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August 11, 2022

Ms. Krystyna Wolniakowski
Executive Director
Columbia River Gorge Commission
P.O. Box 730
White Salmon, WA 98672

Dear Ms. Wolniakowski:

bluecrane has completed (1) an Assessment of the Feasibility Study for the Columbia River Gorge Commission's (CRGC) Access Database Replacement (ADR) Project and (2) a Readiness Assessment of the ADR Project. The readiness assessment was completed in compliance with the State of Washington's Minimum QA Activities – Readiness Assessment 132.20 Policy.

Our assessment of CRGC's feasibility study for the ADR Project concludes that the feasibility study meets or exceeds minimum quality criteria in all areas evaluated. Areas assessed included stakeholder participation; description of business need; current state analysis; future state analysis; "gaps" between current and future states; business, functional, and technical requirements; analysis of risks; market research; analysis of alternative solutions; recommended alternative solution; and initial project planning considerations. Our assessment found that the feasibility study is an excellent foundation for CRGC to move forward with seeking final approvals and funding for the ADR Project.

Based on the activities completed to-date and the activities currently underway, our readiness assessment found that the project is in good health and has been consistently making steady progress on many fronts. Our review included the assessment of project readiness in seventeen different areas, and the results of our review in each of these areas is documented in the readiness assessment report provided to CRGC. We found that CRGC has been supportive of the project's activities, the project's governance structure is active and dedicated, the Executive Sponsor is supportive and engaged, and the project team is consistently achieving its milestones. The project manager has done an excellent job of documenting the project's plans, including scope, schedules, risks, and other standard project management "artifacts." The level of detail in the planning is exemplary and more than adequate for a project of the size and scope of the ADR Project. In addition, there are no dependencies with other agencies external to CRGC nor with other major CRGC projects.

Please contact me with any questions or comments.

Sincerely,

Allen Mills
CEO