priorities for 2023-25 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority Code (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, or S)	Legal Citation	Explain What is Mandatory (for C, FM and FO only)	Comments on Proposed Changes to EBL included in GRB			
Dept	Prgr/Div																						
	1	CRGC	JT	Implementation of Management Plan including: Assistance to Counties and State Agencies, Vital Signs Indicators Project, Scenic Area Ordinance Administration, Review of County Ordinance Amendments, Monitoring and Enforcement of County Decisions, Amendments to the Management Plan, and Rule Revisions	1,2,3,4,5	9	1,790,471	0	0	0	0	\$ 1,790,471	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.				
	1	CRGC	JT	Appeals to the Commission-The Scenic Act requires the Gorge Commission to act as the neutral appellate hearing body for all appeals of land use decisions within the National Scenic Area. This requirement is one element in ensuring consistent National Scenic Area-wide interpretation of land use policy and guidelines.	1,2,3,4,5	9	335,713	0	0	0	0	\$ 335,713	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.				
	1	CRGC	JT	Economic Development- The Gorge Commission has one general and one specific duty in coordinating with the state on this program. First, the states consult with the Commission on various aspects of the Economic Vitality plan. Second, the Commission is required by the Act to certify all activities undertaken through a proposed grant or loan as consistent with the Act and the Management Plan.	1,2,3,4,5	6	111,905	0	0	0	0	\$ 111,905	0	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.				
							2,238,089	-	-	-	-	\$ 2,238,089	0	0.00									

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

Agency has no positions or FTE in Oregon. All employees are Washington State employees. Agency has 6 Commissioners (3 Governor appointees and 3 County appointees). The benefits of the program are both short and long term. The immediate benefits include professional land use planning services for individuals, counties and state agencies, economic development certification and provision of an accessible appeal process. The long-term benefits including cultural, natural and scenic resource protection of the Columbia River Gorge Scenic Area and protection from potential lawsuits and claims over land use issues. These benefits outweigh the costs of the program, especially as all JOINT program costs are funded equally by the State of Washington.

- Hear appeals of county development decisions and decisions of the Executive Director.
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- Assist the Oregon and Washington Investment Boards in identifying major economic opportunities for Gorge Communities.
- Ensure that Gorge Commission decision-making processes are fair, open and accessible.
- Assist in securing funding, including Congressional appropriations, for projects that implement the Columbia River Gorge National Scenic Area Act and the enhancements section of the Management Plan.
- Provide customer service that is timely, accurate and courteous.
- Monitor the effect of development and other activities on the resources of the National Scenic Area.

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**7 Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection

Agency Name: Columbia River Gorge Commission																					
2023 - 2025 Biennium																			Agency Number: 35000		
Commissioner Account																					
Program/Division Priorities for 2023-25 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, or S)	Legal Citation	Explain What is Mandatory (for C, FM and FO only)	Comments on Proposed Changes to CSL included in Agency Request	
Dept	Prgm/ Div																				
1	1	CRGC	CMR	Commissioner Expenses, Commissioner per diem and participation (travel) expenses	3,4	9	52,355	0	0	0	0	\$ 52,355	6 commissioners	0.00	N	Y	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.		
2	2	CRGC	CMR	Oregon Risk Management charges- Oregon State charges for self-insurance and other state services	4	9	2,200	0	0	0	0	\$ 2,200	6 commissioners	0.00	N	N	FM	National Scenic Area Act 16 USC.544/ Columbia River Gorge Compact ORS 196.50/ ORS 196.105-125 and ORS 196.115-170	The Gorge Commission is a bi-state Compact agency authorized by the Scenic Act and created by Washington and Oregon legislation in 1987. The Columbia River Gorge Commission was created by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The Gorge Compact is codified in Oregon at ORS 196.150 and in Washington at RCW 43.97.015.		
							54,555	-	-	-	-	\$ 54,555	0	0.00							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

Agency has no positions or FTE in Oregon. All employees are Washington State employees. Agency has 6 Commissioners (3 Governor appointees and 3 County appointees). The benefits of the program are both short and long term. The immediate benefits include professional land use planning services for individuals, counties and state agencies, economic development certification and provision of an accessible appeal process. The long-term benefits including cultural, natural and scenic resource protection of the Columbia River Gorge Scenic Area and protection from potential lawsuits and claims over land use issues. These benefits outweigh the costs of the program, especially as all JOINT program costs are funded equally by the State of Washington.

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10% Reduction Options (ORS 291.216)

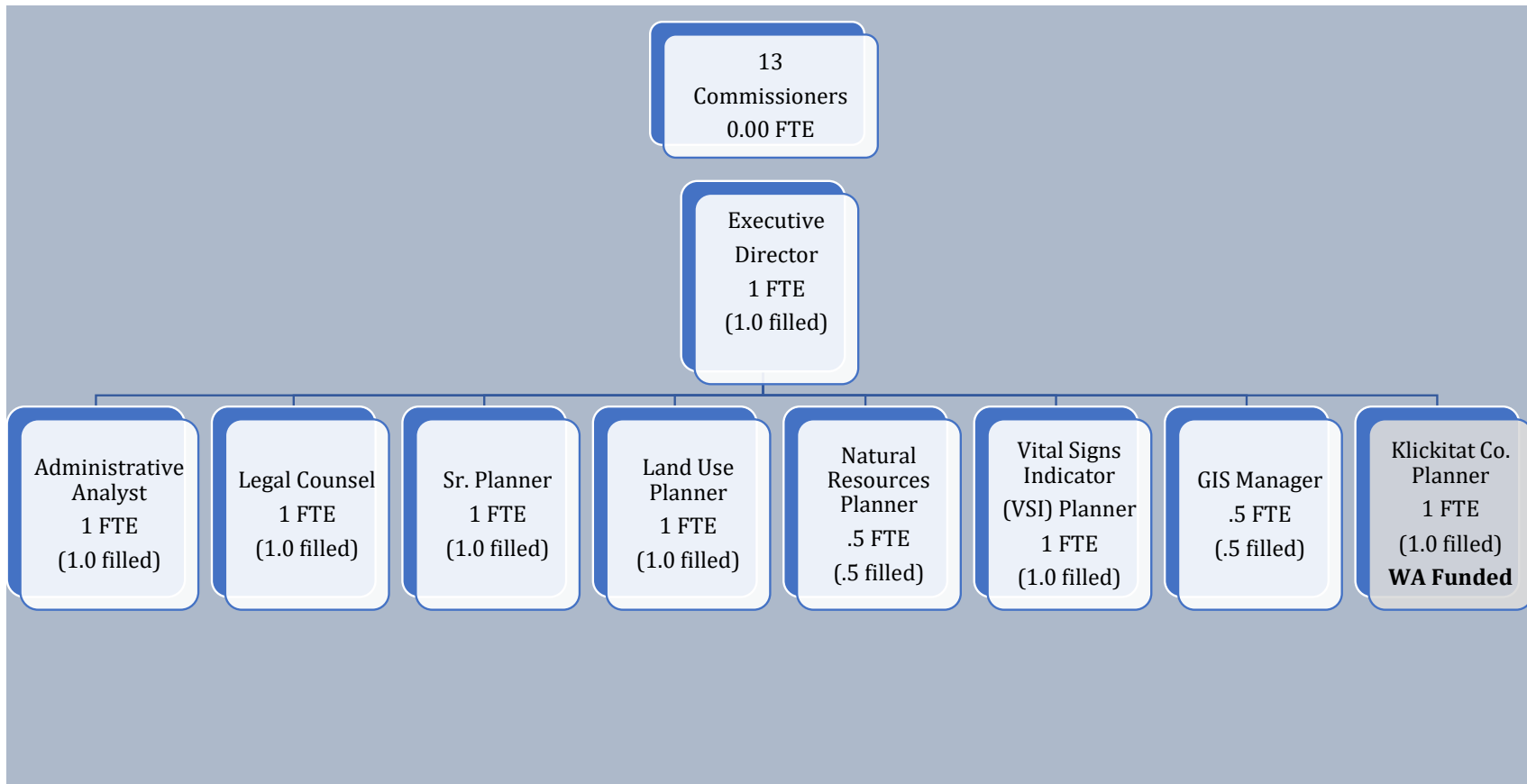
Activity or Program	Describe Reduction	Amount and Fund Type									Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	LF	OF	NL-OF	FF	NL-FF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. Services & Supplies	Reduction in goods and services	\$ 4,547						\$ 4,547	-	-	<p>This reduction will completely eliminate janitorial and reduce expenses, including office supplies, postage, subscriptions, and printing and reproduction</p> <p>Oregon's share of this reduction equals \$4,547 GF <b>AND</b> will cause a matching reduction of \$4,547 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$9,094</b></p>
2. Travel	Elimination of all essential travel	\$ 17,715						\$ 17,715	-	-	<p>This reduction will eliminate all agency staff and commissioner travel. The reduction will eliminate face-to-face discussions with local governments, Treaty Tribes, state and federal agencies, citizens, and in most cases between the Commission itself. The reduction would also prevent the agency director from meeting with Commissioners, local, state, and federal agencies, and with the Governor's Natural Resource Cabinet. This reduction greatly reduces the Commission's ability to perform its day-to-day work and the overall function of the National Scenic Area. It would also place a greater burden on Oregon agencies to implement the National Scenic Area Act and bi-state Gorge Compact without technical assistance from the Commission.</p> <p>Oregon's share of this reduction equals \$17,715 GF <b>AND</b> will cause a matching reduction of \$17,715 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$35,430</b></p>

3. Executive Director Salary	The agency's Executive Director is eligible to retire. The position can be vacant for three months to save salary and all associated benefit costs. This reduction will leave the Agency without a full-time ED for three months.	\$ 27,000						\$ 27,000	-	1.00	<p>The work of the Executive Director will shift to other staff within the Agency or not be performed.</p> <p>Oregon's share of this reduction equals \$27,000 GF <b>AND</b> will cause a matching reduction of \$27,000 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$54,000</b></p>
4. Staff Furloughs	All staff will be required to take 14 furlough days in 2023-25.	\$ 27,000						\$ 27,000	-	8.00	<p>This reduction will greatly reduce the staff and Commission's ability to perform its day-to-day work and the overall function of the National Scenic Area. It would also place a greater burden on Oregon agencies to implement the National Scenic Area Act and bi-state Gorge Compact without technical assistance from the Commission.</p> <p>Oregon's share of this reduction equals \$27,000 GF <b>AND</b> will cause a matching reduction of \$27,000 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$54,000</b></p>
5. Natural Resources Land Use Planner	The agency currently has a .5 FTE Natural Resources Land Use Planner. The agency proposes to lay off the position for 6 months to save salary and all associated benefit costs.	\$ 16,000						\$ 16,000	-	0.50	<p>This reduction will stall the ability to coordinate with counties to protect natural resources and climate in the Columbia River Gorge, conduct development reviews pursuant to the National Scenic Area Act, and write mitigation plans.</p> <p>Oregon's share of this reduction equals \$16,000 GF <b>AND</b> will cause a matching reduction of \$16,000 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$32,000</b></p>

6. GIS Manager	The agency currently has a .5 FTE GIS Manager. The agency proposes to lay off the position for 6 months to save salary and all associated benefit costs.	\$ 19,802						\$ 19,802	-	0.50	<p>This reduction will reduce the agency's GIS capability to conduct land use development reviews and quantifying impacts.</p> <p>Oregon's share of this reduction equals \$19,802 GF <b>AND</b> will cause a matching reduction of \$19,802 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$39,604</b></p>
7. Professional Services	Elimination of IT contractual services	\$ 20,072						\$ 20,072	-	-	<p>This reduction will completely eliminate IT support, including equipment maintenance and communication maintenance.</p> <p>Oregon's share of this reduction equals \$20,072 GF <b>AND</b> will cause a matching reduction of \$20,072 from Washington funds.</p> <p><b>TOTAL REDUCTION TO AGENCY = \$40,144</b></p>
<b>Total</b>		\$ 132,136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 132,136	-	10.00	<b>TOTAL REDUCTION TO AGENCY = \$264,272</b>

# BUDGET NARRATIVE

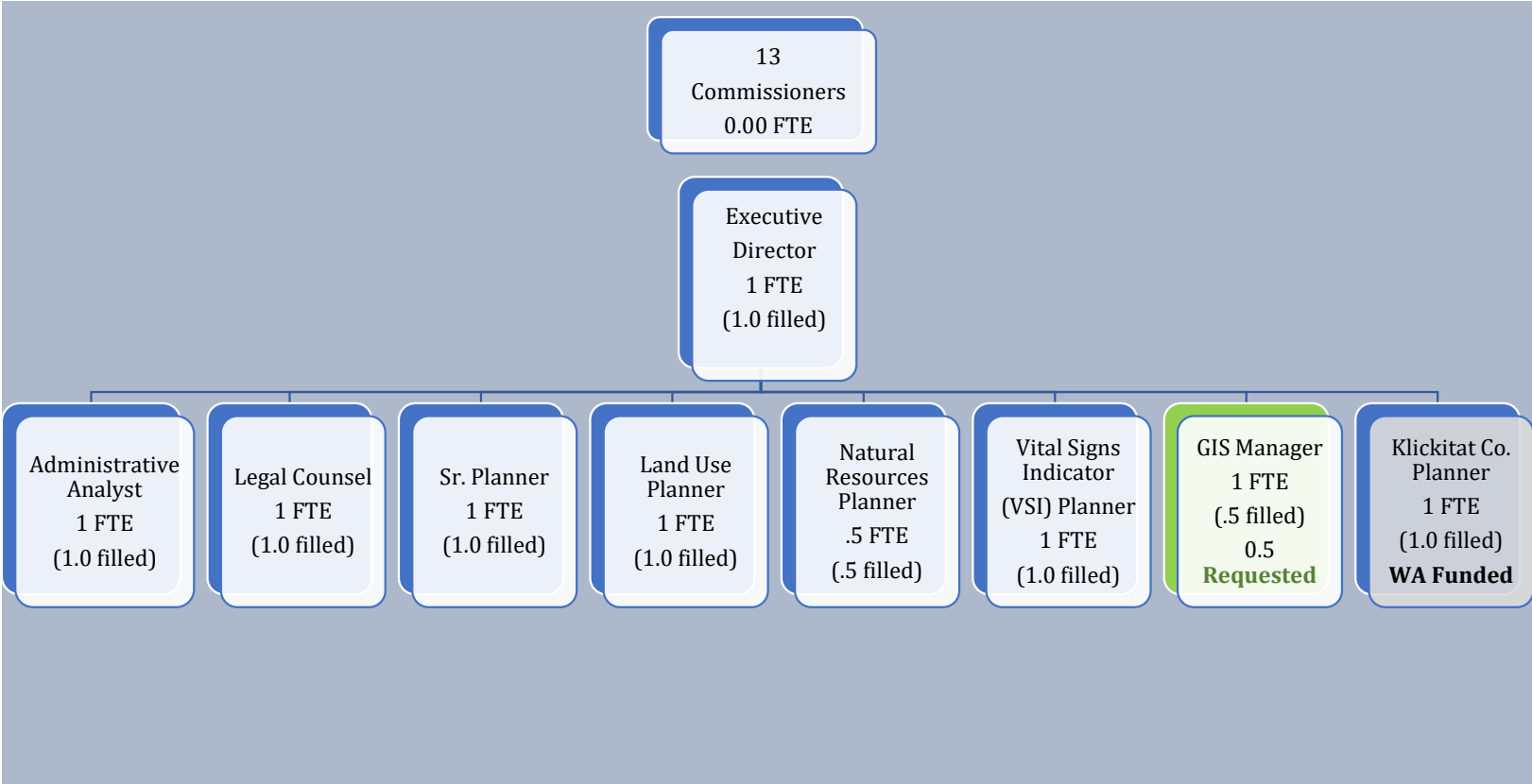
## Columbia River Gorge Commission Current Organizational Chart 2021-2023 Biennium



Bi-State FTE	7
WA Only FTE	1
Total FTE (WA authority)	8
Total FTE (filled)	8

# BUDGET NARRATIVE

## Columbia River Gorge Commission *Proposed Organizational Chart* 2023-2025 Biennium



Bi-State FTE	7
WA Only FTE	1
Total FTE (WA authority)	8
Total FTE (filled)	8
<b>FTE Requested (WA Authority)</b>	<b>.5</b>

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2019-21 Actuals</b>	<b>2021-23 Leg Adopted Budget</b>	<b>2021-23 Leg Approved Budget</b>	<b>2023-25 Agency Request Budget</b>	<b>2023-25 Governor's Budget</b>	<b>2023-25 Leg. Adopted Budget</b>
<b>010-00-00-00000</b>	<b>Joint Expenses</b>						
	General Fund	1,111,845	1,353,453	1,378,453	2,601,358	2,238,089	-
<b>020-00-00-00000</b>	<b>Oregon Commissioner Expenses</b>						
	General Fund	13,839	29,296	29,754	54,555	54,555	-
<b>TOTAL AGENCY</b>							
	General Fund	1,125,684	1,382,749	1,408,207	2,655,913	2,292,644	-

## **BUDGET NARRATIVE**

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### **REVENUE FORECAST NARRATIVE**

Funds received by the Columbia River Gorge Commission (CRGC) are state General Funds. CRGC does not currently anticipate receiving funds from state lottery dollars or from federal funds. CRGC may seek grants as appropriate.

### **DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE PROPOSED FOR INCREASE**

CRGC does not collect any permit fees from citizens or local governments in carrying out CRGC's responsibilities. CRGC also does not issue licenses. CRGC is authorized to assess civil penalties on a discretionary basis in cases of egregious violations but does so very rarely. The funds paid for civil penalties are deposited directly to the General Funds of the states of Oregon and Washington and are not kept for use by the agency.

### **DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE**

CRGC does not anticipate receiving any lottery funds, federal funds or any other type of funding other than state general funds. CRGC will continue its efforts to seek grant funding as it is able to pursue appropriate opportunities; no viable grant source has been identified at this time and CRGC lacks staff capacity to devote to grant development.

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Columbia River Gorge Comm  
2023-25 Biennium

Agency Number: 35000

<i>Source</i>	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
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No Records Available

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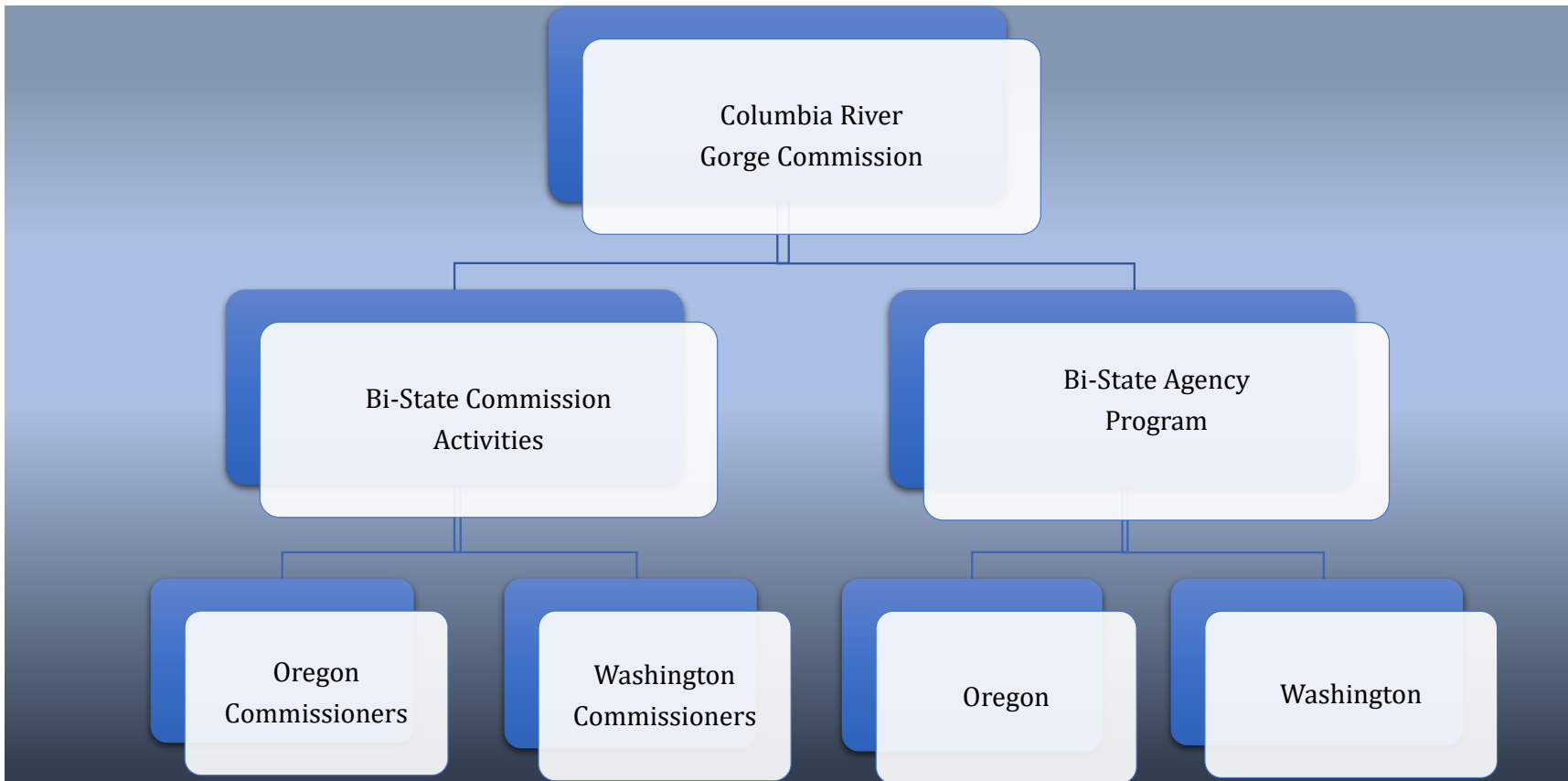
## DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2019-2021 Actual	2021-2023 Legislatively Adopted	2021-2023 Estimated	2023-2025		
						Agency Request	Governor's	Legislatively Adopted
Other Funds	Donations	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-

# BUDGET NARRATIVE

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## Columbia River Gorge Commission Columbia River Gorge National Scenic Area *Current and Proposed Program Unit Chart* 2023-2025 Biennium



# BUDGET NARRATIVE

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## PROGRAM UNIT EXECUTIVE SUMMARY

This Executive Summary provides a brief overview of core functions of the Columbia River Gorge Commission:

- **Long Term Focus Area:** The Columbia River Gorge National Scenic Area Act was created by Congress in 1986. The Columbia River Gorge Commission (CRGC) was established to oversee the Columbia River Gorge National Scenic Area in 1987 through a Bi-State Compact signed by Oregon and Washington, who agreed to fund CRGC with equal amounts of state funding. The two purposes outlined in the federal National Scenic Area Act include:
  - to protect and enhance the scenic, cultural, recreational, and natural resources of the Columbia River Gorge National Scenic Area; and
  - to protect and support the economy of the Columbia River Gorge area by encouraging growth to occur in existing urban areas and by allowing future economic development in a manner that is consistent with the resource protections above.

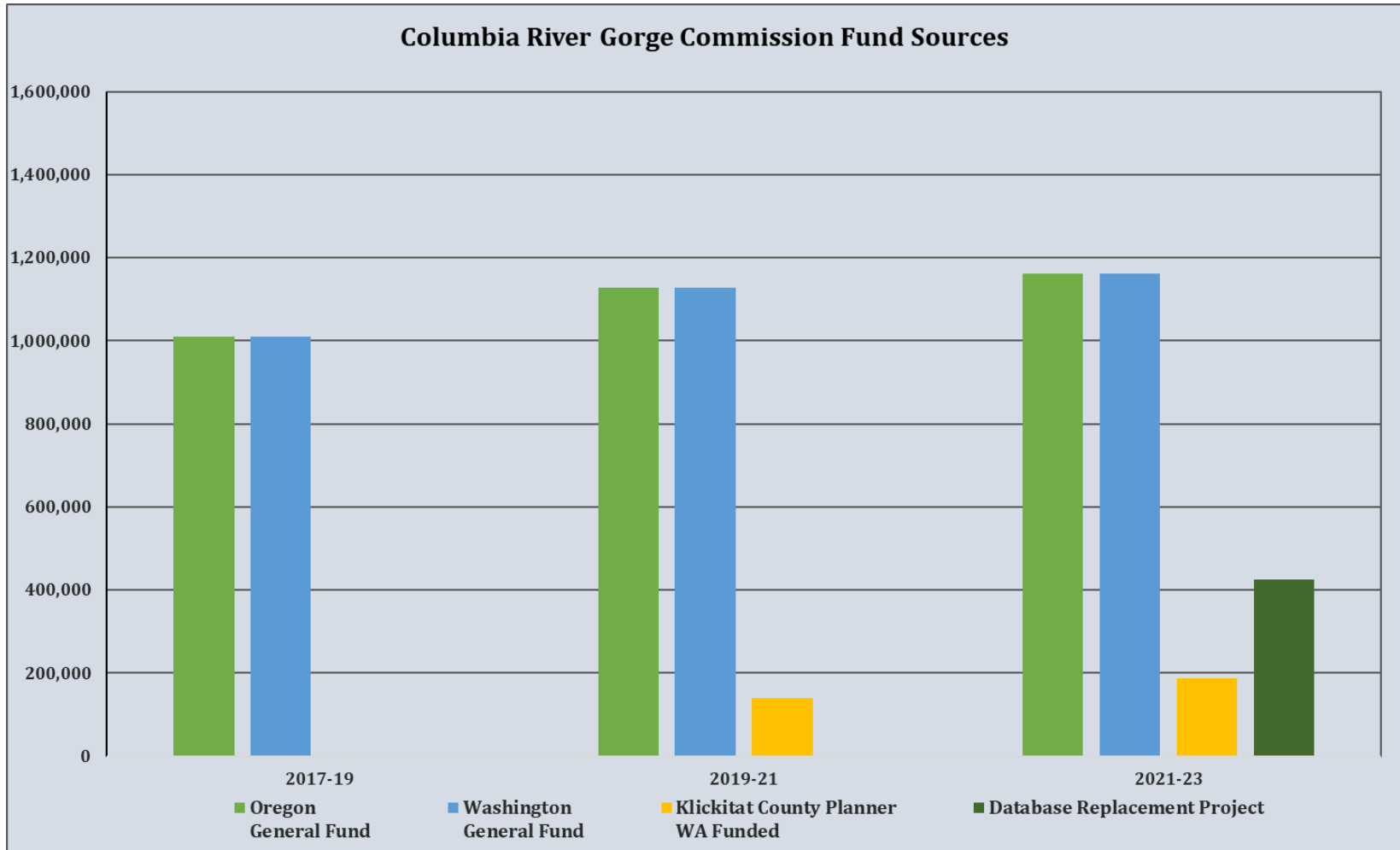
CRGC fulfills those primary purposes by working closely with Oregon and Washington Governors, state and federal agencies, four Columbia River Treaty tribes, six counties, thirteen city governments and more than 50,000 residents who make up the Gorge regional community. CRGC is a land use regulatory agency, reviewing permit applications for development, convening regional meetings to improve resource management, and works to envision, plan for, and implement regional policies that protect the Gorge and support the regional economy. CRGC and the USDA Forest Service work closely together and co-manage the 292,500 acres of the National Scenic Area which is a mosaic of federal, state, tribal trust, and private lands. The long-term goal of CRGC is to protect the unique and treasured resources of the Gorge in perpetuity while also supporting economic vitality in the region.

CRGC is structured in two units:

- The Gorge Commission is a thirteen-member interstate body created by the National Scenic Area Act and a Bi-State Gorge Compact between Oregon and Washington. The Commission includes members appointed by nine appointing authorities: two state Governors, six counties, and the Secretary of Agriculture as represented by the USDA Forest Service.
  - CRGC also hires an executive director and staff to operate the public agency that implements the National Scenic Area Act and assists the Commission in its responsibilities under the Act and Compact.
- **Primary Program Contact:** Krystyna U. Wolniakowski, Executive Director, [Krystyna.wolniakowski@gorgecommission.org](mailto:Krystyna.wolniakowski@gorgecommission.org)

# BUDGET NARRATIVE

- Graphic's representing budget and program performance:



## BUDGET NARRATIVE

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CRGC has had funding from both Oregon and Washington since 1987. In 2009-2011 and 2011-2013, CRGC's budget was reduced due to the recession and staffing was also reduced to 6 FTE. Many of the programs that were being launched in 2008-2009 such as Vital Sign Indicators and urban area boundary revisions policy, were halted due to a 40% cut in staff and much reduced capacity. For a decade, the budget was level supporting 6 FTE. In 2019-2021, CRGC was awarded additional funding to secure one FTE to re-start the Vital Sign Indicators initiative to develop protection criteria for the National Scenic Area. The Washington legislature also approved and funded one additional FTE to manage all the permitting for Klickitat County, WA. This is not shared with Oregon because it is exclusively to assist Klickitat County in reviewing development applications and compliance monitoring. With the additional 2 FTE, CRGC was able to increase its effectiveness, outreach, and timeliness in responding to the public, 4 Treaty Tribes, state and federal agencies and the local governments in the National Scenic Area. CRGC has begun Phase 1 of the ACCESS Database Replacement Project to identify the best cloud-based solution to address information technology needs and is requesting funds for Phase 2 to implement the new database and migrate 35 years of information into a more user-friendly system that will modernize the agency, improve access to indexed information and data, and ensure the National Scenic Area Act standards are being met. Additional funds are also requested to support the agency's legal work as well as implementation of the Climate Change Action Plan and the Diversity, Equity and Inclusion framework for internal operations and external programs.

- **Program Overview:** CRGC is a bi-state land use regulatory agency that oversees the implementation of the federal Columbia River Gorge National Scenic Area Act through the policies and guidelines established in the Management Plan for the 85 miles, 292,500 acres of the National Scenic Area. The agency of CRGC has 8.0 FTE with planners, legal counsel, GIS manager, and administrative staff. The Gorge Commission is governed by a 13-member Commission appointed by the Secretary of Agriculture, 2 Governors and 6 counties to establish policies, guidelines and rules to protect the natural, scenic, cultural, recreation and economic resources of the Gorge.
- **Program Funding Request:** The Governor's budget recommends \$2,292,644 with a matching request from Washington to continue the day-to-day operations of CRGC and fund the following Agency request Policy Option Packages:
  - Policy Option Package 101: Access Database Replacement – Phase 2 - \$905,000 (recommended)
  - Policy Option Package 102: GIS Manager - \$63,224 (recommended)
  - Policy Option Package 103: Legal Counsel - \$173,270 (not recommended)
  - Policy Option Package 104: Building Resilience to Climate Change - \$137,423 (not recommended)
  - Policy Option Package 105: Diversity, Equity, and Inclusion Outreach and Implementation - \$50,000 (not recommended)
  - Policy Option Package 106: Lease Increase - \$5,638 (recommended)
- **Program Description:** As part of the 2023-2025 biennium work program, CRGC will continue to update and implement the policies and guidelines in the Gorge 2020 Management Plan with several specific tasks to accomplish in the next two years:
  - Implement a Climate Change Action Plan;

## BUDGET NARRATIVE

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- Implement a Diversity, Equity and Inclusion workplan to guide CRGC's operations and management of the NSA;
  - Transform the information technology management system to be more usable, transparent, efficient, and accessible to the staff and the public offering an online permitting system;
  - Improve post-permit compliance monitoring in coordination with the six county planning departments in the NSA to ensure that standards in the management plan and conditions of approval for development permits are being met;
  - Continue engagement with the four Columbia River Treaty Tribes;
  - Implement the Vital Sign Indicators Monitoring Initiative through collaborative efforts with local, state and federal agencies and the public to ensure the agency is protecting the resources as directed by the National Scenic Area Act;
  - Improve the Geographic Information System to enhance the land use database and use this additional capacity for making more informed land use permitting decisions; and
  - Support economic vitality initiatives and continue to certify loans and grants through the Oregon and Washington Investment Boards, as described in the National Scenic Area Act; and
- **Program Justification and Link to Long Term Outcomes:** By implementing the workplan as described above for the 2023-2025 biennium, CRGC will be fulfilling its responsibilities under the National Scenic Area Act with the long-term outcomes of protecting the scenic, natural, cultural, recreation and economic resources of the Columbia River Gorge National Scenic Area achieved.
  - **Program Performance:** CRGC, as a land use regulatory agency, implements the federal Columbia River Gorge National Scenic Area Act through the policies and guidelines established in the Management Plan. The Plan is required to be reviewed and updated every ten years according to the Act. The last time the Management Plan was reviewed and revised was in 2004. Although there were no additional resources available to begin the next review, it was initiated in 2017 and the Gorge 2020 Management Plan was just completed in June 2022 after 160 public meetings and concurrence by the Secretary of Agriculture. CRGC oversees the National Scenic Area, which includes over 55,000 rural and urban residents, provides recreation opportunities for over 3 million visitors per year (pre-COVID), and works with numerous local governments, state and federal agencies as well as four Treaty Tribes. On a day-to-day basis, CRGC works with local landowners to review their development applications, with county planners to interpret the implementation of the Management Plan, and as a partner with numerous agencies to review policies and procedures. One of the performance measures of CRGC is customer service and timeliness of response. Given the small staff of 8.0 FTE and the complex nature of the work of CRGC, the target is 85% for good quality and timely customer service. CRGC has succeeded in almost reaching this goal in CY 2021, thanks to the two additional FTE who have helped increase the capacity for outreach and customer service. Another performance measure is the number of public presentations. The target was 40 for CY2021 and we nearly met that target with 34 outreach presentations throughout the Gorge in one year despite the impacts of Covid.

## BUDGET NARRATIVE

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- **Enabling Legislation/Program Authorization:** The federal National Scenic Area Act was passed by Congress in 1986 (16 U.S.C. § 544) and CRGC was created to implement the Act through a Bi-State Compact with Oregon and Washington in 1987: ORS 196.105-125 and RCW 43.97.015.
- **Funding Streams Supporting Programs:** CRGC is funded by general fund appropriations in Oregon.
- **2023-2025 Compared to 2021-2023:** The sum of \$1,321,358 is the 2023-2025 current service level to maintain the agency's role and functions in the National Scenic Area. The Governor's budget recommends \$973,862 for three Policy Option Packages that will help CRGC carry out its responsibilities and priorities and build on the work completed in the 2021-2023 biennium:
  - **Policy Option Package 101: Access Database Replacement – Phase 2 - \$905,000 (recommended)**  
Implement Phase 2 of the Access Database Replacement Project aimed at developing a cloud-based information management system that will increase the efficiency, effectiveness, and transparency of CRGC operations to make data and information more accessible to the public, county planners, agencies, and the four Treaty Tribes, and migrate 35 years of paper files into an indexed and searchable database.
  - **Policy Option Package 102: GIS Manager - \$63,224 (recommended)**  
Increase technical capacity to manage and implement CRGC's Geographic Information System and build a land use database to improve the permitting process and monitor compliance in the National Scenic Area
  - **Policy Option Package 106: Lease Increase - \$5,638 (recommended)**  
Provide sufficient funds to cover the costs of increased office lease fees.

# BUDGET NARRATIVE

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## PROGRAM UNIT NARRATIVE

The Columbia River Gorge Commission (CRGC) is structured in two units:

- The Commission is a thirteen-member interstate body created by the National Scenic Area Act and an interstate Gorge Compact between Oregon and Washington. The Commission includes members appointed by nine appointing authorities: two state Governors, six counties and the Secretary of Agriculture as represented by the US Forest Service.
- The Commission also hires an executive director and staff to operate the public agency that implements the National Scenic Area Act and assists the Commission in its responsibilities under the Act and Compact.

The primary purposes of CRGC are outlined in the federal National Scenic Area Act:

- to protect and enhance the scenic, cultural, recreational, and natural resources of the Columbia River Gorge; and
- to protect and support the economy of the Columbia River Gorge area by encouraging growth to occur in existing urban areas and by allowing future economic development in a manner that is consistent with the resource protections above.

CRGC fulfills those primary purposes by working closely with Oregon and Washington Governors, state, and federal agencies, four Columbia River Treaty tribes, six counties, thirteen city governments and more than 50,000 residents who make up the Gorge regional community. CRGC is a land use regulatory agency, reviewing permit applications for development, convening regional meetings to improve resource management, and works to envision, plan for, and implement regional policies that protect the Gorge and support the regional economy. CRGC and the USDA Forest Service work closely together and co-manage the 292,500 acres of the National Scenic Area which is a mosaic of federal, state, tribal trust, and private lands. The long-term goal of CRGC is to protect the unique and treasured resources of the Gorge in perpetuity while also supporting economic vitality in the region  
CRGC currently employs a staff of 8 FTE<sup>1</sup>.

CRGC is working collaboratively with the Gorge region to successfully protect world-class resources, support and enhance the Gorge economy, and provide regional planning and coordination for two states, four treaty tribes, six counties, thirteen urban communities and countless residents, citizens, and visitors. The Commission selected eight priorities for 2023-2025:

- Create a Climate Change Action Plan;
- Create a Diversity, Equity and Inclusion workplan to guide the CRGC's operations and management of the NSA;
- Transform the information management system to be more transparent, efficient, and accessible to the staff and the public;
- Improve post-permit compliance monitoring in coordination with the six county planning departments in the NSA to ensure that standards in the management plan and conditions of approval for development permits are being met;
- Continue engagement with the four Columbia River Treaty Tribes;

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<sup>1</sup> At its peak staffing level in 2007, the Commission employed a staff of 11 FTE.



## BUDGET NARRATIVE

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- Implement the Vital Sign Indicators Initiative through collaborative efforts with local, state and federal agencies and the public;
- Support economic vitality initiatives and continue to certify loans and grants through the Oregon and Washington Investment Boards, as described in the National Scenic Area Act; and
- Develop MOUs with NSA counties to clarify roles and responsibilities for implementing the National Scenic Area Act and Gorge 2020 Management Plan.

CRGC also renewed its commitment to building successful working relationships with the four Columbia River treaty fishing tribes: Confederated Tribes of Warm Springs, Confederated Tribes of the Umatilla Indian Reservation, the Nez Perce Tribe, and the Tribes and Bands of the Yakama Nation. CRGC participates in an annual Government to Government Summit consultation with the four Columbia River treaty fishing tribes and the Columbia River Inter-Tribal Fish Commission (CRITFC). Consultation with CRGC's tribal partners includes the protection of significant treaty rights and resources in the Columbia Gorge. Every year, CRGC invites the tribes to participate in a Government-to-Government summit where topics include, but are not limited to:

- Management Plan Review Process and Timeline
- Vital Signs Indicators Project
- Cumulative Effects for Natural and Cultural Resources
- Improving Communication between the Commission and four Treaty Tribes
- Columbia River Treaty
- In-lieu Fishing Sites
- Recreation Impacts on Treaty Fishing Access Sites
- Tribal Housing
- Fossil Fuel Transportation
- Climate Change and Vulnerability
- Protection of First Foods

Coordination with the tribes on these complex issues requires dedicated staff resources and significant internal agency expertise. CRGC's investment in building strong partnerships with the treaty tribes and the CRITFC builds a relationship of trust and respect that is vital to protect and enhance Gorge resources and support the regional economy that meets the intent of the National Scenic Area Act.

### **Partnership and Innovation**

The Columbia River Gorge National Scenic Area is an internationally recognized and celebrated treasure. CRGC was established to be both a steward of the resources and a regulator to ensure that the National Scenic Area Act is implemented through the guidance of the

## BUDGET NARRATIVE

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management plan which should be updated every ten years. Oregon and Washington invest in CRGC's efforts to develop successful resource protection and community development policy to meet the purposes of the Act. In an effort to determine how well CRGC is performing its responsibilities, a set of indicators/metrics were developed to monitor and track progress.

In 2007-2009 CRGC invested in the initial phase of a regionally supported Vital Signs Indicators Project. CRGC used that investment to work with communities, agencies, and citizens to develop indicators that measure the health of Gorge resources, communities, and the economy. CRGC, working with the Gorge communities, identified 51 key indicators through a collaborative input process. The measures of resource and economic vitality health are grounded in good science and were designed to inform effective policies for the long-term health of the Gorge. CRGC worked with several key agencies to collect and analyze available data. More recently, CRGC expanded its existing partnership with the USDA Forest Services to include the US Geological Survey, Portland State University School of the Environment, Washington State University School of Environment, Oregon State University College of Forestry, and Lewis & Clark Law School, in an effort to engage multiple northwest agencies and institutions in a multi-disciplinary collaborative to monitor the Gorge and improve adaptive public policy. Due to budget cuts and 50% staff reductions in 2009, CRGC did not have the resources to take the project to the next level and implement the Vital Sign Indicators Project, so it was discontinued until funding was secured for a new VSI position in the 2019-2021 biennium.

CRGC then was able to re-start the Vital Sign Indicators monitoring project in January 2020 with an additional dedicated VSI planner and made significant progress in the 2021-2023 biennium after the Gorge 2020 Management Plan was revised and adopted. The VSI planner has already reached out to agency partners in the Gorge to review the 51 indicators and start discussions about next steps. The VSI planner also reached out to agencies in Olympia such as the Puget Sound Partnership, who have been working on VSI for several years already to determine how many of those indicators can be relevant for work in the Gorge and how other agencies are monitoring those indicators to inform new policies and rules. In addition, the VSI planner is responsible for post-permit compliance monitoring which has begun by designing a methodology to inspect a subset of permits in Klickitat County to determine how conditions of approval are or are not being met a few years after completion of the permitted development.

### **Overall Budget**

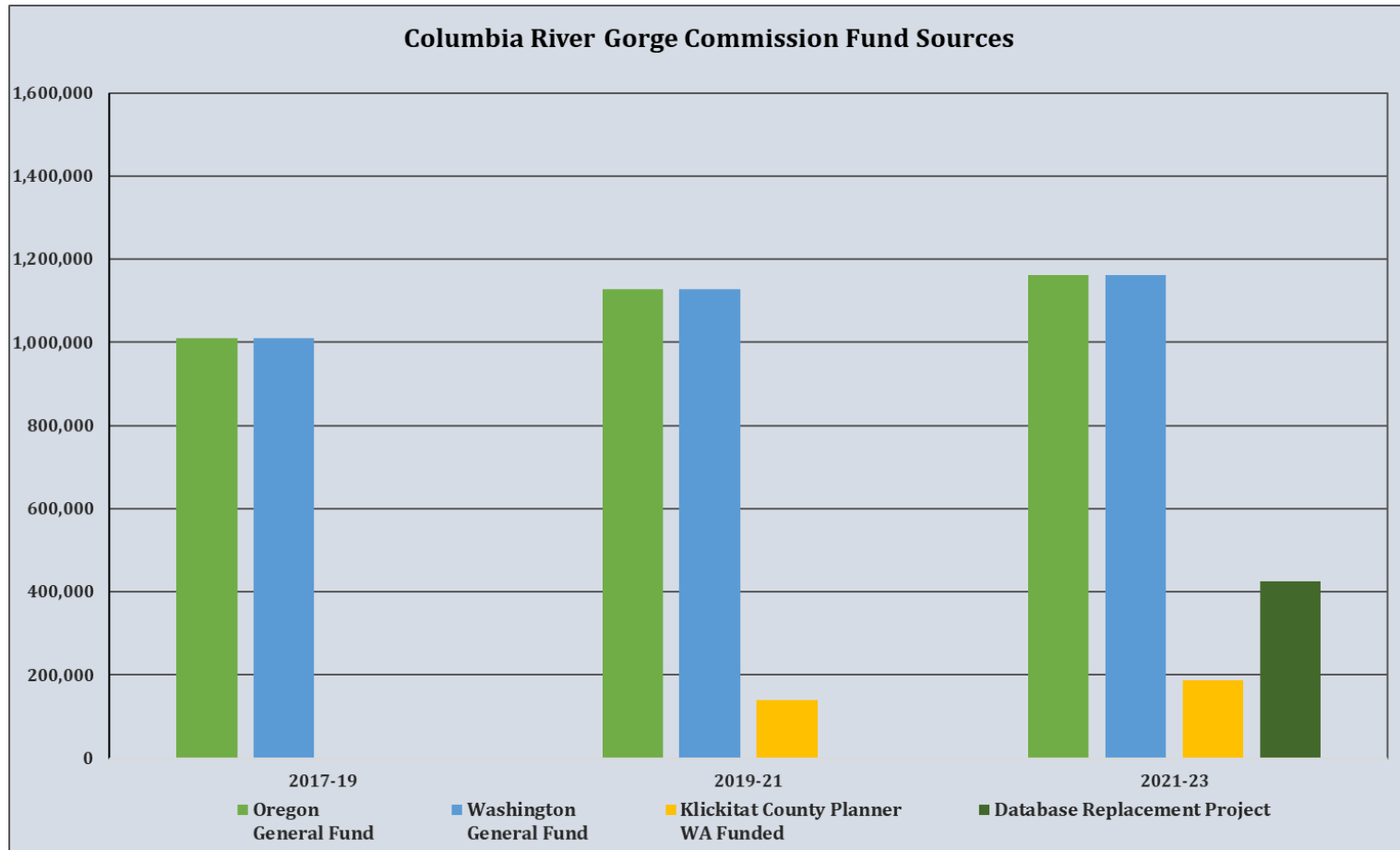
Approximately 95% of the CRGC's budget are fixed costs and is committed to Commission stipends, agency personnel, and ongoing fixed costs such as the office lease, insurance, utilities, office equipment leases, auditing, and administrative charges assessed by both States. There is very little discretionary funding and no special program funds in the current service level budget. The only discretionary costs are for staff and Commissioner travel to meetings, and contract work for computer technology services since the agency does not have any IT staff.

CRGC's role as a regional planning agency requires significant coordination among six Gorge counties, four Treaty Tribes, state agencies, local communities, ports, economic development districts, and interested stakeholders. The bi-state compact requires that CRGC's budget and expenditures be apportioned equally between Oregon and Washington. This statutory requirement significantly increases fiscal and political vulnerability for CRGC. A reduction in budget in one state budget requires a reduction in the other state's budget, essentially

## BUDGET NARRATIVE

doubling the impact of any fiscal reduction. As a result, CRGC is tasked with providing national-caliber regional planning for the future of one of America’s national treasures with a staff of just 4.5 planners and a total staff of 8 FTE.

CRGC typically depends on the financial health of the general funds of Oregon and Washington. CRGC is funded 50% by the State of Oregon (General Fund) and 50% by the State of Washington (General Fund). CRGC has no independent fund sources and no federal funds for 2023-2025 biennium (fees or charges).



## BUDGET NARRATIVE

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Differences between Oregon and Washington’s requirements for budgeting, accounting, and audit reporting create a significant administrative workload for the bi-state Commission. First, dual reporting requirements create inefficient administrative tracking. For example, Oregon’s budget is historically managed on a biennial basis while Washington’s is managed on an annual basis. This severely restricts the use of funds during the course of the biennium. Second, the states frequently provide different directions, and each state expects CRGC to comply with that state’s fiscal and administrative direction. Additionally, Oregon and Washington “allot” funds differently, which affects how the CRGC can spend funds. Each state also requires separate IT security standards, auditing requirements, and performance measures. Both states require CRGC to participate in legislative hearings and other state-specific meetings for agency directors, which requires twice as much travel, time, and coordination to obtain budget reviews and approval.

CRGC is missing core agency staff/functions. It is important to recognize that there are gaps in being able to fully perform agency functions as needed to meet all the National Scenic Area Act standards. CRGC requested six policy option packages to be able to perform the work of the agency efficiently. Three of the requested policy options packages were recommended in the Governor’s budget.

However, if the agency were able to ask for additional funding for positions and contracts, the following 2 FTE and contract support would cover the following gaps the agency has with current staffing levels:

- 1.0 FTE: Climate Change Planner to develop and implement a climate action plan for the National Scenic Area
- 1.0 FTE: Legal Counsel to provide additional capacity for conducting appeals of land use decisions and managing litigation against the Commission, as well as assisting with compliance and enforcement assuring that all conditions of approval for development permits are being implemented as required by the National Scenic Area Act
- Funding for landowner outreach notifications, translation CRGC materials into Spanish, and contractors to organize staff and Commissioner training workshops to implement Diversity, Equity and Inclusion policies and guidelines.

# BUDGET NARRATIVE

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## PACKAGE NARRATIVE

### ESSENTIAL PACKAGES

#### **The Joint Expenses account has the following essential packages:**

##### Essential Package 020 – Phase In / Out Program and One-time Cost

Package 020 eliminates one-time funds received during the 2021-23 biennium for the Access Database Replacement Project – Phase 1. This package reduced General Fund \$212,500.

##### Essential Package 031 – Standard Inflation

Package 031 increases non-state employee and professional services costs by the standard 8.8% inflation rate. The package also adjusts costs for changes in State Government Service Charges. This package increased General fund \$100,850.

##### Essential Package 093 – Statewide Adjustment DAS Charges

Package 093 represents adjustments to State Government Service Charges and DAS pricelist charges for services made in the Governor's Budget. This package reduced General Fund \$2,576.

#### **The Oregon Commissioner account has the following essential packages:**

##### Essential Package 010 – Vacancy Factor and Non-ORPICS Personal Services

Package 010 includes an adjustment to Mass Transit Tax and costs for board member stipends. This package increased General fund \$22,513.

##### Essential Package 031 – Standard Inflation

Package 031 increases Services and Supplies by the standard 4.2% and adjusts costs for changes in State Government Service Charges. This package increased General Fund \$2,746.

## BUDGET NARRATIVE

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### **POLICY OPTION PACKAGES**

This budget request includes six policy option packages outlined below:

#### **Policy Option Package 101 - Access Database Replacement – Phase 2 (recommended in Governor’s Budget)**

Funding Request - \$905,000

Policy Option Package 101 requests Phase 2 funding to replace the existing outdated Access database with a new database to track and record land use applications and approve land use permits in the six counties in the National Scenic Area. Data will be electronically searchable and linked to the current GIS system. The new database will allow the Commission to be more responsive, well-organized, transparent, and better able to serve landowners, the public, agencies, and others who need information about specific parcels of land, past permit decisions, and development impacts on protected resources. Phase 1 Needs Assessment and Solution Design was funded in 2021-2023 and will be completed by June 2023.

Phase 2 will focus on vendor selection and implementation of solutions for the Access database replacement and associated digitization of legacy documents identified in Phase 1. A short and long-term document digitization migration plan will be written and initiated. Indexing, analysis, and inspections will be conducted on all of the legacy documents (35 years of written and electronic documents). Qualified and prioritized documents will be integrated into the agency’s GIS system and included in the online permitting portal.

#### **Policy Option Package 102 – Geographic Information System (GIS) Manager (recommended in Governor’s Budget)**

Funding Request - \$63,224

Policy Option Package 102 requests funding to increase 0.5 FTE GIS Manager to 1 FTE. CRGC's current 0.5 FTE GIS Manager can maintain the agency’s GIS at a minimal level but increasing the requirements for additional GIS and related IT work will exceed the capacity of a half-time position. In 2023-2025, the GIS Manager will be responsible for improving public web-mapping applications and data sharing, increased work to integrate the GIS with a new land-use database, and additional GIS tasks to support Commission initiatives such as the Vital Sign Indicators and Climate Change Action Plan programs. Additionally, as the sole information technology position in our small agency, the GIS Manager is frequently called upon to assist staff with technical issues such as PC troubleshooting, website updates, and network connectivity. CRGC had a full-time GIS manager for decades, but this position was cut to half-time due to budget constraints. A full-time GIS manager is required to meet all the responsibilities of maintaining a land-use database and integration with the land use permits.

## BUDGET NARRATIVE

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### Policy Option Package 103 – Legal Counsel (not recommended in Governor’s Budget)

Funding Request - \$173,270

Policy Option Package 103 requests 1 FTE for legal staff to increase capacity and handle current and future workload of litigation, appeals, public records management and disclosure, maintain rule compliance with Oregon and Washington law as required by the National Scenic Area Act and Columbia River Gorge Compact, and legal advice to commission and staff. Additional staff is also needed when current legal staff is unable to advise both the Commission and staff in enforcement and appeal hearings. This additional legal counsel will better serve the states in litigation involving the Gorge Commission, including monetary claims, which would be paid by the states as required in the Gorge Compact. The Commission’s current counsel defends the Commission in litigation in Oregon and Washington trial and appellate courts, three federal trial courts, and the Ninth Circuit with no legal assistant, paralegal, or co-counsel assistance. There are more active and complex cases now than at any time in the Commission’s history. A second staff attorney is the most cost-effective manner of fulfilling all the Commission’s legal needs because the Commission’s legal advisors must be competent with Oregon, Washington, and federal law, court practice, and national interstate compact law and practice. Each state’s attorney general office may only represent and advise commissioners appointed from that state, so the Commission’s cost to use the attorney general offices in litigation is double the cost of in-house staff. This POP includes salary, benefits, a laptop, other technology, and legal research subscriptions for a staff attorney.

### Policy Option Package 104 – Building Resiliency to Climate Change (not recommended in Governor’s Budget)

Funding Request - \$137,423

Policy Option Package 104 requests 1.0 FTE Climate Change Program Manager to lead implementation of the Commission’s Climate Change Action Plan (CCAP) and support implementation of the Vital Sign Indicators (VSI) monitoring program. This senior-level position is critical to move these two highly integrated Commission priorities from the planning to implementation phase. Over the past year, the staff, Commissioners, and partners across the region worked together to integrate data and information into decision-making, building the VSI monitoring framework and developing a Climate Change Action Plan. Each of these directly informs the Commission’s 5-10 year Management Plan update process, as well as day-to-day planning work and decisions. The adoption of the VSI monitoring framework and the Climate Change Action Plan in late 2022 will require additional dedicated staff capacity to implement each program, develop policy options for the Commission to consider, and engage diverse communities and partners who can support both efforts. This position will facilitate strategic integration of CCAP and VSI programs with the Commission’s Diversity, Equity, and Inclusion initiative to ensure future Management Plan revisions are more efficient, inclusive, and effective.

### Policy Option Package 105 – DEI Outreach and Implementation (not recommended in Governor’s Budget)

Funding Request - \$50,000

Policy Option Package 105 requests funding to expand the Gorge Commission's outreach to all members of Gorge communities in the National Scenic Area to better communicate our mission, policies, and goals. The Gorge Commission adopted a Diversity, Equity and

## BUDGET NARRATIVE

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Inclusion Framework and additional funding is needed to implement three aspects of our DEI work: 1) translation of Gorge Commission materials into plain language and Spanish, including permit applications, website updates, and informational materials to be used in outreach workshops for the diverse communities of the Gorge; 2) trainings staff and Commissioners to assist the agency and Commissioners to better understand the values and needs of all populations in the National Scenic Area to be more inclusive, and to be able to review policies and guidelines that inadvertently exclude or discriminate against underserved populations; and 3) bi-lingual workshops that engage diverse stakeholders representative of the Gorge communities to inform and strengthen relationships with the Commission, and to communicate information more effectively.

### Policy Option Package 106 – Lease Increase (recommended in Governor’s Budget)

Funding Request - \$5,638

Policy Option Package 106 requests funding to provide sufficient funds to cover the lease increase for the Commission's 2,900 square foot facility. The Commission has been in the same location since 2003. Office space has become increasingly scarce in the area as new businesses have relocated to the area. A new six-year lease was negotiated and became effective July 1, 2021. During the 2023-25 biennium, the lease will increase by \$469.80 per month for a biennial total of \$11,275.20. Without this increased funding, the lease costs will have to be paid from existing funds, thereby curtailing the resources available to the Commission to further its mission.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(212,500)	-	-	-	-	-	(212,500)
<b>Total Revenues</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Services &amp; Supplies</b>							
Professional Services	(212,500)	-	-	-	-	-	(212,500)
<b>Total Services &amp; Supplies</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Total Expenditures</b>							
Total Expenditures	(212,500)	-	-	-	-	-	(212,500)
<b>Total Expenditures</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	100,850	-	-	-	-	-	100,850
<b>Total Revenues</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	(1,259)	-	-	-	-	-	(1,259)
Professional Services	102,109	-	-	-	-	-	102,109
<b>Total Services &amp; Supplies</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Total Expenditures</b>							
Total Expenditures	100,850	-	-	-	-	-	100,850
<b>Total Expenditures</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 093 - Statewide Adjustment DAS Chgs

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(2,576)	-	-	-	-	-	(2,576)
<b>Total Revenues</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	546	-	-	-	-	-	546
Professional Services	(3,122)	-	-	-	-	-	(3,122)
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Total Expenditures</b>							
Total Expenditures	(2,576)	-	-	-	-	-	(2,576)
<b>Total Expenditures</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 101 - Access Database Replacement-Phase 2

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	905,000	-	-	-	-	-	905,000
<b>Total Revenues</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Services &amp; Supplies</b>							
Professional Services	905,000	-	-	-	-	-	905,000
<b>Total Services &amp; Supplies</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Total Expenditures</b>							
Total Expenditures	905,000	-	-	-	-	-	905,000
<b>Total Expenditures</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 102 - Geographic Information System (GIS) Manager

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	63,224	-	-	-	-	-	63,224
<b>Total Revenues</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Services &amp; Supplies</b>							
Professional Services	63,224	-	-	-	-	-	63,224
<b>Total Services &amp; Supplies</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Total Expenditures</b>							
Total Expenditures	63,224	-	-	-	-	-	63,224
<b>Total Expenditures</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 103 - Legal Counsel

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 104 - Building Resiliency to Climate Change

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 105 - DEI Outreach and Implementation

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 106 - Lease Increase

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,638	-	-	-	-	-	5,638
<b>Total Revenues</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Services &amp; Supplies</b>							
Professional Services	5,638	-	-	-	-	-	5,638
<b>Total Services &amp; Supplies</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Total Expenditures</b>							
Total Expenditures	5,638	-	-	-	-	-	5,638
<b>Total Expenditures</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Oregon Commissioner Expenses  
 Cross Reference Number: 35000-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	22,513	-	-	-	-	-	22,513
<b>Total Revenues</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Personal Services</b>							
Board Member Stipend	22,379	-	-	-	-	-	22,379
Mass Transit Tax	134	-	-	-	-	-	134
<b>Total Personal Services</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Total Expenditures</b>							
Total Expenditures	22,513	-	-	-	-	-	22,513
<b>Total Expenditures</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Commissioner Expenses  
Cross Reference Number: 35000-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,746	-	-	-	-	-	2,746
<b>Total Revenues</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Services &amp; Supplies</b>							
Instate Travel	245	-	-	-	-	-	245
Out of State Travel	245	-	-	-	-	-	245
Employee Training	16	-	-	-	-	-	16
Office Expenses	15	-	-	-	-	-	15
Telecommunications	15	-	-	-	-	-	15
State Gov. Service Charges	2,153	-	-	-	-	-	2,153
Agency Program Related S and S	34	-	-	-	-	-	34
IT Expendable Property	23	-	-	-	-	-	23
<b>Total Services &amp; Supplies</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Total Expenditures</b>							
Total Expenditures	2,746	-	-	-	-	-	2,746
<b>Total Expenditures</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

## BUDGET NARRATIVE

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### **POLICY PACKAGE 101**

Title: Access Database Replacement Project – Phase 2

Additional Oregon investment: \$905,000

**Recommended in Governor’s Budget: \$905,000**

### **REQUEST SUMMARY**

Access Database Replacement Project-Phase 1 was funded in the 2021-2023 biennium for \$425,000 (50% from Oregon and 50% from Washington). Phase 1 included business workflow and gap analyses, feasibility study, and technical assessment, and a recommended solution. With oversight from the Washington OCIO and the Oregon Enterprise Information Service using a gated funding process and a quality assurance review, CRGC met all the deliverables and timelines in the approved technology budget. A cloud-based, Configurable Off-The-Shelf (COTS) permitting platform has been determined to be the best solution to replace the obsolete Microsoft Access Database. Phase 2 funding is requested for implementation of this recommended solution. This work will include review and indexing 35 years’ worth of paper and digital records, migration of data and files into the new platform, software implementation and licenses, a data governance strategy, and organizational change management to train and adapt to the new system. Funding will support contractors, project management, a quality assurance specialist, a public records specialist, and purchase of the software.

### **PURPOSE**

To implement the National Scenic Area Act, the bi-state Columbia River Gorge Commission (CRGC) is responsible for tracking implementation of the National Scenic Area Management Plan, including:

- Ensuring *compliance* with all aspects of the Management Plan and land use rules among the six counties in the NSA
- *Monitoring* development trends, implementation effectiveness, and agency activities in six counties
- *Tracking* all the development that occurs in the six counties in the NSA
- *Enforcing* and issuing notice of violations if landowners are out of compliance with permit conditions, and working with them to resolve the violations
- *Tracking* and comparing scenic, natural, cultural, recreation and economic data to create a Climate Change Action Plan for the NSA, as a priority to respond to both state Governors’ priority to address and mitigate for climate change
- *Responding* to public records requests easily and efficiently within a short timeframe
- Satisfying *Performance Measures* (for Oregon and Washington)

For at least 15 years, CRGC has relied upon Microsoft Access as the main database system to store, maintain, and track the information needed to fulfill these requirements. Over time, the Access database has been altered and adapted to include additional data fields while other fields have been orphaned. There are currently over 100 fields, but they have not been consistently filled in over time so doing any kind of search has been difficult at best. Many data fields require information from our Geographic Information System (GIS), but since it is not possible to integrate Access and GIS these fields cannot be automatically populated with accurate and consistently formatted data.

## BUDGET NARRATIVE

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Instead, the data must be manually entered which requires more time and is susceptible to erroneous data entry. CRGC also stores hundreds of boxes of historic paper documents that have not been digitized and indexed, thus making earlier records practically impossible to retrieve without countless hours of searching.

By making our data easily searchable and linked to our current GIS, a new system configured to our current and future needs will allow CRGC to be more organized and responsive. We will be able to better serve stakeholders such as residents and county planning departments who need information about specific parcels of land and development impacts on resources.

Replacing the Access database will improve efficiency by standardizing our operating procedures in digital/online forms and eliminate cumbersome manual data entry/re-entry work for our planners, county planners in the National Scenic Area (NSA), and landowners who require timely permits. The new system will allow CRGC to centralize all historic case work, land use permit files, and correspondence to enable both our planners and legal team to respond to requests for development reviews, permits and public records requests more quickly and accurately. It will also permit easier reporting of the metrics used to assess how well we are implementing the National Scenic Area Act to protect Gorge resources and support economic development.

This project aligns with the following Objectives outlined in the Oregon Enterprise Information Service's [Strategic Framework 2020-23 v.1](#):

- **Objective 1: Mature Statewide IT Security Strategy** - A modern database solution will provide the tools necessary to ensure data security compared to limited security options available in Microsoft Access.
- **Objective 2: Establish Legacy System Modernization** – This project is a step towards developing a sound IT strategic plan and modernizing the centerpiece of our agency's IT infrastructure.
- **Objective 3: Mature Project Transparency and Accountability Strategy** – Phase 2 includes the provision to formulate a data governance strategy. Additionally, the project budget, status, and documentation are available for review and download on a public dashboard.
- **Objective 4: Establish Statewide Cloud Strategy** – Our new database will be cloud-based, eliminating the burden of capital expenditures for additional hardware such as servers and maintenance.
- **Objective 5: Establish Statewide Data Strategy** – In contrast to the current system, a modern database will facilitate an improved approach to data management, easier data queries, and sharing of data with other agencies and stakeholders.

### **HOW ACHIEVED: Phase 1**

CRGC received funding to complete Phase 1 in the 2021-2023 biennium. With this funding, CRGC hired vendors for project management, business analysis, and Quality Assurance. This project team identified weaknesses, inefficiencies, and gaps in our current database workflow. They then determined that the best solution for a new database platform should consist of a cloud-based Configurable Off-The-Shelf (COTS) permitting platform that will increase efficiency, accountability, and transparency while reducing our legal liabilities.

## BUDGET NARRATIVE

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Phase 1 of this project has continually adhered to the Scope, Schedule, and Budget.

Oregon and Washington equally contributed to the \$425,000 total used to fund Phase 1. With assistance from Oregon Enterprise Information Services (EIS) and the Washington State Office of the Chief Information Officer (OCIO), CRGC kicked the project off with development of a technology budget. The tech budget split Phase 1 expenditures and tasks (“deliverables”) across four gates, with the requirement that the deliverables within each gate be completed and approved by the state oversight teams before funds could be released for the next gate (items in **bold** have been completed as of the date this document was prepared):

### 1. Gate 1 - Planning & Initiation

#### a. **0.5 FTE Internal Staff Project Coordinator established**

b. **Project Management and Business Analyst Vendor Procured:** CRGC submitted a Request for Proposals (RFP) during November 2021, with Portland firm Sitka Technologies (now dba Environmental Science Associates or “ESA”) selected as the successful bidder

#### c. Established **Project Roles & Responsibilities**

#### d. Developed **Investment Plan**

#### e. Developed **Project Management Plan**

#### f. Development of **Governance Criteria**

#### g. **Established a weekly meeting schedule** with the project team

h. Formation of **Executive Steering Committee** comprised of ESA and CRGC staff along with representatives from Oregon EIS and Washington OCIO. Meetings are held monthly and facilitated by CRGC Project Coordinator

### 2. Gate 2 – Needs Assessment

a. **To-Be Workflows** - Improved process diagram for the three Categories of workflows

b. **Gap Analysis** - Analysis to identify the gaps between the current processes and ideal to-be processes

c. **Target State Objectives** - Eight objectives for a new system that addresses gaps and inefficiencies in current system and processes.

d. **Request For Information (RFI)** - Posted March 21 and resulted in 13 responses which were then scored. The top 4 vendors were selected for demos based on applicability of solution type and estimates cost of implementation.

e. **Business & Technical Requirements** - Requirements that specify what the solution must provide to meet CRGC’s objectives, vision, and goals and requirements that specify how the solution’s architecture and interfaces with other systems and software must function to meet the business requirements

f. **Risks and Impacts** - Six categories of risks and impacts were analyzed: Funding, Staff Capacity, Data Migration, Vendor Solution, Procurement, and Partner and Community Engagement

g. **Solution Alternatives** (see Table 1 and 2 below)

h. **Recommended Access Database Replacement Solution**

## BUDGET NARRATIVE

- i. **Recommendation for the Decision Package 2023-25 Biennium** – An informed but high-level estimate of the costs to implement the new database solution. Costs for the COTS vendor, software, and support were derived from the responses to the RFI (described above). While developed specifically for informing the Washington State Decision Package, the categories and costs are applicable to this Policy Option Package as well. Table 1 is a summary of this deliverable (note that these are total project costs, with Oregon and Washington equally splitting that total).
3. **Gate 3 – Decision Package Development**
    - a. **Procure Quality Assurance Vendor**
    - b. **Prepare Oregon Policy Option Package and Washington Decision Package** for 2023-25 Biennium
  4. **Gate 4 – Phase 2 Planning & Closeout**
    - a. **Develop System Functional and Technical Requirements**
    - b. **Prepare Request for Proposals for the Implementation Vendor**
    - c. **Draft Investment Plan for Phase 2**

Based upon the responses to the RFI (2.d above), four alternatives were considered and rated based on this scoring matrix:

**Table 1:**

Solution #	Alternative	Level of Effort to Operationalize	Robust Support for Personas	Responsiveness to Target Objectives	Meets Requirements
1	Status Quo	Fair	Very Poor	Very Poor	Very Poor
2	Improve Current Systems	Poor	Poor	Very Poor	Poor
3	General Business Platform	Poor	Fair	Good	Good
4	Permitting Platform	Fair	Good	Very Good	Good
5	Custom CRGC Application	Fair	Very Good	Good	Good

## BUDGET NARRATIVE

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Relying upon responses to the RFI, upfront and ongoing costs were analyzed:

**Table 2:**

Solution #	Alternative	Upfront Direct Cost	Ongoing Costs
1	Status Quo	\$0	\$0
2	Improve Current Systems	\$50,000 - \$100,000	\$18,000 - \$30,000
3	General Business Platform	\$110,000 - \$1,500,000*	\$20,000 - \$300,000*
4	Permitting Platform	\$83,000 - \$500,000*	\$12,000 - \$145,000*
5	Custom CRGC Application	\$400,000 - \$1,000,000*	\$20,000 - \$110,000*

Based on analysis of each solution alternative’s pros and cons, costs, and responsiveness to the metrics in the scoring matrix, the project team recommends CRGC procure a vendor to implement an instance of a COTS solution that is specific to permitting and regulatory management processes (Alternative #4) to replace CRGC’s Access database.

**HOW ACHIEVED: Phase 2**

The request in this Policy Option Package is for Phase 2 and will allow the Access Database Replacement Project to get over the finish line and be implemented. The dollar amounts were determined through responses to the Request for Information and consultation with WA OCIO, WaTech consultants, and Oregon EIS based on current costs for IT consultants and costs associated with IT management. CRGC is requesting **\$905,000** from Oregon and matching funds from Washington to reach the \$1,810,000 total. Table 3 below describes the projected cost by Service Category.



## BUDGET NARRATIVE

**Table 3:**

#	Service	Type of Cost	Cost	Description
1	COTS Vendor for implementation of Permitting Platform	One-time	\$400,000	Contracted services for design, build, implementation of COTS solutions and training for CRGC staff
2	COTS Vendor hosting and license fees for Permitting Platform	Ongoing	\$30,000	First year of annual service fees for COTS solution
3	COTS Vendor ongoing support and configuration for Permitting Platform	Ongoing	\$10,000	First year of professional services for system support provided by COTS Vendor
4	Data Digitization Vendor for scanning of paper files	One-time	\$75,000	Contracted services to digitize highest priority paper files
5	Additional staff to support digitization effort and public records compliance	Ongoing	\$192,000	Additional staff to support digitization effort, including adherence to public records laws and work to classify and upload digitized paper files
6	Project Management Team			Contracted Services for Phase 2 Project Management Team
	6a. Project Manager	One-time	\$230,000	Project coordination and oversight to keep project on budget, on schedule, and within scope
	6b. Product Owner	One-time	\$335,000	Liaison between vendor teams and CRGC for defining and organizing requirements and maintaining project backlog
	6c. Business Analyst	One-time	\$250,000	Quality assurance testing of solution, requirements analysis and general project management tasks like meeting scheduling
7	Qualify Assurance Consultant	One-time	\$288,000	Contracted services for Phase 2 QA services
	<b>Total</b>		<b>\$1,810,000</b>	

This funding will allow CRGC to acquire a modern cloud-based Configurable Off-the-Shelf (COTS) permitting platform along with the staff and time to configure and implement it.

## BUDGET NARRATIVE

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Other deliverables during Phase 2 will include:

- Migrating data currently in Access to the new system
- Scan, digitize, geo-referenced and index critical historic paper files to merge with the new database using a Public Records Clerk and GIS Manager
- Continued oversight of the project via a project team that includes a project manager, business analyst and product owner to oversee the migration, management, training, and transition of the product to CRGC
- Quality Assurance vendor to provide external review
- Maintenance and operations over time with external contractor and internal staff coordinator
- Revamp CRGC's website to make information publicly available
- Engage in organizational change management to ensure new database system is integrated into new workflow

### **STAFFING IMPACT**

One additional limited-duration position for a public records clerk is associated with this policy package. The current GIS Manager will continue to serve as an in-house project coordinator to provide oversight and day-to-day interaction with the vendors. All other CRGC staff will be funded through the normal agency budget.

### **QUANTIFYING RESULTS**

- **General Citizens/Landowners:** CRGC works with many landowners seeking permits to develop their land, rebuild a home, plant a vineyard or many other types of development activities. In order to do any kind of improvements on their land, they need to get a permit from CRGC if they are located in Klickitat County (one of the six counties within the National Scenic Area). There were double the requests for permits in 2021-2023 than there were in the 2015-2021 time periods, with only one FTE planning staff to do the reviews. The queue is long, and each permit may take six months to one year from start to finish since the requirements to meet all the requirements of the National Scenic Area Act can be complicated to meet. However, a new database system that is linked to GIS will allow the planner to access more accurate records and allow them to geolocate the site of the development on the parcel. An upgraded system will help us search faster and more efficiently to answer questions about past developments on the parcel and deed history. If we can further integrate our database with our website, the owners-- or potential owners --of a parcel can search the information themselves faster rather than scheduling an appointment with a planner. This will greatly reduce frustration by people seeking information or who are not close to CRGC's office in White Salmon. For all landowners who interact with CRGC, we have feedback forms that can be written by hand or downloaded off our website. However, we hope to build in an evaluation section that would be part of the application much like other entities survey customer satisfaction—to make it easy for them to respond and for us to track the performance metrics more reliably.
- **County Government Planners:** Each of the other five counties that adopted the National Scenic Area ordinance have their own database for development reviews in their respective counties. Although their systems may be different than the new CRGC, they are

## BUDGET NARRATIVE

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all searchable and linked to GIS and CRGC would be able to better access their information and download it onto our system. By being able to more easily share information and clarify geographic locations of parcels, it will be easier to conduct development reviews and determine consistency with the management plan and resource protection.

- **Public Records requestors:** As mentioned earlier, CRGC has received many public records requests over the years. Recent requests have left staff overburdened by the time required to sift through electronic files and paper archives. Once the new database system is up and running and all records have been digitized, indexed and searchable by keywords, responses to public records requests will be more thorough, faster, and more reliable. This will result in more transparency and accountability. A new database management system will make it feasible for us to fulfill public records requests much more rapidly and with less risk of errors/omissions, thus curbing the cost of accountability in an increasingly litigious environment, while also reducing our legal liabilities.
- **Other Performance Measures:**
  - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.
  - Percentage of Commission Development Reviews in which Commission staff spend no more than 72 workdays to make a decision after the application is deemed complete. When CRGC staff require a different design or additional information from the applicant or a federal, state, or local agency, the days waiting for that information are not included in the 72 workday staff decision period.

CRGC prepares an annual Work Plan where priorities, timelines, and desired outcomes are described. Commissioners review and approve the Work Plan and conduct mid-year, annual and biennial evaluations with CRGC staff. This allows for developing realistic and trackable deliverables, meeting critical timelines, and making course corrections as needed after the evaluations.

### **REVENUE SOURCE**

Oregon General Fund (50%): \$905,000

Washington General Fund Match (50%): \$905,000

## BUDGET NARRATIVE

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### **POLICY PACKAGE 102**

Title: Geographic Information System Manager

Additional Oregon investment: \$63,224

**Recommended in Governor's Budget: \$63,224**

### **REQUEST SUMMARY**

Increase 0.5 FTE GIS Manager to 1 FTE. The Columbia River Gorge Commission (CRGC) currently has a 0.5 FTE Geographic Information System (GIS) Manager who can maintain the agency's GIS at a minimal level but increasing requirements for additional GIS and related IT work will exceed the capacity of a half-time position. In 2023-2025, the GIS Manager will be responsible for improving public web-mapping applications and data sharing, increased work to integrate the GIS with a new land-use database, and additional GIS tasks to support Commission initiatives such as the Vital Sign Indicators and Climate Change Action Plan programs. Additionally, as the sole information technology position in our small agency, the GIS Manager is frequently called upon to assist staff with technical issues such as PC troubleshooting, website updates, and network connectivity. CRGC had a full time GIS manager for decades, but this position was cut to half-time due to budget constraints. A full-time manager is required to meet the GIS needs expected of a bi-state agency.

### **PURPOSE**

As a bi-state land use regulatory agency, CRGC relies on accurate and current location-based ("geo-spatial") information to fulfill its mandate to protect the Scenic, Natural, Cultural and Recreational resources of the Columbia River Gorge National Scenic Area (CRGNSA). The GIS manager is tasked with procuring, developing, and maintaining the multitude of geospatial mapping data used not only by CRGC staff and Commissioners, but also County and tribal governments, residents, and public interest groups in the NSA. Access to a full catalog of mapping layers and online maps gives these stakeholders relevant data to inform decisions and to complete their work with confidence and efficiency. Several years ago, budget constraints forced CRGC to cut its GIS Manager from full to half-time. The agency's GIS is currently being maintained at a minimal level, with infrequent updates and no time for improvements to its functionality. This minimal level of service puts CRGC at odds with the Oregon Enterprise Information Services' Mission, Vision, and Values as outlined in its [Strategic Framework 2020-2023 v.1](#)

CRGC needs to reinstate the GIS Manager position to full-time status (1 FTE). Currently, the position is funded at half-time (0.5 FTE), so the GIS Manager can support only minimal internal CRGC staff needs such as basic data maintenance and internal map updates. A full-time position will enable the GIS to support the CRGC in the following ways:

- Commission initiatives such as the Climate Change Action Plan and the Vital Sign Indicators Program are in urgent need of analysis, mapping, and acquiring authoritative mapping data from the GIS Manager. As these initiatives mature over the next biennium, GIS demands will continue to grow.
- Development and maintenance of online sources for the public to access geographic information such as interactive maps, information dashboards, story maps, or a data download portal. These products decrease the need for residents to call or make the trip to visit the office, thus freeing up time for our single front office staff person.

## BUDGET NARRATIVE

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- CRGC is expecting to implement a new land-use database in the coming biennium which will finally be integrated with our GIS. Maintaining this database integration will place increased demands on the GIS Manager.
- GIS is within the discipline of Information Technology and requires that GIS staff stay current on the latest software and techniques. Half-time status does not allow adequate time for training, conferences, or the continuing education credits required for GIS Professional (“GISP”) certification. Without the ability to stay current with GIS technology, the agency will miss opportunities to provide better serve Oregon residents who live, work, and recreate in the Columbia River Gorge National Scenic Area.

### **HOW ACHIEVED**

CRGC is requesting funding in the amount of \$63,224 for the 2023-25 Biennium. As a bi-state agency, matching funds are being requested from Washington State. This funding will allow us to reinstate the GIS Manager to a full-time position. This will enable the GIS Manager to extend their output beyond basic data maintenance and map updates to better fulfill CRGC’s mission of protecting and enhancing the Scenic, Natural, Cultural and Recreational resources of the National Scenic Area, while also helping to further sound economic development. Restoring the GIS Manager position to full-time status will allow time to provide full support to Commission initiatives such as the Climate Change Action Plan and the Vital Sign Indicators program, development of online maps and geographic information tools for public use, and continuing education classwork.

### **STAFFING IMPACT**

This request is to increase the status of the current GIS Manager position from 0.5 FTE to 1.0 FTE

### **QUANTIFYING RESULTS**

If approved, CRGC will quantify the results during the next biennium by comparing the number of completed outputs produced before the position was reinstated to full-time versus after. Outputs will include the following items:

- Completed mapping projects to support staff and commissioners (projects related to agency initiatives such as the Climate Change Action Plan and Vital Sign Indicators program will be prioritized)
- Interactive online maps
- Story Maps
- Dashboards summarizing progress with CRGC initiatives that require GIS
- Continuing education credits

CRGC prepares an annual Work Plan where priorities, timelines, and desired outcomes are described. Commissioners review and approve the Work Plan and conduct mid-year, annual and biennial evaluations with CRGC staff. This allows for developing realistic and trackable deliverables, meeting critical timelines, and making course corrections as needed after the evaluations.

## BUDGET NARRATIVE

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### REVENUE SOURCE

Oregon General Fund (50%): \$63,224

Washington General Fund Match (50%): \$63,224

## BUDGET NARRATIVE

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### **POLICY PACKAGE 103**

Title: Legal Counsel

Additional Oregon investment: \$173,270

**Governor's Budget: Not Recommended**

### **REQUEST SUMMARY**

Request 1.0 FTE for legal staff to increase legal capacity and handle current and future workload of litigation, appeals, public records management and disclosure, maintain rule compliance with Oregon and Washington law as required by the National Scenic Area Act and Columbia River Gorge Compact, and legal advice to commission and staff. One additional staff is also needed when the current legal staff is unable to advise both the Commission and staff in enforcement and appeal hearings (one legal counsel cannot advise both the Commissioners and the staff at the same time). This additional legal counsel will better serve the states in litigation involving the Gorge Commission, including monetary claims, which would be paid by the states as required in the Gorge Compact. The Commission's current counsel defends the Commission in litigation in Oregon and Washington trial and appellate courts, three federal trial courts, and the Ninth Circuit with no legal assistant, paralegal, or co-counsel assistance. There are more active and complex cases now than at any time in the Commission's history. A second staff attorney is the most cost-effective manner of fulfilling all the Commission's legal needs because the Commission's legal advisors must be competent with Oregon, Washington, and federal law, court practice, and national interstate compact law and practice. Each state's attorney general office may only represent and advise commissioners appointed from that state, so the Commission's cost to use the attorney general offices in litigation is double the cost of in-house staff. This POP includes salary, benefits, a laptop, and other technology, and legal research subscriptions for a staff attorney.

### **PURPOSE**

The Columbia River Gorge Commission (CRGC) has had its own in-house legal counsel since 1990. Prior to that, Commissioners and staff used the Oregon and Washington Attorney General offices for legal advice and litigation. For legal advice, CRGC sought concurrent advice from both states. In litigation, each state's Attorney General office may only represent the members of the Commission appointed from that state; thus, in litigation, both states' offices must appear and participate. CRGC's legal costs were thus double. Having in-house counsel better manages legal costs and ensures continuity and a bi-state perspective.

CRGC currently has 1.0 FTE legal counsel who must handle all the following work:

- all legal advice to the Commissioners and to the staff;
- all litigation, except for claims covered by CRGC's participation in each state's risk pool;
- all legal work on appeals to the Commissioners (assisting parties with appeal procedures, motions, notices, advice to the Commissioners on deciding appeals, drafting the final order, and judicial review of decisions);
- compliance with and production of public record requests;

## BUDGET NARRATIVE

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- maintaining CRGC’s rules in compliance with the National Scenic Area Act (including reviewing new legislation at the end of each legislative session);
- reviewing draft land use permit decisions;
- enforcement of the Commission land use ordinance; and
- technical legal assistance to CRGC’s federal, state, local, and tribal partners
- all support work including maintaining CRGC’s legal records; filing and serving litigation and appeal documents; legal research; writing reports, orders, motions, briefs, and other legal documents; producing administrative records for judicial review of CRGC decisions; and developing public information about appeal decisions to assist parties in appeals.

In addition to the day-to-day tasks, CRGC’s counsel must also maintain currency with federal, Oregon, and Washington legislation, regulations, administrative developments, and new case law for administrative procedure and law, municipal law, land use planning and law, and interstate compacts and interstate compact law.

A 2014 Legal Assessment for CRGC noted: “[T]he study found clear competence and skill on the part of Commission Counsel; well-developed materials on Commission litigation history and current activity; well-organized, complete, and efficient case files; and continuing efforts to ensure knowledge of relevant state and national law not only as to compact law but also such critical areas as administrative law.”

The Legal Assessment explained that the Commission needs its own legal counsel who knows the Commission and its unique law, and who is independent of, and unconflicted with, the federal, state, local, and tribal partners. The Legal Assessment described unique legal needs as follows:

“In interviews with Commission staff, a review of the Commission’s case files, a reading of the relevant legal documents of the Gorge Compact, and review of opinions citing Gorge Compact cases, what becomes clear is that the Commission’s counsel is trying to deal with a weak fabric of law that has holes and thinly constructed aspects. He must continually assess the condition of the fabric and the stresses on it and also identify the often narrow and very technical – but important – pieces of the weave that require attention. He then needs to consider how to deal with those issues, whether by litigation (as a party or amicus curiae), consultation, education, or all of the above.”

The Commission’s Legal “counsel deals with a complex body of law, both nationally and in terms of the Gorge Compact, that has unique requirements and special challenges. Even the publication of Commission administrative rules turns out to be a complex exercise in intergovernmental relations, dealing with two different sets of state processes for reporting and publishing rules and a Commission with a unique status that does not precisely fit either of them. Although the Commission can go outside to the state attorneys general for litigation work, a study of the challenges and history suggests that it is far better to have litigation capacity in-



## BUDGET NARRATIVE

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house for this particular agency and, indeed, for other compact agencies given the difficulties of this developing area of the law and the peculiarities of each compact.”

“[E]ffectiveness and accountability are greatest with staff who know both compact law and the law of the Gorge Compact and are not operating from one state’s legal perspective or the other. Reliance on state attorney general staff often means both cost and additional work for Commission staff.

The 2014 Legal Assessment recommended 2.6 FTE for the legal functions of CRGC, which is consistent with other similar interstate agencies, including the Northwest Power and Conservation Council and Tahoe Regional Planning Agency, both of which have two in-house staff attorneys.

CRGC is requesting one additional staff to increase capacity during these litigious times to serve as legal counsel in order to be timelier and more efficient in handling all the additional workload of litigation and appeals where knowledge of bi-state compact law is critical.

### **HOW ACHIEVED**

Over time, an increase in the number and complexity of litigation cases, the complexity of appeals, and the length and complexity of public records requests have caused CRGC’s one Legal Counsel to be unable to fully accomplish the full role of a legal counsel. Over the past five years, CRGC has had twelve active litigation cases in six different trial and appellate courts and twelve appeals of county and Executive Director decisions. CRGC currently has five active litigation cases and two appeals and expects four additional appeals during the current 2021-2023 biennium. Litigation and appeal cases often take years to resolve through the courts.

CRGC currently prioritizes its counsel’s work in the following order: maintaining the legal records of CRGC; litigation and appeals; advice to the Commissioners; and maintaining currency with the law. The remainder of the Legal Counsel’s tasks listed above are handled infrequently, as time allows.

Commissioners and staff have limited access to legal advice from its legal counsel for development review, enforcement, and planning actions, which increases the risk and complexity of litigation. CRGC is unable to maintain its administrative rules in accordance with the Compact, which reduces efficient administration of the National Scenic Area Act and Columbia River Gorge Compact and increases the risk of litigation. CRGC is unable to quickly respond to public record requests, which increases the risk of litigation and has already resulted in current litigation. For hearings before the Commission where the Executive Director acts as a party, the Commission’s one Legal Counsel cannot give advice to both the Executive Director and to the Commission; consequently, either the Executive Director or the Commission must proceed without legal advice, which increases the risk of litigation.

## BUDGET NARRATIVE

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CRGC has identified a need for one additional attorney (1.0 FTE). The second legal counsel would provide expertise and perform the following tasks:

- assist and handle litigation;
- advise the Commissioners on appeals of county and CRGC staff land use decisions;
- advise the Commissioners and CRGC staff on ethics, open meetings, public records, and other legal training;
- review and help manage contracts;
- manage public records retention and requests;
- coordinate with the federal government, tribes, counties, and state agencies in planning and implementing the National Scenic Area Act, Columbia River Gorge Compact, and land use regulations;
- assist staff and county planners to review proposed developments and bring properties into compliance with National Scenic Area standards; and
- track, review and comply with new state legislation that affects CRGC and Gorge counties.

CRGC considered whether a paralegal or legal assistant would be sufficient but determined that the amount of work requiring a licensed attorney was too great and knowledge of compact law, as well as Oregon and Washington laws, require a licensed attorney.

### **STAFFING IMPACT**

CRGC is requesting \$ 173,270 for a 1.0 FTE Legal Counsel to assist with the litigation and appeals caseload as well as other important tasks that require legal expertise at CRGC. This position is essential to ensure CRGC responds to all the legal matters and records requests in a timely manner given the current workload exceeds the current capacity at CRGC. It is more cost-efficient to hire an in-house attorney who is licensed in Oregon and Washington than to request assistance from the Attorneys General offices who can only represent their own state. CRGC does need assistance from the Attorneys General offices in certain legal situations, but on a day-to-day basis, additional legal counsel capacity is necessary for CRGC to fulfill its mission.

### **QUANTIFYING RESULTS**

CRGC is currently facing a lack of capacity to address all the legal reviews and cases involved with operating a bi-state agency. The addition of one staff attorney will assist the Commission as follows:

- Two staff attorneys knowledgeable about a bi-state agency and compact law allows for one to represent the Executive Director in permitting, appeals, and enforcement of legal matters while the other advises the Commissioners. With just one attorney on staff, either the Executive Director or the Commission is without representation and legal advice.
- Improved litigation outcomes
- Public records requests will be completed in a timelier way reducing the risk of missing deadlines in accordance with public records rules;

## BUDGET NARRATIVE

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- Agency Planners will have more timely access to legal review of land use development applications to ensure consistency with the National Scenic Area Management Plan policies and guidelines to protect scenic, natural, cultural, and recreation resources;
- Facilitate Government-to-Government consultation with the four Columbia River Treaty Tribes on legal matters in the National Scenic Area;
- CRGC's administrative rules will be regularly reviewed and updated as needed to maintain currency and increase efficiency
- Improved public understanding of the law that applies in the National Scenic Area through new and improved educational materials and programs.

CRGC prepares an annual Work Plan where priorities, timelines, and desired outcomes are described. Commissioners review and approve the Work Plan and conduct mid-year, annual and biennial evaluations with CRGC staff. This allows for developing realistic and trackable deliverables, meeting critical timelines, and making course corrections as needed after the evaluations.

### **REVENUE SOURCE**

Oregon General Fund (50%): \$173,270

Washington General Fund Match (50%): \$173,270

# BUDGET NARRATIVE

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## **POLICY PACKAGE 104**

Title: Building Resilience to Climate Change

Additional Oregon investment: \$137,423

**Governor's Budget: Not Recommended**

## **REQUEST SUMMARY**

Request 1.0 FTE Climate Change Program Manager to lead implementation of the Columbia River Gorge Commission's (CRGC) Climate Change Action Plan (CCAP) and support implementation of the Vital Sign Indicators (VSI) monitoring program. This senior level position is critical to move these two highly integrated CRGC priorities from the planning to implementation phase. Over the past year, the staff, Commissioners, and partners across the region worked together to integrate data and information into decision-making, building the VSI monitoring framework and developing a Climate Change Action Plan. Each of these directly informs the CRGC's 5-10-year Management Plan update process, as well as day-to-day planning work and decisions. The adoption of the VSI monitoring framework and the Climate Change Action Plan in 2023-2024 will require additional dedicated staff capacity to implement each program, develop policy options for the Commission to consider, and engage diverse communities and partners who can support both efforts. This position will facilitate strategic integration of CCAP and VSI programs with the CRGC's Diversity, Equity, and Inclusion initiative to ensure future Management Plan revisions are more efficient, inclusive, and effective.

## **PURPOSE**

The National Scenic Area Act established the Columbia River Gorge Commission (CRGC) as an interstate compact agency with Oregon and Washington to co-manage the National Scenic Area (NSA) with the USDA Forest Service. This governance structure provides CRGC with unique land use authorities to protect and enhance scenic, cultural, natural, and recreation resources. As a bi-state agency, CRGC also coordinates with OR and WA Governor's Offices on state policy initiatives and guidelines as applicable to the NSA. This policy package to implement the CRGC's Climate Change Action Plan aligns with both states' calls for comprehensive climate action, including Executive Order 20-04 in Oregon and the Climate Commitment Act in Washington. In the face of a changing climate, CRGC must address climate change impacts to the resources it is charged with protecting in order to achieve its mandate.

## **Phase 1: Developing the Climate Change Action Plan and VSI Monitoring Program (2021-2023 biennium)**

### **Climate Change Action Plan**

In 2021, CRGC staff began work with regional partners on the Climate Change Action Plan, a guide to climate adaptation and mitigation in the National Scenic Area focused on CRGC's regional land use role. Adaptation actions in the plan focus on protecting resilient lands and addressing the most pressing impacts on natural, scenic, cultural, and recreation resources, and local economies, within the NSA. Mitigation actions include reducing transportation-related greenhouse gas (GHG) emissions and protecting and enhancing carbon storage in the NSA.

## BUDGET NARRATIVE

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Through land use policies, best management practices, strategic partnerships, and regional convening and information sharing, the Climate Change Action Plan operationalizes climate change in for CRGC, while supporting regional priorities for climate resilient communities. Priority action areas include cold water refuge stream habitats, wetlands, Tribal Treaty Rights and First Foods, oak woodlands, regional transportation, and reducing fire risk. Commissioners' approval of the [Climate Change Action Plan](#) is expected in Fall 2022.

### **Vital Sign Indicators (VSI) Monitoring Program**

In partnership with the USDA Forest Service, CRGC employs the VSI program to evaluate the long-term health of scenic, natural, cultural, and recreation resources, and local economies, of the National Scenic Area. Vital Sign Indicators are high-level measures that help us assess how well CRGC is protecting resources through current land use policies. Building on the original 2009 VSI effort, CRGC has been working with partners on a comprehensive indicator update that integrates climate change impacts. Climate-focused indicators, such as stream temperature and wildfire extent, will be used alongside Climate Change Action Plan activity measures to track changes in the condition of protected resources and evaluate effectiveness of our climate change actions over time.

### **Phase 2: Moving from Planning to Action (2023-2025 biennium)**

In 2023, CRGC staff will begin implementing both the approved Climate Change Action Plan and Vital Sign Indicators developed in the previous biennium. As described in detail below, additional staff capacity is needed to move these critical efforts from the developmental to the action phase.

Climate change is a sweeping and urgent threat that impacts the resources and values CRGC is mandated to protect—scenic, natural, cultural, and recreation resources, and local economies, of the National Scenic Area. Recognizing the need for strategic and coordinated action, CRGC worked with partners across the region to develop a Climate Change Action Plan that identifies opportunities to adapt to climate change impacts and reduce the sources of greenhouse gas emissions that contribute to climate change. According to the 2020 CRGC risk register, growing pressure on resources from increasing popularity, visitation, and use in the NSA ranks among the highest risks to achieving CRGC's core mission. Climate change impacts, such as increased wildfire, higher temperatures, and drought, exacerbate the existing stress of recreation demand and land use change. To address the risk climate change poses to the resources CRGC protects, additional staff dedicated to implement the policy development work is needed as well as partnership coordination, community engagement, and monitoring called for in the Climate Change Action Plan.

Currently, CRGC has a 0.5 FTE Sr. Natural Resources Planner dedicating 100% of their work hours to Climate Change Action Plan development with support from a 1.0 FTE Vital Sign Indicators Planner contributing approximately 45% of their work hours to climate action planning and climate-focused indicator development. Current staff have worked with many partners to successfully develop the Climate Change Action Plan and establish the VSI monitoring framework over the past year. What is needed now is additional capacity to move into the implementation phase for both efforts. Adding a 1.0 FTE Climate Change Program Manager to lead implementation will allow CRGC's 0.5 FTE Sr. Natural Resources Planner to focus on ongoing review of forest practices and land use development applications for the

## **BUDGET NARRATIVE**

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six-county National Scenic Area, continued coordination with key partners to implement specific climate actions, and policy development work to inform the next Management Plan review process which will be initiated in 2025 as per requirements in the National Scenic Area Act. This new position will also enable the 1.0 FTE VSI Planner to focus on the extensive coordination needed with monitoring partners and CRGC's GIS Manager to acquire, analyze, and report scientific data through an interactive monitoring dashboard that will complement the new database under development (POP 101: Access Database Replacement Project, Phase 2). To fully implement the VSI program in 2023-2025, the 1.0 FTE VSI Planner must be able to dedicate the full position to this effort.

In summary, if CRGC continues to use 0.5 FTE from the VSI Planner position and 0.5 FTE from the Sr. Natural Resource Planner position to develop the Draft Climate Change Action Plan, CRGC will not be able to resume the needed workload of the Sr. Natural Resource Planner and fully implement the VSI monitoring program and Climate Change Action Plan in 2023-2025.

### **HOW ACHIEVED**

The requested 1.0 FTE Climate Change Program Manager will fill the critical capacity gap needed to implement both the Climate Change Action Plan and VSI monitoring program by accomplishing the following work:

- Conduct government-to-government consultation with the four Columbia River Treaty Tribes to strengthen and protect Tribal Treaty Rights in our climate action program, VSI monitoring program, and Management Plan.
- Coordinate with USDA Forest Service, OR and WA Governor's Offices, and other state regulatory agencies to ensure alignment of CRGC policies and practices with emerging federal and state climate-focused guidelines and initiatives.
- Oversee strategic integration of key CRGC programs including Climate Change Action; Diversity, Equity, and Inclusion (DEI); Vital Sign Indicators; and Management Plan review.
- Facilitate a community advisory committee to provide guidance to implement the Climate Change Action Plan and DEI Action Plan (POP 105: Diversity, Equity, and Inclusion Outreach and Implementation).
- Develop policy options for specific adaptation and mitigation priorities in the Climate Change Action Plan.
- Oversee climate action progress evaluation through activity measures and climate-focused Vital Sign Indicators.
- Assist with data management and reporting for the VSI monitoring program.

### **STAFFING IMPACT**

CRGC is requesting \$ 137,423 for a 1.0 FTE Climate Change Program Manager to lead implementation of the Commission's Climate Change Action Plan and support implementation of the VSI monitoring program in the 2023-2025 biennium. This senior-level position is essential to ensure that CRGC can continue to achieve its mission in the face of climate change that threatens the resources we are charged to protect.

### **QUANTIFYING RESULTS**

Through an additional Climate Change Program Manager on staff, CRGC will be able to fully implement the Climate Change Action Plan and VSI monitoring program in the 2023-2025. Implementation of priority actions in the Climate Change Action Plan will begin in 2023, with an

## BUDGET NARRATIVE

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anticipated annual progress summary and updates to the plan as needed. Many of the Action Plan goals identify specific desired outcomes for 2025 and 2030. Hiring a Climate Change Program Manager in 2023 will enable CRGC to stay on track to accomplish initial goals for 2025 with the help of our partners across the National Scenic Area. This position will also facilitate strategic integration of the Climate Change Action Plan and VSI program with the Commission's Diversity, Equity, and Inclusion (DEI) initiative. Engagement with diverse communities in the NSA (a key component of POP 105) will help ensure that climate action, VSI monitoring, and future Management Plan revisions are more inclusive and effective.

If funded, by the end of 2023-2025 biennium, the CRGC will have achieved the following milestones:

- Achieved target goals for 2025 for each of the eight adaptation and mitigation priorities in the Climate Change Action Plan through coordination with key partners in the National Scenic Area.
- Developed policy options and operational changes in the Diversity, Equity, and Inclusion Action Plan that improve outcomes for people in the Gorge who are most vulnerable to climate change.
- Developed climate adaptation and mitigation policy options for Commissioners' consideration that are aligned with the OR and WA Governor's Offices, and other state and federal regulatory agencies' climate-focused guidelines and initiatives.
- Vital Sign Indicators and Climate Change Action Plan activity measures are fully operational with regular progress reporting through an interactive monitoring dashboard.
- Developed policy options that strengthen and protect Tribal Treaty Rights in the CRGC's climate action program, VSI monitoring program, and Management Plan through regular government-to-government consultation with the four Columbia River Treaty Tribes.

CRGC prepares an annual Work Plan where priorities, timelines, and desired outcomes are described. Commissioners review and approve the Work Plan and conduct mid-year, annual and biennial evaluations with CRGC staff. This allows for developing realistic and trackable deliverables, meeting critical timelines, and making course corrections as needed after the evaluations.

### **REVENUE**

Oregon General Fund (50%): \$137,423

Washington General Fund Match (50%): \$137,423

## BUDGET NARRATIVE

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### **POLICY PACKAGE 105**

Title: Diversity, Equity, and Inclusion Outreach and Implementation

Additional Oregon investment: \$50,000

**Governor's Budget: Not Recommended**

### **REQUEST SUMMARY**

Funding is requested to expand the Columbia River Gorge Commission's (CRGC) outreach to all members of Gorge communities in the National Scenic Area to better communicate CRGC's mission and policies, while engaging diverse individuals in CRGC's public processes. CRGC adopted a Diversity, Equity, and Inclusion Framework, and additional funding is needed to implement three aspects of DEI work: 1) translation of materials into plain language and Spanish, including permit applications, website updates, and informational materials to be used in outreach workshops for the diverse communities of the Gorge; 2) trainings for CRGC staff and Commissioners to assist the agency and Commissioners to better understand the values and needs of all populations in the National Scenic Area to be more inclusive, and to be able to review policies and guidelines that inadvertently exclude or discriminate against underserved populations; and 3) bi-lingual workshops that engage diverse stakeholders representative of Gorge communities to inform and strengthen relationships with the Commission, and to communicate information more effectively.

### **PURPOSE**

The Columbia River Gorge Commission (CRGC) recognizes that the Columbia River Gorge National Scenic Area represents rich and diverse cultures. The National Scenic Area is located within the ancestral territories of Indigenous peoples who have protected these lands and waters since time immemorial. CRGC acknowledges that European settlers and their governing authorities took Indigenous land and resources within this region by unjust and inequitable means. Other cultures in the Gorge have prospered and also have been discriminated against to varying degrees. These historically excluded populations include immigrants from many parts of the world, migrant workers, and rural and low-income residents. CRGC acknowledges that this legacy of discrimination and exclusion created systemic inequities in the policies and decision-making of National Scenic Area governments and commissions. CRGC commits to listening, learning, and understanding, and developing diversity, equity, and inclusion strategies that address this legacy.

In October 2020, CRGC adopted a new diversity, equity, and inclusion (DEI) statement and policies in the Gorge 2020 Management Plan. One of the policies directs CRGC staff to develop a DEI Action Plan to address systemic inequities identified in its work and policies.

### **Phase I (2021-2023 biennium): Defining DEI Commitment**

Focuses on internal management, exploring Commissioner and staff perspectives on DEI, beginning to build competency in DEI among Commissioners and staff, and development of the CRGC's DEI Action Plan.



## BUDGET NARRATIVE

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### **Phase II (2023-2025 biennium): Moving from Commitment to Action**

Will focus on the review of the revised Management Plan through the lens of DEI to identify any policies and guidelines that may need to be re-visited if deemed to be inequitable or discriminatory. CRGC will engage and seek advice from the four Columbia River Treaty Tribes, Gorge community members, partner organizations and agencies, and other impacted stakeholders who are interested in working with the CRGC.

In the recently developed framework for the DEI Action Plan, CRGC commits to listening, learning, and understanding how its work and policies can contribute to a more equitable and inclusive region. To move from commitment to action, CRGC needs additional resources for community outreach to implement the DEI Action Plan. CRGC seeks guidance and advice from stakeholders impacted by CRGC's policies and programs and needs the funding to convene groups where this education and dialogue can take place. CRGC has the internal capacity to do the work but does not have the resources to do the needed outreach.

Both governors of Oregon and Washington have committed to advancing diversity, equity, and inclusion in their states, and to ensuring that all state agencies are proactively addressing inequities to achieve pro-equity and social justice across state government. The Oregon Governor's Office of Diversity, Equity, and Inclusion along with the Office of Cultural Change created a statewide DEI Action Plan, and in June 2022, the Office of the Governor issued Executive Order 22-11 "Relating to Affirmative Action, Equal Employment Opportunity, Diversity, Equity, and Inclusion." This executive order contains several directives for agencies aimed at promoting affirmative action and diversity, equity, and inclusion in the workplace. This is an opportunity for CRGC to reflect on internal and external policies and programs to discover how its operations, policies, and programs might be perpetuating inequity. In order to make this discovery, CRGC needs to seek guidance from stakeholders affected by CRGC's policies, as well as key partners and organizations.

In March 2022, Washington Governor Inslee issued Executive Order 22-04, which gives direction for implementing the inaugural five-year Washington State Pro-Equity Anti-Racism (PEAR) Plan & Playbook ("PEAR Plan & Playbook"), Washington State's approach for achieving pro-equity and social justice across state government. CRGC and other Washington State agencies have been tasked with developing their own agency PEAR Plans by the end of 2022. CRGC intends to develop the agency PEAR Plan in tandem with the CRGC DEI Action Plan and are looking to the PEAR Plan and Playbook developed by the Office of Equity to help create a vision, values, and goals for the DEI Action Plan that are in alignment with the Washington's PEAR Plan.

Along with CRGC's DEI action planning work, CRGC released a [Draft Climate Change Action Plan](#) for public review this summer with anticipated approval in 2023. The draft Action Plan emphasizes learning from diverse communities in the Gorge about how they experience climate change impacts and ways CRGC can improve outcomes for those disproportionately affected by climate change. Social and economic resilience are important outcomes CRGC hopes to achieve through climate change action planning, informed by our DEI Action Plan efforts. Many of our objectives for equitable, inclusive climate change action depend upon the agency's ability to meaningfully engage new voices in

## BUDGET NARRATIVE

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our work, as described in the DEI Action Plan. This budget request will improve outcomes for priority agency initiatives that affect all people in the Gorge, including climate change action, Vital Sign Indicators monitoring, and future policy development that will result from these initiatives. See POP 104: Building Resilience to Climate Change for details on how a requested Climate Change Program Manager position also supports this DEI funding request.

### **HOW ACHIEVED**

CRGC is requesting \$50,000 (this is 50% cost share with Washington State) to engage in necessary outreach to stakeholders impacted by the CRGC's policies. By having conversations with those affected by our work, CRGC will learn what opportunities might exist to create more equitable policies, engage in more inclusive practices, and to promote diversity, equity, and inclusion in the workplace.

The following outreach and engagement activities will be accomplished in 2023-2025 through requested funds:

- **Translation of Materials:** Funds will be used to translate key National Scenic Area communication materials into Spanish.
- **Spanish Interpretation at Meetings and Public Workshops:** This would be used for verbal interpretation at in-person meetings as well as closed-captioning translation for online meetings.
- **Agency DEI Coaching:** These funds will be used to contract with a local non-profit that provides training for Commissioners and staff
- **Latino Outreach Workshop:** Funds will be used to contract with a local non-profit that provides this training. The workshop includes education on establishing relationships with community leaders, Latino residents, and provides CRGC staff with tools to continue future engagement.
- **Community Advisory Committee:** Funds will be used to support participants' engagement on this committee, including travel and stipend costs. The purpose is to facilitate conversations with community members to provide CRGC with guidance on developing and implementing the DEI Action Plan and Climate Change Action Plan (see POP 104), while building trust and strengthening relationships with community groups.

### **STAFFING IMPACT**

No new staff is being requested. CRGC staff will coordinate with selected contractors to complete the translation, interpretation, coaching, and outreach workshop activities described above. Staff will facilitate the Community Advisory Committee with support of the requested Climate Change Program Manager (POP 104) for climate-focused committee work.

### **QUANTIFYING RESULTS**

CRGC is developing its DEI Action Plan with anticipated completion in 2023. Staff is defining Action Plan goals, strategies, actions, and activity measures to track progress. The implementation and evaluation phase of the Action Plan will occur in 2023-2024. If funded, by the end of 2023-2025 biennium, CRGC will have achieved the following milestones:

## **BUDGET NARRATIVE**

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- Translated at least 2,000 pages of key National Scenic Area communication materials into Spanish.
- Provided Spanish interpretation for at least 20 Commission meetings and public workshops that will engage underrepresented communities in the NSA.
- Completed DEI training for Commission members and staff to prepare for review of the CRGC Management Plan policies and to address system inequities identified.
- Established a Community Advisory Committee with diverse perspectives that provided guidance to implement the DEI Action Plan and Climate Change Action Plan.
- Completed DEI Action Plan with identified activity measures to track progress that will be used for CRGC's annual agency performance report.

CRGC prepares an annual Work Plan where priorities, timelines, and desired outcomes are described. Commissioners review and approve the Work Plan and conduct mid-year, annual and biennial evaluations with CRGC staff. This allows for developing realistic and trackable deliverables, meeting critical timelines, and making course corrections as needed after the evaluations.

### **REVENUE**

Oregon General Fund (50%): \$50,000

Washington General Fund Match (50%): \$50,000

## BUDGET NARRATIVE

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### **POLICY PACKAGE 106**

Title: Lease Increase

Additional Oregon investment: \$5,638

**Recommended in Governor's Budget: \$5,638**

### **REQUEST SUMMARY**

This request will provide sufficient funds to cover the lease increase for the Columbia River Gorge Commission's (CRGC) 2900-square-foot facility. A new six-year lease was negotiated and became effective July 1, 2021. The Lessor is increasing the lease rate to align with the remainder of its office suites in the complex. Available office space has become increasingly scarce in the area as new businesses have relocated to the area. Without this increased funding, the lease costs will have to be paid from existing funds, thereby reducing the resources available for implementation of the strategic plan.

### **PURPOSE**

This package requests funding to pay for the increase of lease fees for the CRGC office space. This request is in alignment with the agency's facility plan and the terms of the lease. CRGC has been in the same location since 2003.

This request will provide sufficient funds to cover the lease increase for CRGC's 2900-square-foot facility. A new six-year lease was negotiated and became effective July 1, 2021. The Lessor is increasing the lease rate to align with the remainder of its office suites in the complex. Available office space has become increasingly scarce in the area as new businesses have relocated to the area. Without this increased funding, the lease costs will have to be paid from existing funds, thereby reducing the resources available for implementation of the strategic plan.

CRGC is required to maintain an office in the Columbia River Gorge Scenic Area. This request will allow CRGC to continue to operate from a centrally located office in the Columbia River Gorge. Due to the absence of any other large Washington state agencies in the area, the option of co-locating is not available. As such, CRGC will need to continue in its current location.

CRGC works in conjunction with the USDA Forest Service National Scenic Area office which is located in Hood River, Oregon. It is advantageous that the CRGC office is located in White Salmon, Washington, and is located less than 10 miles from the USDA Forest Service office.

### **HOW ACHIEVED**

All costs will be ongoing and will impact future biennia. The request will provide sufficient funding needed to maintain ongoing lease costs. As a small agency, CRGC does not have sufficient funding to absorb the increased costs without impacting the goals and services provided to the citizens of Washington and Oregon and will impact all elements of the strategic plan.

## BUDGET NARRATIVE

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Lease terms for FY 2024:	2,900 sq ft @ \$1.35/sq ft	\$46,980/year
Lease term for FY 2022:	2,900 sq ft @ \$1.188/ sq ft	\$41,342/year
	<b>Net FY 2024 Increase:</b>	<b>\$ 5,638/year</b>
Lease terms for FY 2025:	2,900 sq ft @ \$1.35/sq ft	\$46,980/year
Lease term for FY 2023:	2,900 sq ft @1.188/sq ft	\$41,342/year
	<b>Net FY 2025 Increase:</b>	<b>\$5,637/year</b>

### **STAFFING IMPACT**

There is no staffing impact related to this policy option package.

### **QUANTIFYING RESULTS**

This request will allow the Commission to continue to operate and serve the Columbia River Gorge National Scenic Area stakeholders from a centrally located office in the Columbia River Gorge.

### **REVENUE SOURCE**

Oregon General Fund (50%): \$5,638

Washington General Fund Match (50%): \$5,637

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Columbia River Gorge Comm  
2023-25 Biennium

Agency Number: 35000

<i>Source</i>	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
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No Records Available

- - - - -

## DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2019-2021 Actual	2021-2023 Legislatively Adopted	2021-2023 Estimated	2023-2025		
						Agency Request	Governor's	Legislatively Adopted
Other Funds	Donations	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-

## **BUDGET NARRATIVE**

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### **CAPITAL BUDGETING**

There are no plans for capital improvement projects or major construction or acquisition projects for the 2023-2025 biennium.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(212,500)	-	-	-	-	-	(212,500)
<b>Total Revenues</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Services &amp; Supplies</b>							
Professional Services	(212,500)	-	-	-	-	-	(212,500)
<b>Total Services &amp; Supplies</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Total Expenditures</b>							
Total Expenditures	(212,500)	-	-	-	-	-	(212,500)
<b>Total Expenditures</b>	<b>(\$212,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$212,500)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	100,850	-	-	-	-	-	100,850
<b>Total Revenues</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	(1,259)	-	-	-	-	-	(1,259)
Professional Services	102,109	-	-	-	-	-	102,109
<b>Total Services &amp; Supplies</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Total Expenditures</b>							
Total Expenditures	100,850	-	-	-	-	-	100,850
<b>Total Expenditures</b>	<b>\$100,850</b>	-	-	-	-	-	<b>\$100,850</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 093 - Statewide Adjustment DAS Chgs

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(2,576)	-	-	-	-	-	(2,576)
<b>Total Revenues</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	546	-	-	-	-	-	546
Professional Services	(3,122)	-	-	-	-	-	(3,122)
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Total Expenditures</b>							
Total Expenditures	(2,576)	-	-	-	-	-	(2,576)
<b>Total Expenditures</b>	<b>(\$2,576)</b>	-	-	-	-	-	<b>(\$2,576)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 101 - Access Database Replacement-Phase 2

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	905,000	-	-	-	-	-	905,000
<b>Total Revenues</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Services &amp; Supplies</b>							
Professional Services	905,000	-	-	-	-	-	905,000
<b>Total Services &amp; Supplies</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Total Expenditures</b>							
Total Expenditures	905,000	-	-	-	-	-	905,000
<b>Total Expenditures</b>	<b>\$905,000</b>	-	-	-	-	-	<b>\$905,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 102 - Geographic Information System (GIS) Manager

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	63,224	-	-	-	-	-	63,224
<b>Total Revenues</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Services &amp; Supplies</b>							
Professional Services	63,224	-	-	-	-	-	63,224
<b>Total Services &amp; Supplies</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Total Expenditures</b>							
Total Expenditures	63,224	-	-	-	-	-	63,224
<b>Total Expenditures</b>	<b>\$63,224</b>	-	-	-	-	-	<b>\$63,224</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 103 - Legal Counsel

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 104 - Building Resiliency to Climate Change

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 105 - DEI Outreach and Implementation

Cross Reference Name: Joint Expenses  
 Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 106 - Lease Increase

Cross Reference Name: Joint Expenses  
Cross Reference Number: 35000-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,638	-	-	-	-	-	5,638
<b>Total Revenues</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Services &amp; Supplies</b>							
Professional Services	5,638	-	-	-	-	-	5,638
<b>Total Services &amp; Supplies</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Total Expenditures</b>							
Total Expenditures	5,638	-	-	-	-	-	5,638
<b>Total Expenditures</b>	<b>\$5,638</b>	-	-	-	-	-	<b>\$5,638</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
 Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Oregon Commissioner Expenses  
 Cross Reference Number: 35000-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	22,513	-	-	-	-	-	22,513
<b>Total Revenues</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Personal Services</b>							
Board Member Stipend	22,379	-	-	-	-	-	22,379
Mass Transit Tax	134	-	-	-	-	-	134
<b>Total Personal Services</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Total Expenditures</b>							
Total Expenditures	22,513	-	-	-	-	-	22,513
<b>Total Expenditures</b>	<b>\$22,513</b>	-	-	-	-	-	<b>\$22,513</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Columbia River Gorge Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Commissioner Expenses  
Cross Reference Number: 35000-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,746	-	-	-	-	-	2,746
<b>Total Revenues</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Services &amp; Supplies</b>							
Instate Travel	245	-	-	-	-	-	245
Out of State Travel	245	-	-	-	-	-	245
Employee Training	16	-	-	-	-	-	16
Office Expenses	15	-	-	-	-	-	15
Telecommunications	15	-	-	-	-	-	15
State Gov. Service Charges	2,153	-	-	-	-	-	2,153
Agency Program Related S and S	34	-	-	-	-	-	34
IT Expendable Property	23	-	-	-	-	-	23
<b>Total Services &amp; Supplies</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Total Expenditures</b>							
Total Expenditures	2,746	-	-	-	-	-	2,746
<b>Total Expenditures</b>	<b>\$2,746</b>	-	-	-	-	-	<b>\$2,746</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Columbia River Gorge Comm  
2023-25 Biennium

Agency Number: 35000

<i>Source</i>	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
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No Records Available

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## DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2019-2021 Actual	2021-2023 Legislatively Adopted	2021-2023 Estimated	2023-2025		
						Agency Request	Governor's	Legislatively Adopted
Other Funds	Donations	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-



# EIS IT Investment form

Investment Name: Access Database Replacement Project  
Phase 2

Date: 7/29/2022

Agency: Columbia River Gorge Commission

Owner / Sponsor: Krystyna U. Wolniakowski, Executive Director

Agency Division: Oregon

Business Contact: Krystyna U. Wolniakowski, Executive Director

Related Program: Columbia River Gorge National Scenic Area  
for Oregon and Washington

IT Contact: Mike Schrankel

Policy Option Package: POP #1

Mandate: \_\_\_\_\_

**Investment Type:**     Non-Project             Project             Program Initiation

**Estimated Scope / Description:**

As described in Policy Option Package #101, the Columbia River Gorge Commission (CRGC) is operating with an Access database that is more than 15 years old, with 30 years of paper files in the office and stored in archives that are not digitized. The database is cumbersome to use and does not allow searches or sorting of information and data that is needed to do our day-to-day jobs as a planning, permitting, and enforcement agency to protect the resources of the Congressionally designated Columbia River Gorge National Scenic Area, the largest national scenic area in the United States covering 85 miles and 292,500 acres along the Columbia River. The lack of a useable, georeferenced, and indexed database hampers the work of planners, legal counsel, and administrative staff, creates delays in responding to public records requests, processing land use permits, and conducting compliance and enforcement actions, and leaves planners throughout the National Scenic Area and the Gorge Commission unable to ensure that National Scenic Area guidelines are applied consistently over time and throughout the six-county National Scenic Area.

If the database is not replaced, the agency will be unable to better serve the landowners, public, agencies, and others who need critical information about specific parcels of land and development impacts on natural, cultural, scenic, recreation, and economic resources in the National Scenic Area. The extensive amount of time associated with responding to multiple public record/information requests every year will also remain lengthy and may contain errors or omissions. The current database is very antiquated, and CRGC needs to update the information management system to allow for keyword searches, to geospatially link data with the agency's GIS system, and scan and index years of paper files to fulfill public records requests as well as improve all day-to-day operations.

**Phase 1** - CRGC received \$425, 000 (50% each from Washington and Oregon) for Phase 1 during the 2021-2023 biennium. With this funding, CRGC hired vendors for project management, business analysis, and quality assurance. A feasibility study was completed which included a recommendation for a cloud-based COTS solution to replace the Access database.

**Phase 2** - CRGC is requesting funds for the 2023-2025 biennium to complete Phase 2 of the Access Database Replacement. Phase 2 will allow the project to get over the finish line and be implemented. Implementation of a modern cloud-based COTS database will improve efficiency by standardizing our operating procedures in digital/online forms and eliminate cumbersome manual data entry/re-entry work for our planners, county planners in the National Scenic Area (NSA), and most importantly, landowners who require timely permits. The new system will centralize all historic



# EIS IT Investment form

casework, land use permit files, and communications to enable both our planners and legal team to respond to requests for permits and multiple public record/information requests rapidly (with reduced errors and omissions).

Additionally, the new platform will integrate with the agency's current geographic information system (GIS). GIS has become essential tools for planning and resource protection professionals. Spatial data allows us to visualize and predict change, and to plan more wisely for the NSA region based on patterns of use, sensitive areas, and accessibility for citizens. The Gorge Commission has and uses Esri ArcGIS and has a half-time GIS expert on our staff who is knowledgeable in how to use it as a planning tool. Other planning staff use the system in their review and monitoring of development applications.

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**Estimated Schedule:** Start Date: 7/1/2021 End Date: 6/30/2025

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**Estimated Budget:**

Implementation Cost – Phase 2		5 –Year Operating Cost	
Hardware:	_____	Hardware:	_____
Software:	<u>\$215,000</u>	Software:	_____
Contracts/Services:	<u>594,000</u>	Contracts/Services:	<u>\$162,500</u>
Personnel:	<u>96,000</u>	Personnel:	_____
Total:	<u>\$905,000</u>	Total:	<u>\$162,500</u>
Funding Source: Oregon General Fund (50%)		Total Cost*:	
Washington General Fund (50%)		<u>\$1,067,500**</u>	
Contract NTE: _____			

\* Total cost includes implementation plus 5 years of operating cost  
\*\*This represents 50% of the budget estimate since WA will contribute 50% towards project implementation and management

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**Security Considerations:** Highest level of data classification (Reference Policy 107-004-050):

- Level 1, "Published" – Low-sensitive information that is not protected from disclosure, that if disclosed will not jeopardize the privacy or security of the agency employees, clients, and partners. This includes information regularly made available to the public via electronic, verbal, or hard copy media.

The Columbia River Gorge Commission (CRGC) is a land use permitting agency created by Congress through the National Scenic Area Act and established through a Bi-State Compact between Oregon and Washington in 1987. All funding is split equally between Oregon and Washington. All the information

# EIS IT Investment form



that CRGC gathers, analyzes, and manages is public information, accessible to anyone through CRGC's website or through public records requests. The only sensitive data CRGC has limited access to through the USDA Forest Service National Scenic Area office in Hood River is from the four Columbia River Treaty Tribes and their cultural resources, including First Foods and Vision Quest Sites. CRGC needs some access to this information to inform the permitting process. However, CRGC does not keep any of this confidential information in its database. All other information is public for all permit applications, names of landowners, compliance, and enforcement cases.

CRGC has periodic IT security audits performed by each state, and CRGC's IT services are contracted through Radcomp Technologies in White Salmon, WA. CRGC has effective firewalls installed, multi-factor authentication processes it follows for access to the server as staff work remotely, and scanning software. At this time, security risks and data breaches are low due to the measures we have taken to reduce risk.

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**Applicable Oversight Threshold(s):** (DAS Policies [107-004-130](#) and [107-004-150](#))

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> ≥\$150k Total Cost*          | <input type="checkbox"/> Cloud / Hosted and High Remediation Cost       |
| <input type="checkbox"/> ≥\$1m Total Cost*, Internal Development | <input checked="" type="checkbox"/> Cloud / Hosted and System of Record |
| <input type="checkbox"/> ≥Level 3 Information Classification     | <input type="checkbox"/> EIS Required                                   |
-





# EIS IT Investment form

## Instructions:

This form should be filled out early in the governance process. The information in this form helps the agency and Enterprise Information Services (EIS) appropriately resource the investment for planning and oversight purposes. The ITI form is predominantly an on-boarding form for Senior IT Portfolio Manager (SIPM) and Business Information Security Officer (BISO) engagement.

For Project and Program investments, the information in the ITI form may be high-level or preliminary. It is expected that agency certainty regarding details will increase over time. That certainty should be reflected in additional documentation (i.e. Project Management Plan) as the project or program progresses. This document does not need to be updated unless specifically indicated by EIS.

For Non-Projects, send this form via email to the [IT Investment Review mailbox](#). The information in the ITI should be more thorough as the agency will likely have greater certainty about investment details. In some cases this ITI may be the single scope/justification related artifact required for EIS endorsement, consequently it is expected that the form provide sufficient detail for future readers to understand the justification, scope, and benefit from the proposed investment.

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<b>Field</b>	<b>Definition</b>
Investment Name	A unique name for the IT Investment.
Agency	The name of the agency.
Agency Division	The name of the department or division of the agency requesting the investment.
Related Program	If applicable, reference any related EIS approved program (defined as a group of related projects).
Policy Option Package	If applicable, reference any related Policy Option Package (POP).
Date	The date of initial ITI submission.
Owner / Sponsor	The primary owner of the IT Investment, often the Sponsor, and approving authority.
Business Contact	The primary business contact for investment questions.
IT Contact	The primary IT contact for investment questions. Typically an IT Manager.
Mandate	If applicable, indicate the appropriate investment mandate (Federal, Legislative, Governor, etc.). If needed, use the Estimated Scope / Description space for additional mandates or supporting information.

# EIS IT Investment form



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Non-Project	An IT investment which may include purchases, subscriptions, contracts, contract amendments, contract renewals, etc. Some activities such as development of an implementation or communication plan may be required; it is expected that these activities represent a minority of non-project investment work. Typically, this work involves a limited resource commitment (i.e. fewer than 80 hours of staff time or similar threshold established by agency governance).
Project	A “temporary endeavor undertaken to create a unique product, service, or result.” (PMBOK Guide, 6th edition, p.715) Typically, projects have project managers assigned, are approved by agency governance, and are officially chartered.
Program Initiation	Indicate if this ITI is an initial submission for a new Program. A Program is “defined as a group of related projects, subsidiary programs, and program activities managed in a coordinated manner to obtain benefits not available from managing them individually.” (PMBOK Guide, 6th edition, p.11) Programs may include any number of project and non-project investments. Typically, individual program investments will share a program-level Business Case.

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Estimated Scope / Description	Provide a brief description of the investment. This should detail, at a high level, the estimated scope of the investment and provide a brief justification for the investment. A more thorough justification should be included when a corresponding Business Case is not expected, for example when an investment is part of a program or when infrastructure/lifecycle level 1 oversight is likely.
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Start Date	For Projects this represents the estimated date of Project Charter.  For Non-Projects this represents the estimated date of contract signature, purchase, subscription start, etc.  For Programs this represents the estimated date of Program Charter.
End Date	For Projects this represents the estimated date of Project close-out.  For Non-Projects this represents the estimated date of contract signature, purchase, subscription start, etc.  For Programs this represents the estimated date of Program close-out.

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# EIS IT Investment form



Hardware	The cost, either initial or 5-year operating, for estimated hardware purchases. *
Software	The cost, either initial or 5-year operating, for estimated software purchases. *
Contract/Service	The cost, either initial or 5-year operating, for estimated contracting costs. This cost should include maintenance contracts, subscriptions, development contracts, etc. *
Personnel	The cost, either initial or 5-year operating, for estimated personnel costs. *
Total	The total cost, either initial or 5-year operating, for all estimated expenses. *
Funding Source	Indicate the primary funding source for the investment.
Total Cost	The total of initial and 5-years operating cost estimates. Do not include potential revenue or savings. *
Contract NTE	For Non-Project Investments related to a contract (contract, contract amendment, contract renewal, etc.), include the Not-To-Exceed amount of the current contract and amendments.

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## Security Considerations

Briefly describe the following:

- Expected security controls required to protect state data against unauthorized access (Confidentiality, Integrity, and Availability)
- Any known business requirements for availability (e.g. acceptable downtime)
- Cloud / Hosted environment: hosted inside or outside the United States
- Highest level of data classification (Reference Policy 107-004-050)
  - Level 1 – Published: Information that is not protected from disclosure, that if disclosed will not jeopardize the privacy or security of the agency employees, clients, and partners.
  - Level 2 – Limited: Information that may be protected from public disclosure, but if made easily and readily available, may jeopardize the privacy or security of agency employees, clients or partners.
  - Level 3 – Restricted: Information intended for limited business use that may be exempt from public disclosure because, among other reasons, such disclosure will jeopardize the privacy or security of agency employees, clients, partners, or individuals who otherwise qualify for an exemption. Information may be accessed and used by internal parties only when specifically authorized to do so in the performance of their duties. External parties requesting this information for authorized agency business may be under contractual obligation of confidentiality with the agency prior to receiving it.

# EIS IT Investment form



- Level 4 – Critical: Information that is deemed extremely sensitive and is intended for use by named individual(s) only. This information is typically exempt from public disclosure because, among other reasons, such disclosure would potentially cause major damage or injury up to and including death to the named individual(s), agency employees, clients, partners, or cause major harm to the agency.
- Restricted data types:
  - HIPAA (Protected Health Information)
  - CJIS (Criminal Justice Information)
  - IRS Publication 1075 (Federal Tax Information)
  - FERPA (certain education records)
  - PCI DSS (Payment Card Industry Data Security Standard)
  - SSA (Social Security Administration)
  - FISMA (Federal Information Security Modernization Act)
  - MARS-E (Minimum Acceptable Risk Standards for Exchanges)
  - OCIPA (Oregon Consumer Information Protection Act)
  - Other (identify the specific rule or standard)

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≥\$150k Total Cost	Investments exceeding a cost of \$150,000, unless the investment is an agency-staffed application development project. **
≥\$1m Total Cost, Internal Development	IT Investments exceeding a cost of \$1,000,000 for agency-staffed application development projects. **
≥Level 3 Information Classification	It will store, process, or transmit data of Information Asset Classification Level 3 (Restricted; reference Policy 107-004-050) or higher, or information for which special protection standards apply by law or contract. ***
Cloud / Hosted and System of Record	It will be the authoritative source for information that is difficult, expensive, or infeasible to replace or recreate. ***
Cloud / Hosted and High Remediation Cost	A sustained interruption of the Service would have a significant impact on agency operations and/or those served by the agency. ***
EIS Required	Any IT Investments where EIS determines that oversight, review, or approvals is in the best interest of state government. **

\* IT Investment is the planned or actual commitment of funds for IT-related expenditures including, but not limited to personnel, contractors associated with projects, products, services, or contracts and contract renewals and other amendments. **Cost of an IT Investment includes the cost of any services and/or supplies purchased and five years of anticipated operational costs** (e.g., licensing costs, and hardware/software maintenance).

\*\* For more detail on oversight thresholds see DAS Policy [107-004-130](#)

# *EIS IT Investment form*

\*\*\* For more detail on Cloud and Hosted thresholds see DAS Policy [107-004-150](#)



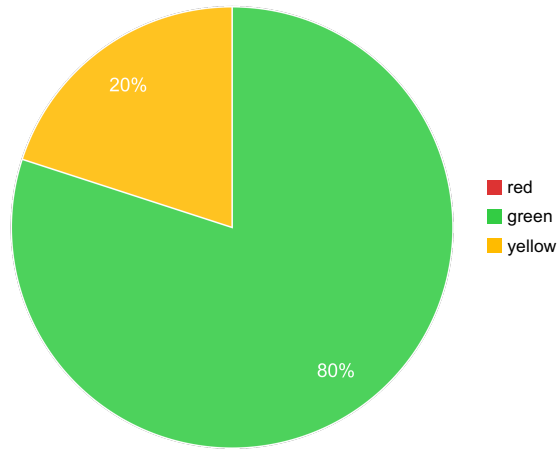
# Columbia River Gorge Commission

Annual Performance Progress Report

Reporting Year 2022

Published: 7/13/2022 11:48:45 AM

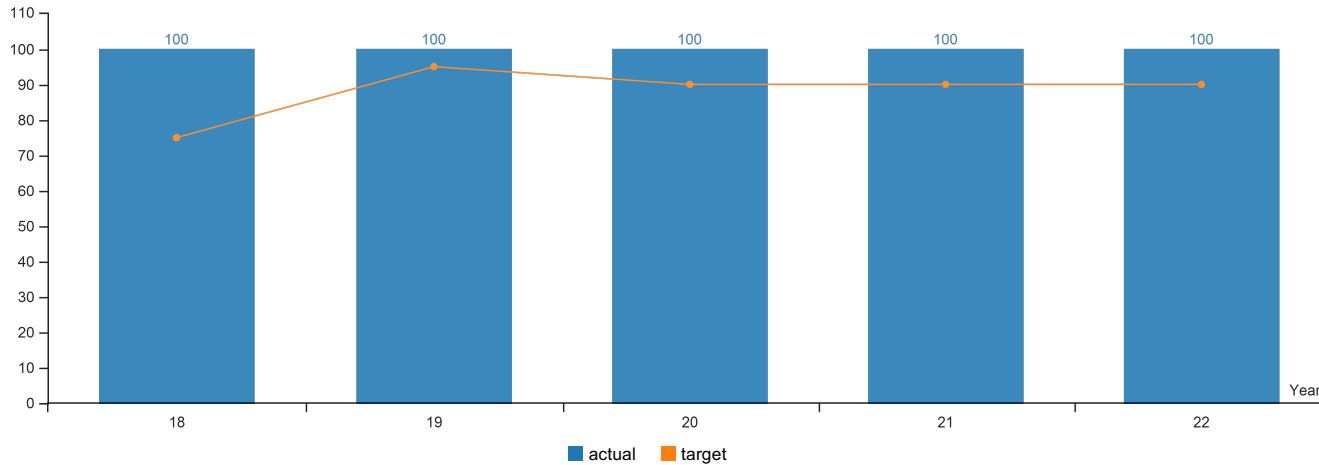
KPM #	Approved Key Performance Measures (KPMs)
1	County Decisions - Percentage and number of county decisions where Gorge Commission comments were addressed in the decision: a)fully; b) partially
2	Percentage of Commission Development Reviews in which Commission staff spend no more than 72 days to make a decision after the application is deemed complete. - When Commission staff require a different design or additional information from the applicant or a federal, state, or local agency, the days waiting for that information are not included in the 72-day staff decision period.
3	Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
4	Percent of total best practices met by the Board. -
5	Number of presentations to civic and community groups each year - Increase public awareness of the National Scenic Area Act and Management Plan.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	80%	20%	0%

KPM #1	County Decisions - Percentage and number of county decisions where Gorge Commission comments were addressed in the decision: a)fully; b) partially
	Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = positive result



Report Year	2018	2019	2020	2021	2022
<b>Percent of County Decisions- CRGC Addressed fully and partially</b>					
Actual	100%	100%	100%	100%	100%
Target	75%	95%	90%	90%	90%

**How Are We Doing**

This measure reflects the relative effectiveness of the Commission's oversight of county implementation of the National Scenic Area Management Plan for the five counties that adopted an ordinance to be consistent with the requirements of the Management Plan. The Columbia River Gorge National Scenic Area Act authorizes counties to adopt and implement a local ordinance that achieves the objectives of the Act. For those five counties that adopted the ordinance to be consistent with the Management Plan, the Commission plays two roles in support of local implementation: first, it functions as a technical assistance resource for the county programs, and second, it serves to ensure consistency throughout the two-state, six-county region. For most county decisions, the Commission observes, reviews, and verifies their planning process and decisions without comment since consistency is achieved. For those decisions where the Commission offers technical advice or constructive suggestions, this performance measure indicates the percentage of Commission suggestions the counties fully accept in local decisions and the percentage for which counties partially accept Commission comments. To track this measure, the counties must acknowledge that they accept or partially accept the comments by the Commission and refer to that in their written findings. The limited remaining percentage (not included in the measure) is the portion of county decisions which do not accept comments from the Commission, or they may consider the comments but do not acknowledge those comments in writing.

Data reflects figures for the calendar year. For the 2021 reporting year (CY 2020 data) development review applications submitted from Wasco, Hood River and Multnomah counties on the Oregon side, and Skamania and Clark counties on the Washington side - 10 comment letters were issued by the Commission staff to the five counties. Of those 10 development applications that Commission staff commented on, all 10 were fully or partially addressed. For the 2022 reporting year (CY 2021 data) development review applications submitted - 7 comment letters were issued by the Commission staff to the five counties. Of those 7 development applications that the Commission staff commented on, all 7 were fully or partially addressed. (Note: Klickitat County in Washington did not adopt the ordinance, so the Commission staff issue all the decisions on development review applications.)

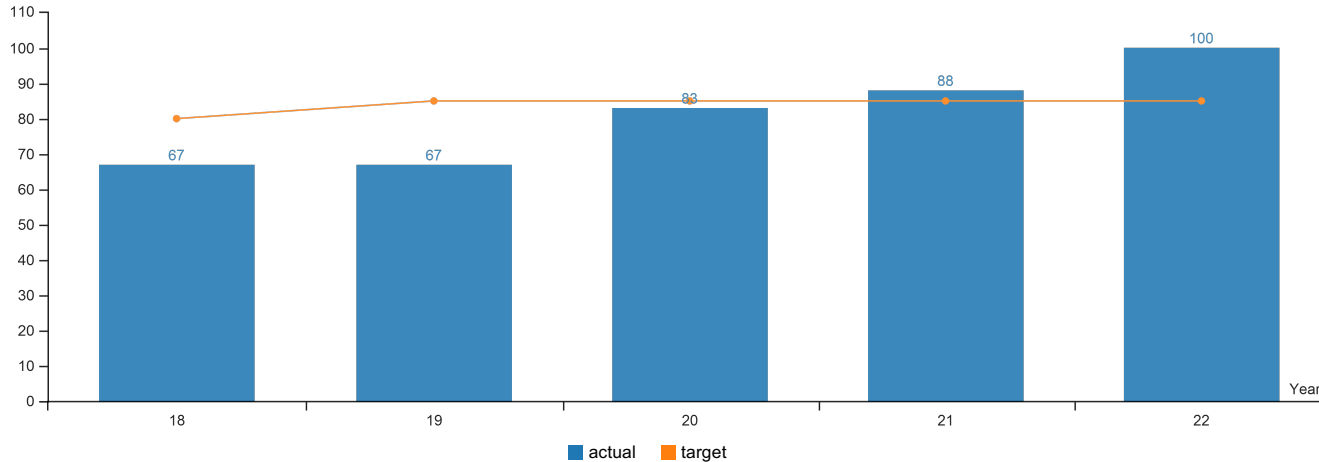


**Factors Affecting Results**

With the loss of two experienced senior planners in CY 2014, the Commission only had one planning position filled until a second planner was hired in October 2015. Consequently, the Commission was challenged with its ability to review all the development review applications for the five counties within the timeframe each county established for its review process. As a result, the number of comment letters issued by Commission planning staff on development review applications was reduced significantly because each of the comment letters may require extensive technical review and consultation with appropriate agencies. The Commission now has two experienced planners who fully cover five county development reviews. In addition, regular meetings between county and Commission planners have improved the application of standards in the National Scenic Area Management Plan.

Percentage of Commission Development Reviews in which Commission staff spend no more than 72 days to make a decision after the application is deemed complete. - When Commission KPM #2 staff require a different design or additional information from the applicant or a federal, state, or local agency, the days waiting for that information are not included in the 72-day staff decision period.
Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = positive result



Report Year	2018	2019	2020	2021	2022
<b>Percentage of development reviews issues within the required timeframe</b>					
Actual	67%	67%	83%	88%	100%
Target	80%	85%	85%	85%	85%

**How Are We Doing**

This measure reflects the ability of the Commission to complete its review of development applications in Klickitat County, the only county that has not adopted the NSA ordinance, in a timely fashion and is relevant to the effective and consistent implementation of the Management Plan. In CY 2015, the planning staff included only one principal planner with another planner hired in October 2015. In January 2016, the principal planner accepted a position with another agency and in June 2016 the planner accepted another position. The Commission hired two new planners in June 2016. This turnover created a slowdown in the Commission's ability to issue permits in a timely manner. In July 2015, Klickitat County received a two-year grant in the FY15-17 Washington budget to hire a Klickitat County planner to work with the Commission planner on development reviews for Klickitat County in the National Scenic Area. This additional Klickitat County planner assisted with researching and drafting development review decisions. The assistance of the Klickitat County planner helped the Commission planner to reduce the permit review time and cleared up part of the backlog of active permits. The Klickitat County planner accepted a position with another planning agency in the Gorge and resigned in January 2017. The last 6 months of the grant-funded position for FY 15-17 were left unfilled by Klickitat County, and consequently, the Commission was again shorthanded and fell behind on the Klickitat County development reviews. In the FY 17-19 budget, Klickitat County again received funds to hire a planner to help assist with Klickitat County development reviews. This planner was hired as a Commission staff planner in August 2017, rather than as a county employee as in CY 2016. This provided a benefit to the applicants because this planner was an employee of the Commission and could speak for the Commission, had access to all Commission files, coordinated closely with state agencies, and had the authority to move forward on permits to address the backlog and conduct compliance monitoring which the county employee was not authorized to do. This was an important step in the development review and permitting process - to ensure that all conditions of the permit were met.

This performance measure applies only to the Commission's work in Klickitat County since Klickitat County did not adopt the National Scenic Area (NSA) ordinance. Thus, the Commission staff do the

development reviews, whereas, in the other five counties in the NSA, the county planners process the development applications, and the Commission staff review them (refer to Performance Measure 1). In response to budget reductions starting in 2008, the Commission temporarily suspended time frames for development review applications in 2010. With further budget reductions and the resulting loss of 65% of the agency's planning staff in 2012, the Commission permanently amended its rule to remove all time frames for development review applications. With the loss of two experienced senior planners in CY 2014, the Commission had only one planning position filled until October 2015. However, to show some measurement of performance in CY 2015, the Commission decided to use the 72-day rule time frame it had used previously. This allowed a comparison for the calendar year to show the percentage of development reviews that the Commission staff completed within the 72-day review period. Due to planning staff turnover in CY 2015, the Commission was unable to meet the 72-day time frame. For the 2017 reporting year (CY 2016 data), staff was able to meet the 72-day time frame 30% of the time. For the 2018 reporting year (CY 2017 data), staff was able to improve its performance to 67% because of a dedicated Klickitat County planner on the Gorge Commission staff. For the 2019 reporting year (CY 2018 data), staff was able to maintain its performance at 67%. For the 2020 reporting year (CY 2019 data), staff was able to increase its performance to 83%, with only 3 out of 18 development reviews requiring more than 72 days to complete. For the 2021 reporting year (CY 2020 data), staff was able to increase its performance to 88%, with only 2 out of 17 development reviews requiring more than 72 days to complete. It is the Commission's goal to maintain this percentage moving forward.

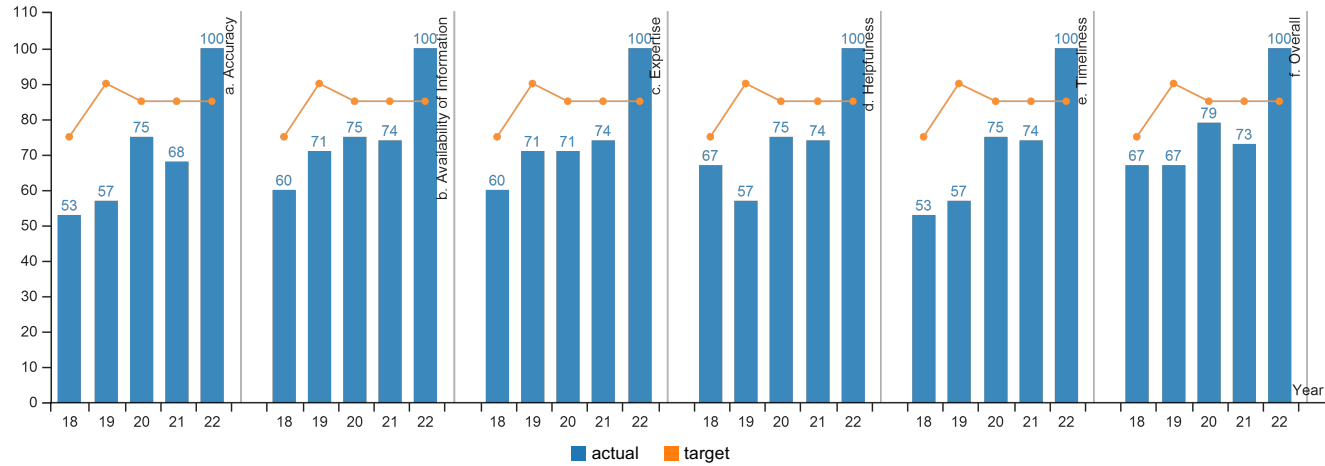
#### **Factors Affecting Results**

Internal factors that affect our results include overall staffing levels, workloads, and the number of professional planners that have the time to complete development reviews in a timely manner given the other workload obligations of Commission staff. With the significant reductions in the number of planning staff during past biennia, the time it takes to conduct thorough reviews increased and this resulted in a decrease in being able to meet or exceed the timeline target for this measure. External factors include the number and scope of proposed developments in Klickitat County that have doubled over time due to the popularity of the National Scenic Area as a place to work and live. In addition, several requests for permits have involved complex natural and cultural resources and land ownership issues that required several additional reviews by state wildlife and historical resources agencies, as well as water rights reviews, development of new mitigation plans, and determination of legal lot parcels requiring complicated deed history searches. The Commission cannot move forward with issuing a permit without input from the experts at other agencies, who are also on their own timelines to provide information to the Commission, which sometimes caused the Commission to exceed the 72-day goal. In CY 2017, the Commission received a grant from Klickitat County to hire a full-time land use planner to work on the development reviews for Klickitat County and to attend meetings. This enabled the Commission to hire a planner dedicated to Klickitat County development reviews which has helped to improve the completion rate and to meet the 72-day timeline goal more often. This position was not involved in any other Gorge Commission work, other than attending Gorge Commission meetings, which provided a focus to their work and ability to complete the work in a more timely way. This planner is now a full-time employee of the Gorge Commission, funded exclusively by the State of Washington. By CY 2019, the backlog of development reviews was significantly reduced, and the 72-day timeline was nearly met at 83%. In CY 2020, the 72-day timeline exceeded the target of 85% by reaching 88%. In CY 2021, the 72-day timeline also exceeded the target of 85% by reaching 100%.

KPM #3

Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.

Data Collection Period: Jan 01 - Jan 01



Report Year	2018	2019	2020	2021	2022
<b>a. Accuracy</b>					
Actual	53%	57%	75%	68%	100%
Target	75%	90%	85%	85%	85%
<b>b. Availability of Information</b>					
Actual	60%	71%	75%	74%	100%
Target	75%	90%	85%	85%	85%
<b>c. Expertise</b>					
Actual	60%	71%	71%	74%	100%
Target	75%	90%	85%	85%	85%
<b>d. Helpfulness</b>					
Actual	67%	57%	75%	74%	100%
Target	75%	90%	85%	85%	85%
<b>e. Timeliness</b>					
Actual	53%	57%	75%	74%	100%
Target	75%	90%	85%	85%	85%
<b>f. Overall</b>					
Actual	67%	67%	79%	73%	100%
Target	75%	90%	85%	85%	85%

How Are We Doing

2023-25

Governor's Budget

Budget Page 307

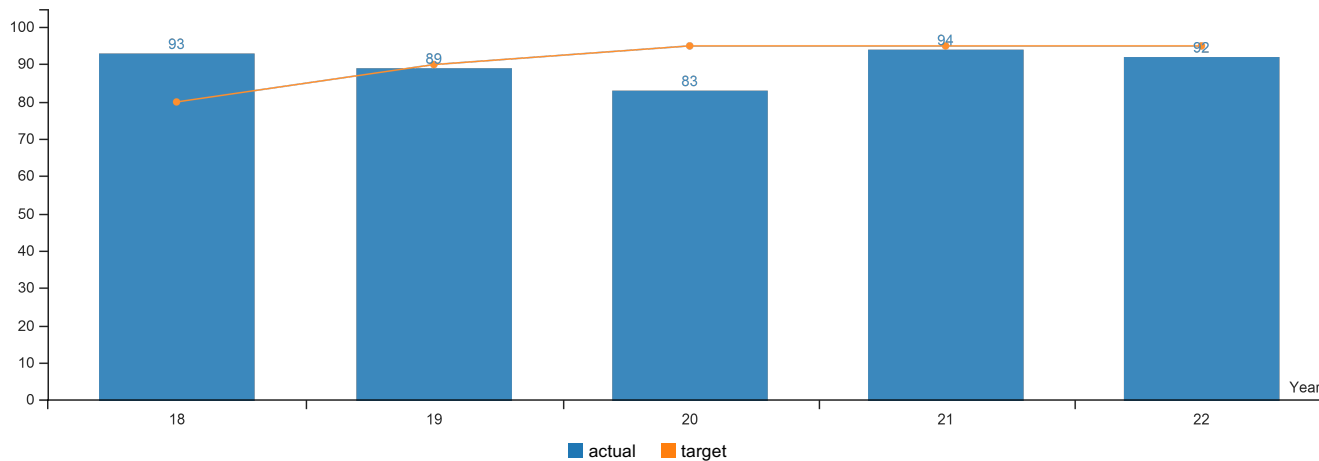
In CY 2011, the staff engaged in a new process for collecting survey results and as a result of the methodology change, response to the survey was much greater and encompassed all customers and not just those that applied for a land use permit in one county. The new survey mirrors best practices for surveys that are recommended by the state of Oregon. The agency believes this change in methodology reflects a broad range of customer opinions and experiences which was the Commission's intent. We hope to keep querying our partners and members of the public on a broader basis in the future and improve our scores as we build back our staff capacity and more fully engage our Commissioners in conducting public outreach and being available to provide information and guidance to landowners and other agencies as needed. We have trained our staff in facilitation, effective public outreach, and collaboration, as well as improving our communication tools to help the public better understand our roles and responsibilities, and the regulations that govern the National Scenic Area.

#### **Factors Affecting Results**

The role of the Columbia River Gorge Commission, the National Scenic Area (NSA) Act, and the Management Plan that guides our regulations to protect NSA resources are not well enough understood by the public. The land use laws of both states differ, and regional planning efforts are complex subjects. The NSA Act was passed over 35 years ago, but there continues to be public misinformation about the National Scenic Area, the Commission's role, and its work with County Commissions, city councils, county planners, and state and federal agencies, economic development entities, and landowners. There are negative public perceptions dating from the past three decades that persist today. The 13-member Commission, appointed by the two state Governors, six counties, and the Secretary of Agriculture, and its small staff (8 FTE in 2021), continue to work hard to communicate to the public, partners, local, state, and federal agencies about the policies and management plan decisions. However, the lack of a communications expert, and lack of staff capacity to engage with more of our partners on a regular basis and raise our visibility, means that the information is not as readily available as is desired. The Commission and staff are working to inform and assist the public, residents, and landowners through the Commission's website and in-person meetings, but only as our time allows given all of our many day-to-day obligations to run the agency. Given the staff turnover in CY 2017 and CY 2018, people rating our timeliness and customer service was not as high as we had hoped due to learning curves for new staff. Despite our small staff, however, we are committed to improving all aspects of customer service and providing opportunities for public participation and access to information in all aspects of the Commission's work moving forward. Improving our communication tools with the public and decisionmakers is a very high priority. Our customer satisfaction survey is accessible on our website and also at our office in paper form. We installed a tablet on our front counter in July 2019 so that the public could easily complete the satisfaction survey during their visit to our office. We have found that this additional option of completing the satisfaction survey increased our percentage of surveys completed. For the 2020 reporting year (CY 2019 data), our average percentage of customer satisfaction increased by 12% (CY 2018 data 63%) to 75%. We believe that the average percentage of customer satisfaction decreased in 2020 to 73% due to COVID restrictions. Although COVID restrictions remained in place, for the 2022 reporting year (CY 2021 data), the agency's average percentage of customer satisfaction increased to 100%.

KPM #4	Percent of total best practices met by the Board. -
	Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = positive result



Report Year	2018	2019	2020	2021	2022
<b>Percentage of total best practices met by the board</b>					
Actual	93%	89%	83%	94%	92%
Target	80%	90%	95%	95%	95%

**How Are We Doing**

This performance measure reflects the percent of total best practices met by the Commission, as assessed by the Commission members through an anonymous survey. The best practices queried in the survey include high-level indicators of the Commission's administrative processes. This measure includes 15 yes/no questions about the Commission and agency's performance in areas ranging from Commissioners' meeting attendance to budget and personnel accountability. Commissioner responses offer a general sense of the health of the agency and the administrative function of the Commission staff. The measures do not necessarily reflect the success of the Commission in achieving its federal, state, or programmatic mandates. The Executive Director hired in CY 2015 has worked effectively with the Commission to ensure that all best practices are adhered to, and they met their goals.

In 2012, the Commission held a training session to review the best practices established for the Commission and staff, based on the accepted best practices for Oregon state boards and commissions. There are 15 best practices that the Commission has adopted and tracks each year. Examples of these best practices include annual performance reviews of the Executive Director, Commission review of policies and procedures, financial and IT audit findings, and involvement of the Commission in key communications. The Commission continues its comprehensive training process each year to ensure that all Commissioners are up to date with their understanding of their responsibilities, that they are adhering to Commission rules, conducting a periodic review of their effectiveness, fostering transparency and accountability with their decision making, and providing effective oversight of the Executive Director. Data reflects figures for the calendar year. For the 2018 reporting year (CY 2017 data), the board's assessment was 93%. In the 2019 reporting year (CY 2018 data), the board's assessment was 90% and for the 2020 reporting year (CY 2019 data), the board's assessment was 83%. The board's assessment increased to 94% for the 2021 reporting year (CY 2020 data) and to 95% for the 2022 reporting year (CY 2021 data).

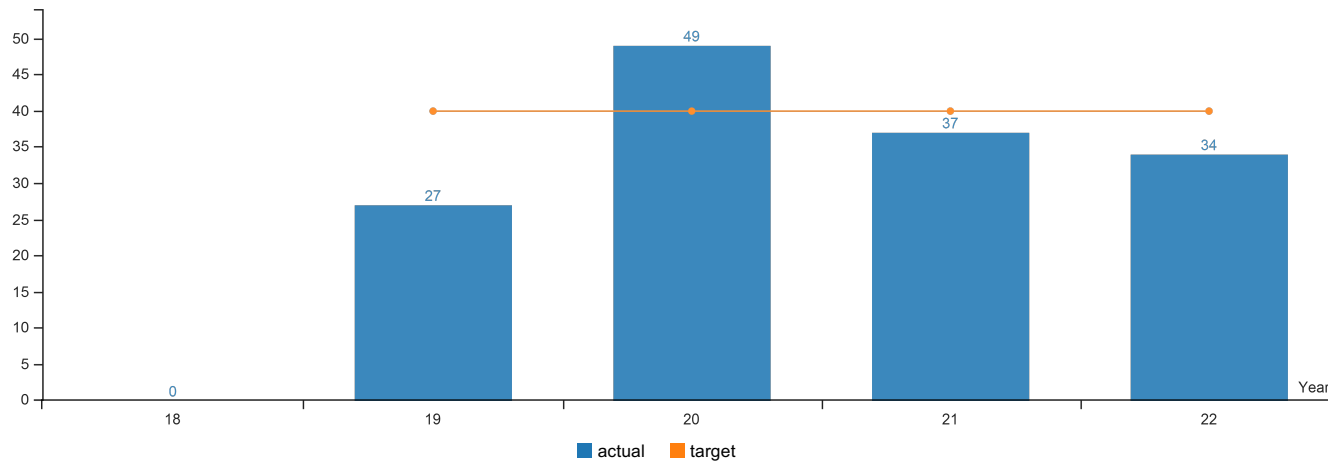
**Factors Affecting Results**

Factors that can affect our results include turnover that occurs in the 13-member Commission since their appointments are staggered by year, appointments of a new Chair and Vice-chair each year

and how they lead the Commission, and any loss in key staff positions. The Commission has not had any trainings scheduled during the last two calendar years. A comprehensive overview of best practices and more presentations on audits and financial reports to the Commission in CY 2020 and CY 2021 is believed to have improved scores and understanding of the best practices they should follow. The Commission intends to continue this practice of annual reviews.

KPM #5	Number of presentations to civic and community groups each year - Increase public awareness of the National Scenic Area Act and Management Plan.
	Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = positive result



Report Year	2018	2019	2020	2021	2022
<b>Number of presentations to civic and community groups each year</b>					
Actual		27	49	37	34
Target		40	40	40	40

**How Are We Doing**

The Columbia River Gorge National Scenic Area Act was passed by Congress and signed into law by President Ronald Reagan on November 17, 1986. The Columbia River Gorge Commission was established in 1987 by the states of Oregon and Washington through an interstate compact, the Columbia River Gorge Compact. The purpose of the Columbia River Gorge National Scenic Area (NSA) Act is to protect and enhance the natural, cultural, scenic, and recreation resources of the NSA, and to protect and support the economy of the Columbia River Gorge area. In accordance with the Act, the Columbia River Gorge Commission and USDA Forest Service adopted a National Scenic Area Management Plan in 1991 to guide land use in the Columbia River Gorge National Scenic Area. Covering 292,000 acres and 85 miles of the Columbia River in Oregon and Washington, the National Scenic Area is managed jointly by the Columbia River Gorge Commission and the USDA Forest Service.

Since the National Scenic Area was created, land uses were designated to be compatible with the intent of the Act and a Management Plan was adopted to guide land development decisions. Any new proposed developments outside the urban area boundaries are reviewed for impacts on the protected resources. The National Scenic Area attracts more than 2.5 million visitors who sightsee and recreate, providing economic benefit to local communities. In addition, the National Scenic Area attracts many new enterprises, small travel-related businesses, and industries that have created jobs for people in communities who value the quality of life that the Columbia River Gorge provides.

In 2020, the Gorge Commission completed its largest and most comprehensive public outreach program since its inception in 1986 to develop the 10-year vision through the “Gorge 2020” Management Plan review and update process. Most of the current management plan was over 30 years old and outdated, requiring new policies and regulations to be developed to protect the National Scenic Area for the next decade. Complicated topics such as climate change or the need for urban area boundary expansions were not originally envisioned, yet how the Gorge Commission will address these will forever impact the National Scenic Area. Being able to communicate the need for monitoring and enforcement, protecting tribal treaty rights, and balancing economic vitality with



resource protection is critical for the public to understand. The Gorge Commission is committed to doing more public outreach workshops and engaging residents and visitors in developing a better and more understandable management plan that will guide development and protection policies for the next decade. The Commission staff is working with local, state, and federal agencies, four Treaty Tribes, stakeholders in Oregon and Washington, as well as realtors, to better communicate information about the NSA, rules, regulations, and permit requirements. For the reporting year 2020 (CY 2019 data), the Commission organized and/or participated in 49 meetings/gatherings. In 2020, the Commission organized and/or participated in 37 meetings, and in 2021 the Commission organized and/or participated in 34 meetings.

#### **Factors Affecting Results**

The role of the Columbia River Gorge Commission, the National Scenic Area (NSA) Act, and the Management Plan that guides our regulations to protect NSA resources are not well enough understood by the public. The land use laws of both states differ, and regional planning efforts are complex subjects. The NSA Act was passed over 35 years ago, but there continues to be public misinformation about the National Scenic Area, the Commission's role, and its work with county commissions, city councils, county planners, state and federal agencies, economic development entities, and landowners. There are negative public perceptions dating back three decades that persist today. The 13-member Commission, appointed by the two state Governors, 6 counties, and the Secretary of Agriculture, and its small staff (8 FTE in 2021), continue to work hard to communicate to the public, partners, local, state, and federal agencies about the policies and management plan decisions. However, the lack of a communications expert, and lack of staff capacity to engage with more of our partners on a regular basis and raise our visibility, means that the information is not as readily available as is desired. The Commission and staff are working to inform and assist the public, residents, and landowners through the website and meetings, but only as our time allows given all our many day-to-day obligations to run the agency. Our goal is to organize and/or participate in at least 40 meetings or gatherings that help the public and agencies improve their understanding of the Gorge Commission and our role in managing the resources in the National Scenic Area. The Commission exceeded the target of 40 meetings and reached 49 in CY 2019 (2020 reporting year). We believe that the number of organized meetings decreased in 2020 and 2021 due primarily to COVID restrictions.

## BUDGET NARRATIVE

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### AUDIT RESPONSE REPORT

The Columbia River Gorge Commission is a bi-state compact agency that is audited by both the State of Oregon and the State of Washington. In an effort to reduce or eliminate redundant auditing, both states entered into an agreement by which the agency would be officially audited by the State of Washington, and Oregon would provide fiscal information and acknowledge and accept the report findings. Since its inception in 1987, the Columbia River Gorge Commission has had no findings on its audit reports.

Even with this good record, the Commission has made numerous improvements over the past years by introducing or refining agency policies and procedures. The Commission completed a Disaster Plan, a Security and IT plan and has instituted inventory checks and periodic reviews. Staff awareness is emphasized during its regular staff meetings and on an *ad hoc* basis. In 2004 the Washington State Auditor's office noted the lack of findings or significant recommendations over the course of the agency's history. They recommended the accountability audit be conducted on a two-year cycle and maintain the existing practice of the required annual financial statement audit. The recommendation was presented by the agency to the Oregon Department of Administrative Services (DAS) and was approved by DAS and the Oregon Audits Division.

In 2016, the Washington State Auditor's office did a comprehensive 5-year review of the Commission's policies, programs, meetings, and financial management (2010-2015) for Oregon and Washington and again noted the lack of findings, giving the Commission an excellent review. The Washington State Auditor's office is currently performing a financial review for Fiscal Year 2022 and has noted no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## BUDGET NARRATIVE

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### **AFFIRMATIVE ACTION REPORT**

It is the policy of the Columbia River Gorge Commission to provide a work environment that is free of harassment based on religion, race, age, disabled status, gender, or any other factor prohibited by law or policy.

The Columbia River Gorge Commission will continue efforts to reflect a diverse population in its workforce whenever possible. All aspects of employment including retirement, hiring, benefits, training, promotions, transfers, and termination will be made without regard to religion, race, age, disabled status, gender, or any other factor prohibited by law or policy.

Management actively supports Affirmative Action recruitment and selection efforts; equal employment and career development efforts to ensure equal employment opportunities for all qualified persons; and will provide equal employment and advancement opportunities for all qualified persons.

Commissioners and staff actively work to create and promote a work environment that is free from any type of discrimination. Harassment of any form, be it based on religion, race, age, disabled status, gender, or any other factor prohibited by law or policy, will not be tolerated by the Columbia River Gorge Commission. Employees have the right to file a complaint if they feel they have been harassed or discriminated against.

The application of this policy is the responsibility of all staff and Commissioners, and they will be held accountable in this area.

### **ORGANIZATION STRUCTURE**

**The Columbia River Gorge Commission's main function is to manage the Columbia River Gorge National Scenic Area through implementation and monitoring of a regional management plan.**

The Commission is made of 13 members. Members are appointed as follows: three by the Governor of Oregon, three by the Governor of Washington, one each from Hood River County, Multnomah County, and Wasco County in Oregon, and one each from Clark County, Skamania County, and Klickitat County in Washington, and one non-voting member appointed by the U.S. Secretary of Agriculture. The Commission hires an Executive Director to oversee the administrative and planning functions of the Commission. The Director reports directly to the Commission.

The Equal Employment/Affirmative Action Coordinator works under the direction of the Director to develop and implement the agency's Affirmative Action Plan. The Coordinator serves as a liaison to the Governor's Affirmative Action Director and regularly reports agency progress and problems to the agency Director. The Equal Employment/Affirmative Action Plan is designed by the Director. The Director and EEO/AA Coordinator are responsible for the monitoring and accountability for program progress. The agency has 8.0 FTE (positions currently filled). Of the 8.0 FTE, 4.5 are female and 3.5 are male.

## BUDGET NARRATIVE

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### **PROBLEM ANALYSIS AND ACTION PLAN**

The affirmative action goals for the Columbia River Gorge Commission are based on an analysis of the prior and current experience of the Commission related to its personnel needs and the availability of qualified candidates for open positions and contractors/vendors.

The Commission has relatively few job openings, in part due to the small size of the agency. The Commission has experienced minimal turnover. Only two new positions have been created in the last three biennia. Positions are highly specialized and require specific experience in addition to baccalaureate and master's degrees. The chief competitors with the Commission for prospective staff members are county, state, and federal agencies, as well as private planning firms. The agency's size and structure offer little opportunity for promotion; low staff turnover further decreases opportunities for advancement within the Commission structure.

The Commission conducts significant outreach and recruitment when positions are open or if there is a need for contractors/vendors. At a minimum, the Commission follows the job posting and contract bidding procedures for both states. The agency plan also includes staff and management training to broaden awareness and skills among existing staff members and commissioners.

The agency makes every attempt to reach a broad range of candidates when recruiting staff. The agency utilizes local area and major metropolitan news media, professional organizations, state employment resources, partner agencies (US Forest Service, local counties, State Parks, etc.), and higher education institutions when seeking qualified candidates. The agency seeks vendors/contractors that qualify under the women/minority business programs as well.

The agency is located in a rural area in south-central Washington state with a local population and workforce that is predominately Caucasian (87% in Klickitat County according to US census data), so there is little ethnic diversity in the immediate recruitment area. The agency's plan to seek a broad range of employees and vendors/contractors requires outreach to more ethnically diverse areas such as Portland, Oregon, and Vancouver, Washington. The Commission's distance from diverse Portland and Vancouver employment centers presents additional challenges to attracting a diverse experienced workforce and/or contractors/vendors from outside the area; the relatively high cost of living, including limited rental housing and a 60-mile commute (one-way) from the metropolitan area present ongoing recruitment challenges to the Commission's efforts to attract diverse, skilled candidates. Most recently, the Commission reached out to the organization Environmental Professionals of Color to let them know of Commissioner vacancies and to encourage members to apply for the Governor appointed positions. The Governors of Oregon and Washington have recently appointed three commissioners, two from Confederated Tribes of the Warm Springs and one commissioner from the Yakama Nation.

The agency values workplace diversity and supports the affirmative action policy through staff training on diversity issues. For example, the agency has previously enrolled all staff in an E-Learning program offered through the Washington State Department of Personnel which provides training on issues such as diversity in the workplace and cultural competency training. More needs to be done to further raise awareness for staff and Commissioners on Diversity, Equity, and Inclusion topics and how they can affect the work of the Commission.

**Columbia River Gorge Comm**

**Summary Cross Reference Listing and Packages  
2023-25 Biennium**

**Agency Number: 35000**

**BAM Analyst: Crawford, Adam**

**Budget Coordinator: Martinez, Alejandra - (971)900-9741**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
010-00-00-00000	Joint Expenses	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
010-00-00-00000	Joint Expenses	021	0	Phase-in	Essential Packages
010-00-00-00000	Joint Expenses	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Joint Expenses	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Joint Expenses	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Joint Expenses	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Joint Expenses	070	0	Revenue Shortfalls	Policy Packages
010-00-00-00000	Joint Expenses	081	0	June 2022 Emergency Board	Policy Packages
010-00-00-00000	Joint Expenses	090	0	Analyst Adjustments	Policy Packages
010-00-00-00000	Joint Expenses	091	0	Additional Analyst Adjustments	Policy Packages
010-00-00-00000	Joint Expenses	092	0	Statewide AG Adjustment	Policy Packages
010-00-00-00000	Joint Expenses	093	0	Statewide Adjustment DAS Chgs	Policy Packages
010-00-00-00000	Joint Expenses	101	0	Access Database Replacement-Phase 2	Policy Packages
010-00-00-00000	Joint Expenses	102	0	Geographic Information System (GIS) Manager	Policy Packages
010-00-00-00000	Joint Expenses	103	0	Legal Counsel	Policy Packages
010-00-00-00000	Joint Expenses	104	0	Building Resiliency to Climate Change	Policy Packages
010-00-00-00000	Joint Expenses	105	0	DEI Outreach and Implementation	Policy Packages
010-00-00-00000	Joint Expenses	106	0	Lease Increase	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
020-00-00-00000	Oregon Commissioner Expenses	021	0	Phase-in	Essential Packages
020-00-00-00000	Oregon Commissioner Expenses	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-00-00-00000	Oregon Commissioner Expenses	031	0	Standard Inflation	Essential Packages

**Columbia River Gorge Comm**

**Summary Cross Reference Listing and Packages**  
**2023-25 Biennium**

**Agency Number: 35000**

**BAM Analyst: Crawford, Adam**

**Budget Coordinator: Martinez, Alejandra - (971)900-9741**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
020-00-00-00000	Oregon Commissioner Expenses	032	0	Above Standard Inflation	Essential Packages
020-00-00-00000	Oregon Commissioner Expenses	033	0	Exceptional Inflation	Essential Packages
020-00-00-00000	Oregon Commissioner Expenses	070	0	Revenue Shortfalls	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	081	0	June 2022 Emergency Board	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	090	0	Analyst Adjustments	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	091	0	Additional Analyst Adjustments	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	092	0	Statewide AG Adjustment	Policy Packages
020-00-00-00000	Oregon Commissioner Expenses	093	0	Statewide Adjustment DAS Chgs	Policy Packages

**Columbia River Gorge Comm**

**Policy Package List by Priority  
2023-25 Biennium**

**Agency Number: 35000**

**BAM Analyst: Crawford, Adam**

**Budget Coordinator: Martinez, Alejandra - (971)900-9741**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	070	Revenue Shortfalls	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	081	June 2022 Emergency Board	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	090	Analyst Adjustments	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	091	Additional Analyst Adjustments	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	092	Statewide AG Adjustment	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	093	Statewide Adjustment DAS Chgs	010-00-00-00000	Joint Expenses
			020-00-00-00000	Oregon Commissioner Expenses
	101	Access Database Replacement-Phase 2	010-00-00-00000	Joint Expenses
	102	Geographic Information System (GIS) Manage	010-00-00-00000	Joint Expenses
	103	Legal Counsel	010-00-00-00000	Joint Expenses
	104	Building Resiliency to Climate Change	010-00-00-00000	Joint Expenses
	105	DEI Outreach and Implementation	010-00-00-00000	Joint Expenses
	106	Lease Increase	010-00-00-00000	Joint Expenses

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	1,160,612	1,382,749	1,408,207	2,655,913	2,292,644	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	1,160,612	1,382,749	1,408,207	2,655,913	2,292,644	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,160,612</b>	<b>\$1,382,749</b>	<b>\$1,408,207</b>	<b>\$2,655,913</b>	<b>\$2,292,644</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	4,710	12,620	13,045	12,620	12,620	-
<b>3115 Board Member Stipend</b>						
8000 General Fund	-	-	-	22,379	22,379	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	4,710	12,620	13,045	34,999	34,999	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$4,710</b>	<b>\$12,620</b>	<b>\$13,045</b>	<b>\$34,999</b>	<b>\$34,999</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3230 Social Security Taxes</b>						
8000 General Fund	365	966	999	966	966	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	76	76	210	210	-
<b>OTHER PAYROLL EXPENSES</b>						



Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	365	1,042	1,075	1,176	1,176	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$365</b>	<b>\$1,042</b>	<b>\$1,075</b>	<b>\$1,176</b>	<b>\$1,176</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	5,075	13,662	14,120	36,175	36,175	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,075</b>	<b>\$13,662</b>	<b>\$14,120</b>	<b>\$36,175</b>	<b>\$36,175</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	902	5,828	5,828	6,073	6,073	-
<b>4125 Out of State Travel</b>						
8000 General Fund	2,377	5,827	5,827	6,072	6,072	-
<b>4150 Employee Training</b>						
8000 General Fund	100	379	379	395	395	-
<b>4175 Office Expenses</b>						
8000 General Fund	38	355	355	370	370	-
<b>4200 Telecommunications</b>						
8000 General Fund	-	360	360	375	375	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	7,500	7,167	7,167	8,061	8,607	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	147	-	-	-	-	-
<b>4300 Professional Services</b>						
8000 General Fund	1,105,907	1,347,827	1,372,827	2,596,991	2,233,176	-
<b>4325 Attorney General</b>						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	528	-	-	-	-	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	150	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,156	803	803	837	837	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	487	-	-	-	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,317	541	541	564	564	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,120,609	1,369,087	1,394,087	2,619,738	2,256,469	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,120,609</b>	<b>\$1,369,087</b>	<b>\$1,394,087</b>	<b>\$2,619,738</b>	<b>\$2,256,469</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	1,125,684	1,382,749	1,408,207	2,655,913	2,292,644	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,125,684</b>	<b>\$1,382,749</b>	<b>\$1,408,207</b>	<b>\$2,655,913</b>	<b>\$2,292,644</b>	-
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(34,928)	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	1,128,000	1,353,453	1,378,453	2,601,358	2,238,089	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	1,128,000	1,353,453	1,378,453	2,601,358	2,238,089	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,128,000</b>	<b>\$1,353,453</b>	<b>\$1,378,453</b>	<b>\$2,601,358</b>	<b>\$2,238,089</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	6,137	5,626	5,626	4,367	4,913	-
<b>4300 Professional Services</b>						
8000 General Fund	1,105,180	1,347,827	1,372,827	2,596,991	2,233,176	-
<b>4325 Attorney General</b>						
8000 General Fund	528	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,111,845	1,353,453	1,378,453	2,601,358	2,238,089	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,111,845</b>	<b>\$1,353,453</b>	<b>\$1,378,453</b>	<b>\$2,601,358</b>	<b>\$2,238,089</b>	<b>-</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(16,155)	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	32,612	29,296	29,754	54,555	54,555	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	32,612	29,296	29,754	54,555	54,555	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$32,612</b>	<b>\$29,296</b>	<b>\$29,754</b>	<b>\$54,555</b>	<b>\$54,555</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	4,710	12,620	13,045	12,620	12,620	-
<b>3115 Board Member Stipend</b>						
8000 General Fund	-	-	-	22,379	22,379	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	4,710	12,620	13,045	34,999	34,999	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$4,710</b>	<b>\$12,620</b>	<b>\$13,045</b>	<b>\$34,999</b>	<b>\$34,999</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3230 Social Security Taxes</b>						
8000 General Fund	365	966	999	966	966	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	76	76	210	210	-
<b>OTHER PAYROLL EXPENSES</b>						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 35000-020-00-00-00000

2023-25 Biennium

Oregon Commissioner Expenses

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	365	1,042	1,075	1,176	1,176	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$365</b>	<b>\$1,042</b>	<b>\$1,075</b>	<b>\$1,176</b>	<b>\$1,176</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	5,075	13,662	14,120	36,175	36,175	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,075</b>	<b>\$13,662</b>	<b>\$14,120</b>	<b>\$36,175</b>	<b>\$36,175</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	902	5,828	5,828	6,073	6,073	-
<b>4125 Out of State Travel</b>						
8000 General Fund	2,377	5,827	5,827	6,072	6,072	-
<b>4150 Employee Training</b>						
8000 General Fund	100	379	379	395	395	-
<b>4175 Office Expenses</b>						
8000 General Fund	38	355	355	370	370	-
<b>4200 Telecommunications</b>						
8000 General Fund	-	360	360	375	375	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	1,363	1,541	1,541	3,694	3,694	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	147	-	-	-	-	-
<b>4300 Professional Services</b>						
8000 General Fund	727	-	-	-	-	-
<b>4425 Facilities Rental and Taxes</b>						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 35000-020-00-00-00000

2023-25 Biennium

Oregon Commissioner Expenses

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	150	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,156	803	803	837	837	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	487	-	-	-	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,317	541	541	564	564	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	8,764	15,634	15,634	18,380	18,380	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$8,764</b>	<b>\$15,634</b>	<b>\$15,634</b>	<b>\$18,380</b>	<b>\$18,380</b>	<b>-</b>
<b>EXPENDITURES</b>						
8000 General Fund	13,839	29,296	29,754	54,555	54,555	-
<b>TOTAL EXPENDITURES</b>	<b>\$13,839</b>	<b>\$29,296</b>	<b>\$29,754</b>	<b>\$54,555</b>	<b>\$54,555</b>	<b>-</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(18,773)	-	-	-	-	-

2023-25 Biennium

Joint Expenses

Description	Agency Request Budget (V-01) 2023-25 Base Budget	Governor's Budget (Y-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	1,378,453	1,378,453	0	-
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**AVAILABLE REVENUES**

8000 General Fund	1,378,453	1,378,453	0	-
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**EXPENDITURES**

**SERVICES & SUPPLIES**

**4225 State Gov. Service Charges**

8000 General Fund	5,626	5,626	0	-
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**4300 Professional Services**

8000 General Fund	1,372,827	1,372,827	0	-
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**TOTAL SERVICES & SUPPLIES**

8000 General Fund	1,378,453	1,378,453	0	-
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Description	Agency Request Budget (V-01) 2023-25 Base Budget	Governor's Budget (Y-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	29,296	29,296	0	-
<b>AVAILABLE REVENUES</b>				
8000 General Fund	29,296	29,296	0	-
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	12,620	12,620	0	-
<b>OTHER PAYROLL EXPENSES</b>				
<b>3230 Social Security Taxes</b>				
8000 General Fund	966	966	0	-
<b>3260 Mass Transit Tax</b>				
8000 General Fund	76	76	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	1,042	1,042	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	13,662	13,662	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	5,828	5,828	0	-
<b>4125 Out of State Travel</b>				



Description	Agency Request Budget (V-01) 2023-25 Base Budget	Governor's Budget (Y-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,827	5,827	0	-
<b>4150 Employee Training</b>				
8000 General Fund	379	379	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	355	355	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	360	360	0	-
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	1,541	1,541	0	-
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	803	803	0	-
<b>4715 IT Expendable Property</b>				
8000 General Fund	541	541	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	15,634	15,634	0	-
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	29,296	29,296	0	-

Package Comparison Report - Detail  
 2023-25 Biennium  
 Joint Expenses

Cross Reference Number: 35000-010-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(212,500)	(212,500)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(212,500)	(212,500)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$212,500)</b>	<b>(\$212,500)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	(212,500)	(212,500)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(212,500)	(212,500)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$212,500)</b>	<b>(\$212,500)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	100,850	100,850	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	100,850	100,850	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$100,850</b>	<b>\$100,850</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	(1,259)	(1,259)	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	102,109	102,109	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	100,850	100,850	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$100,850</b>	<b>\$100,850</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(2,576)	(2,576)	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(2,576)	(2,576)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$2,576)</b>	<b>(\$2,576)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	-	546	546	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	(3,122)	(3,122)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(2,576)	(2,576)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$2,576)</b>	<b>(\$2,576)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2023-25 Biennium  
 Joint Expenses

Cross Reference Number: 35000-010-00-00-00000  
 Package: Access Database Replacement-Phase 2  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	905,000	905,000	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	905,000	905,000	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$905,000</b>	<b>\$905,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	905,000	905,000	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	905,000	905,000	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$905,000</b>	<b>\$905,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	63,224	63,224	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	63,224	63,224	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$63,224</b>	<b>\$63,224</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	63,224	63,224	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	63,224	63,224	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$63,224</b>	<b>\$63,224</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	173,270	-	(173,270)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	173,270	-	(173,270)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$173,270</b>	<b>-</b>	<b>(\$173,270)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	173,270	-	(173,270)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	173,270	-	(173,270)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$173,270</b>	<b>-</b>	<b>(\$173,270)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2023-25 Biennium  
 Joint Expenses

Cross Reference Number: 35000-010-00-00-00000  
 Package: Building Resiliency to Climate Change  
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	137,423	-	(137,423)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	137,423	-	(137,423)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$137,423</b>	<b>-</b>	<b>(\$137,423)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	137,423	-	(137,423)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	137,423	-	(137,423)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$137,423</b>	<b>-</b>	<b>(\$137,423)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$50,000</b>	<b>-</b>	<b>(\$50,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$50,000</b>	<b>-</b>	<b>(\$50,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2023-25 Biennium  
 Joint Expenses

Cross Reference Number: 35000-010-00-00-00000

Package: Lease Increase

Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	5,638	5,638	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	5,638	5,638	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,638</b>	<b>\$5,638</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	5,638	5,638	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	5,638	5,638	0	0.00%
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<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$5,638</b>	<b>\$5,638</b>	<b>\$0</b>	<b>0.00%</b>
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ENDING BALANCE

8000 General Fund	-	-	0	0.00%
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<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	22,513	22,513	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	22,513	22,513	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$22,513</b>	<b>\$22,513</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3115 Board Member Stipend

8000 General Fund	22,379	22,379	0	0.00%
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OTHER PAYROLL EXPENSES

3260 Mass Transit Tax

8000 General Fund	134	134	0	0.00%
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PERSONAL SERVICES

8000 General Fund	22,513	22,513	0	0.00%
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<b>TOTAL PERSONAL SERVICES</b>	<b>\$22,513</b>	<b>\$22,513</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	22,513	22,513	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$22,513</b>	<b>\$22,513</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 2,746 2,746 0 0.00%

AVAILABLE REVENUES

8000 General Fund 2,746 2,746 0 0.00%

**TOTAL AVAILABLE REVENUES \$2,746 \$2,746 \$0 0.00%**

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund 245 245 0 0.00%

4125 Out of State Travel

8000 General Fund 245 245 0 0.00%

4150 Employee Training

8000 General Fund 16 16 0 0.00%

4175 Office Expenses

8000 General Fund 15 15 0 0.00%

4200 Telecommunications

8000 General Fund 15 15 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	2,153	2,153	0	0.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	34	34	0	0.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	23	23	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	2,746	2,746	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,746</b>	<b>\$2,746</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	2,746	2,746	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,746</b>	<b>\$2,746</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**PIC100 - Position Budget Report**

**Columbia River Gorge Comm**

**2023-25 Biennium  
Budget Preparation**

**Cross Reference Number: 35000-000-00-00-00000  
Governors Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
<b>Total Salary</b>											12,620	-	-	-	12,620
<b>Total OPE</b>											966	-	-	-	966
<b>Total Personal Services</b>											<b>13,586</b>	-	-	-	<b>13,586</b>

**PIC100 - Position Budget Report**

**Oregon Commissioner Expenses**

**2023-25 Biennium  
Budget Preparation**

**Cross Reference Number: 35000-020-01-00-00000  
Governors Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,103	-	-	-	2,103
										OPE	161	-	-	-	161
0000002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,103	-	-	-	2,103
										OPE	161	-	-	-	161
0000003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,103	-	-	-	2,103
										OPE	161	-	-	-	161
0000004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,103	-	-	-	2,103
										OPE	161	-	-	-	161
0000005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,104	-	-	-	2,104
										OPE	161	-	-	-	161
0000006	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	2,104	-	-	-	2,104
										OPE	161	-	-	-	161
<b>Total Salary</b>											12,620	-	-	-	12,620
<b>Total OPE</b>											966	-	-	-	966
<b>Total Personal Services</b>											<b>13,586</b>	-	-	-	<b>13,586</b>